

# **GENERAL SERVICES ADMINISTRATION**

Federal Acquisition Service

## **Authorized Federal Supply Schedule FSS Price List**

On-line access to contract ordering information, terms and conditions, up-to-date pricing, and the option to create an electronic delivery order are available through GSA *Advantage!* (B), a menu-driven database system. The INTERNET address GSA *Advantage!* (B) is: GSAAdvantage.gov.

# **Multiple Award Schedule**

FSC Group: Information Technology and Professional Services

Contract number: GS-35F-0311S

Contract period: March 23, 2021 to March 22, 2026

Phoenix Technology Solutions, LLC DBA Phoenix TS 10420 Little Patuxent Parkway 20 Corporate Center, Ste 500 Columbia, MD 21044 Telephone: (240) 667-7757 Fax: (301) 309-0004 Website: <u>https://phoenixts.com/</u>

Contract administration source Ned Snow Ned@phoenixts.com

Business size: Small Business

For more information on ordering go to the following website: https://www.gsa.gov/schedules.

Price list current as of Modification # PS-0053 effective October 6, 2023

Prices Shown Herein are Net (discount deducted)

## **CUSTOMER INFORMATION**

1a. Table of awarded special item number(s) with appropriate cross-reference to item descriptions and awarded price(s).

SINs	SIN Title
54151S	Information Technology Professional Services
611420	Information Technology Training
611430	Professional and Management Development Training
OLM	Order-Level Materials (OLM's)

1b. Identification of the lowest priced model number and lowest unit price for that model for each special item number awarded in the contract. This price is the Government price based on a unit of one, exclusive of any quantity/dollar volume, prompt payment, or any other concession affecting price. Those contracts that have unit prices based on the geographic location of the customer, should show the range of the lowest price, and cite the areas to which the prices apply.

SIN	Course Title	Course Description	Course Length	Minimum Participants	Maximum Participants	GSA price (including IFF)
	CompTIA A+					
611420	Token	n/a	N/A	1	1	\$32.80
		Phoenix TS' 1-day, instructor-led Teamwork course teaches participants the importance of teamwork. Teamwork is essential in any successful enterprise. To have an effective team, an organization must be comprised of individuals who pride themselves on being great team players. Many of us consider ourselves to be team players, but are we really? Do we know what that takes; and what managers consider to be the qualities that make a person a				
611430	Teamwork	team player.	1	1	15	\$2,244.18

SIN	Labor Category	Labor Category Description	GSA Price (including IFF)
54151S	Help Desk Technician I	Provide technical support, guidance, problem resolution, and installation of hardware and software systems.	\$42.17

1c. If the Contractor is proposing hourly rates, a description of all corresponding commercial job titles, experience, functional responsibility and education for those types of employees or subcontractors who will perform services shall be provided. If hourly rates are not applicable, indicate "Not applicable" for this item. See Labor Category Rates and Labor Category Descriptions

#### 2. Maximum order:

SINs	Maximum Order
54151S	\$500,000
611420	\$250,000
611430	\$1,000,000
OLM	\$250,000

3. Minimum order: \$100

4. Geographic coverage (delivery area). 48 contiguous states, Alaska, Hawaii, Puerto Rico, Washington, DC, and U.S. Territories

5. Point(s) of production (city, county, and State or foreign country). 10420 Little Patuxent Parkway 20 Corporate Center, Ste 500, Columbia, MD 21044

6. Discount from list prices or statement of net price. Government Net Prices (discounts already deducted.)

7. Quantity discounts. None

8. Prompt payment terms. Information for Ordering Offices: Prompt payment terms cannot be negotiated out of the contractual agreement in exchange for other concessions. Net 30 days

9. Foreign items (list items by country of origin). Not Applicable

10a. Time of delivery. (Contractor insert number of days.) As agreed to between Phoenix TS and ordering activity

10b. Expedited Delivery. Items available for expedited delivery are noted in this price list. As agreed to between Phoenix TS and ordering activity

10c. Overnight and 2-day delivery. Not Applicable

10d. Urgent Requirements. Agencies can contact the Contractor's representative to affect a faster delivery.

11. F.O.B. point(s). Destination

12a. Ordering address(es). 10420 Little Patuxent Parkway, 20 Corporate Center, Ste 500, Columbia, MD 21044

12b. Ordering procedures: See Federal Acquisition Regulation (FAR) 8.405-3

13. Payment address(es). 10420 Little Patuxent Parkway, 20 Corporate Center, Ste 500, Columbia, MD 21044

14. Warranty provision. Not Applicable

15. Export packing charges, if applicable. Not Applicable

16. Terms and conditions of rental, maintenance, and repair (if applicable). Not Applicable

17. Terms and conditions of installation (if applicable). Not Applicable

18a. Terms and conditions of repair parts indicating date of parts price lists and any discounts from list prices (if applicable). Not Applicable

18b. Terms and conditions for any other services (if applicable). Not Applicable

19. List of service and distribution points (if applicable). Not Applicable

20. List of participating dealers (if applicable). Not Applicable

21. Preventive maintenance (if applicable). Not Applicable

22a. Special attributes such as environmental attributes (e.g., recycled content, energy efficiency, and/or reduced pollutants). Not Applicable

22b. If applicable, indicate that Section 508 compliance information is available for the information and communications technology (ICT) products and services and show where full details can be found (e.g., contractor's website or other location.) ICT accessibility standards can be found at: https://www.Section508.gov/. https://phoenixts.com/508-compliance/

23. Unique Entity Identifier (UEI) number. RBJ8VFAUJDR8

24. Notification regarding registration in System for Award Management (SAM) database. Contractor registered and active in SAM

#### Labor Category Rates

SIN	Labor Category Title	GSA Price (including IFF)
54151S	Project Manager	\$220.00
54151S	Senior Subject Matter Expert	\$220.50
54151S	Subject Matter Expert	\$153.00
54151S	Sr. Instructional Designer	\$116.00
54151S	Instructional Designer	\$85.00
54151S	Graphic Designer	\$117.00
54151S	Graphic Artist	\$90.00
54151S	Technical Editor	\$85.00
54151S	Technical Writer	\$112.00

54151S	Program Manager	\$131.18
54151S	Cyber Security Expert I	\$79.64
54151S	Cyber Security Expert II	\$93.70
54151S	Cyber Security Expert III	\$121.81
54151S	Technical Staff I	\$76.83
54151S	Technical Staff II	\$90.89
54151S	Technical Staff III	\$104.94
54151S	System Administrator I	\$70.27
54151S	Systems Administrator II	\$82.45
54151S	Systems Administrator III	\$101.19
54151S	Software Engineer I	\$82.45
54151S	Software Engineer II	\$100.26
54151S	Software Engineer III	\$129.30
54151S	Systems Analyst I	\$79.64
54151S	Systems Analyst II	\$89.01
54151S	Systems Analyst III	\$98.38
54151S	Computer Programmer	\$112.44
54151S	Database Administrator	\$79.64
54151S	Senior Database Administrator	\$119.00
54151S	Security Analyst I	\$71.21
54151S	Security Analyst II	\$93.70
54151S	Security Analyst III	\$122.74
54151S	IT Consultant	\$91.82
54151S	IT Senior Consultant	\$119.93
54151S	IT Principal Consultant	\$148.04
54151S	Network Engineer I	\$66.53
54151S	Network Engineer II	\$89.01
54151S	Network Engineer III	\$107.75
54151S	Network Administrator I	\$65.59
54151S	Network Administrator II	\$80.58
54151S	Network Administrator III	\$100.26
54151S	Subject Matter Expert II	\$131.18
54151S	Subject Matter Expert III	\$168.66
54151S	Configuration Manager II	\$91.82
54151S	Configuration Manager III	\$117.12
54151S	Help Desk Technician I **	\$42.16
54151S	Help Desk Technician II **	\$60.90
54151S	Help Desk Technician III **	\$73.08
54151S	Quality Assurance I	\$74.96
54151S	Quality Assurance II	\$89.01
54151S	Technical Administrative	\$51.53
54151S	Information Assurance Security Specialist I	\$80.58
54151S	Information Assurance Security Specialist II	\$100.26
54151S	Technical Instructor I	\$84.33
54151S	Technical Instructor II	\$98.38
54151S	Technical Instructor III	\$112.44
54151S	Technical Training Coordinator	\$56.22

Service Contract Labor Standards Matrix:

SCA/SCLS Matrix			
SCLS Eligible Contract Labor Category/Fixed Price Service	SCLS Equivalent Code Title	WD Number	
	14160 - Personal Computer	2015-4265	
Help Desk Technician I **	Support Technician		
	14160 - Personal Computer	2015-4265	
Help Desk Technician II **	Support Technician		
	14160 - Personal Computer	2015-4265	
Help Desk Technician III **	Support Technician		

The Service Contract Labor Standards, formerly the Service Contract Act (SCA), apply to this contract and it includes SCLS applicable labor categories. Labor categories and fixed price services marked with a (\*\*) in this pricelist are based on the U.S. Department of Labor Wage Determination Number(s) identified in the SCLS/SCA matrix. The prices awarded are in line with the geographic scope of the contract (i.e., nationwide).

## Labor Category Descriptions

Labor Category Title	Labor Category Description	Minimum Education	Minimum Years of Experience
Project Manager	Responsible for leading small or medium sized IT related projects including project planning and control, task scheduling and management, oversight of deliverable production, and project quality review. Oversees administrative functions including adherence to contract terms and conditions and project financial management. Serves as the designated liaison and reports on progress regularly.	Bachelors	7
Senior Subject Matter Expert	Provides the highest level of technical subject matter expertise when consulting with client executives, management and technical staff on the most critical substantive components of projects in technical areas relevant to client needs. Uses technical expertise in project specific areas to engage clients, understand needs and ensure successful implementations. Possesses expertise in one or several areas including but not limited to software development, cyber security, networking, protocols, information systems architecture, database management and implementation, life-cycle management and risk management.	Bachelors	10
Subject Matter Expert	Consults with client executives, management and technical staff on substantive components of projects in technical areas relevant to client needs. Uses technical expertise in project specific areas to engage clients, understand needs and ensure successful implementations. Assists Senior Subject Matter Expert throughout the Information Technology courseware development project. Possesses expertise in one or several areas including but not limited to software development, cyber security, networking, protocols, information systems architecture, database management and implementation, life-cycle management and risk management.	Bachelors	5
Sr. Instructional Designer	Provides instructional design and development services for IT training courseware projects using the latest tools and techniques. Designs, develops, and evaluates pilot IT training programs. Expertise and experience in developing technology mediated instruction. Reviews and recommends technical training materials to clients. Observes delivery of technical training courses to ensure course objectives are met.	Masters	10

Instructional Designer	Provides instructional design and development services for IT training courseware projects using the latest tools and techniques. Designs, develops, and evaluates pilot IT training programs in areas as such as software development, cyber security, networking, protocols, and other pertinent subject matter relevant to the client's requirement. Expertise and experience in developing technology mediated instruction. Reviews and recommends technical training materials to clients. Observes delivery of technical training courses to ensure course objectives are met. Assists Senior Instructional Designer throughout the courseware development project.	Bachelors	5
Graphic Designer	Develops presentation standards and manages the production of specialized work products for technical training courses including workbooks, training manuals and automated presentation media material in areas as software development, cyber security, networking, protocols, and other pertinent subject matter relevant to the client's requirement. Provides technical knowledge and expertise on digital photography, computer graphics, videography, Flash animations, etc. Designs effective user interface and navigation elements in software products as well as IT related technical courseware.	Associates	3
Graphic Artist	Develops presentation standards and manages the production of specialized work products for technical training courses including workbooks, training manuals and automated presentation media in areas as software development, cyber security, networking, protocols, and other pertinent subject matter relevant to the client's requirement. Provides technical knowledge and expertise on digital photography, computer graphics, videography, Flash animations, etc.	Associates	3
Technical Editor	Edits, organizes, corrects and finalizes material for IT technical courses in areas as software development, cyber security, networking, protocols, and other pertinent subject matter relevant to the client's requirement. Checks material for technical accuracy, educational value, comprehension and overall quality.	Bachelors	6
	Develops IT related courseware content based on the expertise of subject matter experts and the specifications of instructional designers in areas as software development, cyber security, networking, protocols, and other pertinent subject matter relevant to the client's requirement. Consolidates and formats any documentation that may be provided by technical personnel into language that is easily understandable. To do so, the Technical Writer must be familiar with the concepts and techniques used by engineers, analysts,		
Technical Writer	programmers and other technical disciplines.	Associates	3

Program Manager	Maintains information technology strategies by managing staff; researching and implementing technological strategic solutions. Performs day-to-day management several projects, teams and locations. Organize, direct, and coordinate the planning and production of supporting activities. Demonstrate written and oral communication skills. Establish and alter management structure to direct effective contract support activities efficiently.	Bachelors	12
	Supporting the implementation of Cyber Security projects		
	by assisting with the adherence of devices; evaluating vendor solutions; assisting with coordination of vulnerability testing; assisting with review of programs, policies, procedures and standards surrounding cyber		
Cyber Security Expert I	security best practices.	Bachelors	2
Cuber Security Expert II	Work with a team to solve complex problems, information assurance, and weaknesses. Prevention of cyber security incidents via threat analysis, patch and vulnerability management, countermeasure deployment, and security related application administration. The ability to detect and prevent potential intrusions in real	Pachalara	2
Cyber Security Expert II	time.	Bachelors	3
Cyber Security Expert III	Responsible for determining security standards. Develop and implement information security standards and procedure. Provide tactical security advice and examine the ramifications of new technologies. Ensure that all information is functional and secure. Provide leadership in refining and growing the relevant portions of security policies and architectures.	Bachelors	8
Technical Staff I	Responsible for software and system design, integration, installation and administration. Ensure that all software programs and systems meet functional/operational specifications. Provide functional direction and oversight of quality assurance; technical correctness and progress reports.	Bachelors	0
Technical Staff II	Responsible for software/system design, integration, installation and administration. Ensure that all software/system programs meet functional/operational specifications. Provide functional direction and oversight to lower level personnel who are assigned to the task order; quality assurance; technical correctness, timeliness, and quality of deliverables; and prepares progress reports.	Bachelors	2
Technical Staff III	Responsible for software/system design, integration, installation and administration. Ensure that all software/system programs meet functional/operational specifications. Provide functional direction and oversight to lower level personnel who are assigned to the task order; quality assurance; technical correctness, timeliness, and quality of deliverables; and prepares progress reports.	Bachelors	5
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	Under the direction and supervision of senior systems		
	administrator, you will provide the following; system		
	backup/recovery, basic software management, security		
	management, and library management. Must be able to		
	operate computer systems in different operating		
	environments. Knowledge of hardware/software trouble		
System Administrator I	shooting and resource allocation.	Bachelors	0
	System backup/recovery, basic software management,		
	security management, library management, operating		
	computer systems, sizing, performance, tuning,		
	hardware/software troubleshooting, and resource		
	allocation. Individual shall have a thorough knowledge of		
	applicable hardware/software capabilities and		
Systems Administrator II	configurations.	Bachelors	2
	Provide work direction to lower-level staff. Should have a		
	thorough understanding of the client's applicable		
	hardware/software capabilities and configurations. This		
	includes system backup/recovery, basic software		
	management, security management, and library		
	management, operating computer systems in different		
	operating environments, sizing, performance, tuning,		
	hardware/software trouble shooting and resource		
Systems Administrator III	allocation.	Bachelors	5
	Investigate, interpret, and evaluate system software		
	requirements. Analyze existing software systems and		
	subsystems, and increase their scope and performance.		
	Develop software algorithms, designs, codes, and		
	documents to ensure compliance with software		
	engineering standards. May provide technical direction		
	and guidance for software developers and engineers		
	involved in modifications or development of software		
Software Engineer I	systems.	Bachelors	1
	Investigate, interpret, and evaluate system software		
	requirements. Analyze existing software systems and		
	subsystems, and increase their scope and performance.		
	Develop software algorithms, designs, codes, and		
	documents to ensure compliance with software		
	engineering standards. May provide technical direction		
	and guidance for software developers and engineers		
	involved in modifications or development of software		
Software Engineer II	systems.	Bachelors	4
	Investigate, interpret, and evaluate system software		· · ·
	requirements. Analyze existing software systems and		
	subsystems, and increase their scope and performance.		
	Develop software algorithms, designs, codes, and		
	documents to ensure compliance with software		
	engineering standards. May provide technical direction		
	and guidance for software developers and engineers		
	involved in modifications or development of software		
Software Engineer III	systems.	Bachelors	8
			5
	Showcases ability to design, development and support		
	computer systems. Plan and develop new computer		
	systems or devise ways to apply existing systems'		
Systems Analyst I	resources to additional operations.	Associates	1

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	Provides highly technical expertise in design,		
	development and support of computer systems. Plan and develop new computer systems or devise ways to		
	apply existing systems' resources to additional		
Systems Analyst II	operations.	Bachelors	3
	Expert ability to design, develop and support computer	Bachelere	<u></u>
	systems. Plan and develop new computer systems or		
	devise ways to apply existing systems' resources to		
	additional operations. The ability to implement, modify		
	and analyze new systems and measure their		
	effectiveness while meeting company standards and		
Systems Analyst III	policy.	Bachelors	5
	Analyzes all system specifications and designs, while		
	developing, modifying, and installing complex and		
	customized software. Conduct detailed analyses of		
	defined system specifications, and prepares associated documentation. Take system design specifications and		
	customize software to meet application requirements.		
	Enhances software to reduce operating time or improve		
	efficiency. May include programming experience with		
Computer Programmer	various programming languages and database systems.	Bachelors	3
	General scripting knowledge for exporting and importing		
	data. Communicate and work together with application		
	developers and architects to design data structures that		
	support application requirements. Provide day-to-day		
	development, administration and technical expertise for		
	the deployment, integration and management of various		
	databases. Support logical and physical data modeling and design by ensuring that database definitions conform		
	to naming standards. Communicate urgent issues with		
Database Administrator	management and non-database personnel.	Bachelors	2
		Dachelors	~2
	Duties include but are not limited to providing highly		
	technical expertise and guidance in the definition, control		
	integrity, and uniformity of DBMS. Responsible for		
	designing, developing, modifying, and evaluating programs for internal functional areas. Responsible for		
	planning, coordinating, and administration of DBMS,		
	including base definition, structures, documentation,		
	upgrades, long-range requirements, operational		
	guidelines, and protection. Formulate and monitor		
	policies, procedures, and standards relating to database		
	management. Works on problems of diverse scope		
	where analysis of data requires evaluation of identifiable		
	factors. Exercises judgment within generally defined		
Senior Database	practices and policies in selecting methods and		
Administrator	techniques for obtaining solutions.	Masters	4

	A Security Analyst I (SAI) shall be able to perform the following tasks: developing and preparing technical documents; writing technical papers, interaction with customers to gather design and development inter- networking concepts, theories, and information including the installation of inter-networking equipment, setup test equipment and document test results in a meaningful format for future integration into test result reports. A SAI shall be required to initiate tasks, and complete them under the direction of a Program Manager. Performs certification for C&A processes for the accreditations of		
	systems. The SAI performs vulnerability analysis and		
Security Analyst I	assessment using either government or commercial off the shelf technologies.	Bachelors	0
	A Security Analyst II (SAII) shall be able to perform the following tasks, with minimal direction: developing and preparing technical documents; writing technical papers, interaction with customers to gather design and development inter-networking concepts, theories, and information; perform technical engineer duties to include but not be limited to installation of inter-networking equipment, setup test equipment, execute tests according to written procedures, and document test results in a meaningful format for future integration into test result reports. The SAII shall understand internetworking, networks, and computer concepts, and have technical expertise in engineering secure network. The SAII shall possess personnel computer skills at a level where they can capture preliminary and detailed information for C&A processes for the accreditations of systems. The SAI performs vulnerability analysis and assessment using either government or commercial off		
Security Analyst II	the shelf technologies.	Bachelors	2
	Conduct Information System audits, adhere to standards and use common procedures/techniques in the performance of an audit. Analyze and evaluate the policies, access controls, management and organizational structures, operating procedures, and control environment of departments processing information. Identify and evaluate user requirements, risks, exposures and controls in specific applications during the development or acquisition phase. Formulate, review, and revise procedures necessary to implement system security in accordance with higher level regulatory requirements. Reviews all safeguard procedures to measure the effectiveness of the total		
Security Analyst III	system security.	Bachelors	4
IT Consultant	Provide the analysis and engineering of information systems, defining requirements and limitations, system testing, and developing engineering plans/schedules.	Bachelors	2

IT Senior Consultant	Duties include but are not limited to providing technical direction, analysis and engineering of information systems, defining requirements and limitations, technical guidance and direction, system testing, and developing engineering plans/schedules. Defines group direction from loosely given guidance, interfacing with the customer and Subject Matter Experts to extract program information and provide future network development guidance to the engineering staff. A demonstrated ability to work independently without significant oversight and will be empowered to make decisions. Possess strong communication, and team work skills.	Masters	4
IT Principal Consultant	Duties include but are not limited to providing technical supervision, analysis and engineering of information systems, defining requirements and limitations, technical guidance and direction, system testing, and developing engineering plans/schedules. Defines group direction from loosely given guidance, interfacing with the customer and Subject Matter Experts to extract program information, mentoring less experience team members, assisting in the determination of overall results analysis approach, and provides future network development guidance to the engineering staff. Works independently without significant oversight and will be empowered to make decisions. Principal Consultant can perform the physical, functional, system, data, and component analysis and architecture comprehension. Has demonstrated and tested leadership, communication, and team work skills. Regularly presents findings to groups of varying sizes. Leads a team of varying engineering experience and managing overall activities to a defined schedule.	Masters	7
	Give support to other network support staff. Perform day- to-day network operations duties and provide customer		
Network Engineer I	support. Give support to other network support staff. Perform day to day network operations duties and provide customer support. Can perform the following tasks with little oversight; network design, engineer and plan overall site activities, including inside and outside plant specifications, equipment room layouts, and hardware configuration.	Bachelors	0
Network Engineer III	Design, engineer and plan overall site activities, including inside and outside plant specifications, equipment room layouts, and hardware configuration. Formulate logical designs of system problems and devise procedures for solutions to the problems. Give support to other network support staff. Assist the Project Manager in the determination of labor hours and categories needed to perform site surveys resulting from a network design Task Order. Oversee all technical documentation activities and determine documentation specification methods and technical support manuals.	Bachelors	2

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Network Administrator I	Give support to other network support staff. Perform day- to-day network operations duties and provide customer support.	Bachelors	0
Network Administrator II	Can perform the installation and configuration of network hardware/software to meet and follow an established network policy. Establish detailed fault management, configuration control, and performance monitoring. The ability to execute the activation, back-up, deactivation, and restart of network resources/services. Advice on operational impacts of network expansions, additions, upgrades, and reconfiguration in hardware/software suites.	Bachelors	2
Network Administrator III	Carries out the installation and configuration of network hardware/software to meet and follow an established network policy. Establish detailed fault management, configuration control, and performance monitoring. Proficient in the activation, back-up, deactivation, and restart of network resources/services. Problem isolation and correction; performance monitoring; and configuration control. Certification/recertification actions. Ability to give professional advice on operational impacts of network expansions, additions, upgrades, and reconfiguration in hardware/software suites.	Bachelors	4
	Serves as source of broad general knowledge of systems engineering, systems analysis and design, software integration, and software development with an in-depth expertise in at least one of these areas. Primary function is to perform complex technical efforts in specialty area by serving either as senior technical staff member on a large project or as a leader of a small, specialized project. Requires knowledge of a specific professional technical field to define and solve new information processing system problems, develop engineering designs, and conduct analyses and experiments in the area of discipline. Knowledge in this discipline should be comparable to that which could be acquired through completion of a Graduate level curriculum leading to a Master's Degree in the specific		
Subject Matter Expert II	field.	Bachelors	6

	Serves as source of broad general knowledge of systems engineering, systems analysis and design, software integration, and software development with an in-depth expertise in at least one of these areas. Primary		
	function is to perform complex technical efforts in specialty area by serving either as senior technical staff member on a large project or as a leader of a small, specialized project. Other functions are to provide, within the specialty area, quick response problem resolution, internal and external training, and marketing support to translate advanced technology theory into specific, practical applications of use for the corporation. Requires		
	knowledge in a specific professional technical field to define and solve new information processing system problems, develop engineering designs, and conduct analyses and experiments in the area of discipline. Knowledge in this discipline should be comparable to that which could be acquired through completion of a Graduate level curriculum. Requires thorough knowledge of the principles and concepts of management and		
Subject Matter Expert III	applicable knowledge of business practices, business organization, and cost accounting practices.	Bachelors	8
Configuration Manager II	Analyze proposed product design changes to determine the effect on the overall system. Ensure configuration identification by reviewing design release documents for completeness. Prepare waivers for government approval when specifications cannot be met. Draft configuration analysis plans to encompass contractual requirements.	Bachelors	3
	Analyze proposed product design changes to determine the effect on the overall system. Ensure configuration identification by reviewing design release documents for completeness and authorizations. Prepare deviations and waivers for government approval when specifications cannot be met. Compile audit information. May audit subcontractor's inspection or technical document preparation procedures to verify compliance with contract requirements. Prepare manual or automated records of parts design change documents. Reviews contracts and determines configuration requirements. Assists in the development and		
Configuration Manager III	maintenance of database. Provide technical support, guidance, problem resolution,	Bachelors High	5
Help Desk Technician I	and installation of hardware and software systems.	School	1
Help Desk Technician II	Provide technical support and guidance, problem resolution, and installation of hardware and software systems. Perform maintenance and configuration support for computer and networked equipment. Troubleshoot applications, email and operating system problems.	High School	3

Help Desk Technician III	Provide technical support and guidance, problem resolution, and installation of hardware and software systems. Perform maintenance and configuration support for computer and networked equipment. Troubleshoot applications, email and operating system problems. Assist with high level enterprise wide architecture problems, network problems and associated help desk documentation and systems support.	High School	5
	Provide technical and administrative direction for personnel performing software tasks, including the review of work products for adherence to the design concept and user standards, the review of program documentation to assure government standards are adhered to, and for progress in accordance with schedules. Coordinate with the Project Manager and/or Quality Assurance Manager to ensure that user problems are solved. Make recommendations, if needed, for approval of major systems installations. Prepare milestone status reports and presentations on system concepts to colleagues, subordinates, and end user		
Quality Assurance I	representatives.	Bachelors	3
	Develop and implement quality control methodologies to ensure quality assurance standards, guidelines, and procedures are met in a large computer-based organization. Develop and define major and minor characteristics of quality including quality metrics and scoring parameters for an actual task order. Establish and maintain a process for evaluating hardware, software, and associated documentation and/or assist in the evaluation. Conduct and participate in the formal and informal reviews at pre-determined points throughout the		
Quality Assurance II	development life cycle.	Bachelors	7
Technical Administrative	Provide administrative support to IT departments. Perform a wide range of clerical and administrative duties including the typing, filing and tracking of time records, word processing, dictation, and composition of correspondence. Plan and produce correspondence, proposals, memos, and other documentation. The ability to operate Excel. Proofread completed documents. Provide copying and production support as needed. Commensurate experience and education.	Associates	2
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Information Assurance Security Specialist I	Analyze and define security requirements for Multilevel Security (MLS) issues. Gather and organize technical information about an organization's mission goals and needs, existing security products, and ongoing programs in the MLS arena. Perform risk analyses, which also includes risk assessment.	Bachelors	1

Information Assurance Security Specialist II	Analyze and define security requirements for MLS issues. Design, develop, engineer, and implement solutions to MLS requirements. Guide effort to gather and organize technical information about an organization's mission goals and needs, existing security products, and ongoing programs in the MLS arena. Perform risk analyses which also includes risk assessment. Develop security standards.	Bachelors	10
Technical Instructor I	Educate end users on various software applications via hands-on classroom training as well as a one-on-one session for end users who require individual attention. This process focuses on the specific functionality of each application, yet goes on to include the synergies between the applications. The trainer also identifies any changes to the system that have come to fruition from end user recommendations during the training.	Bachelors	0
Ta shui as lua sta set a U	Must be flexible, personable, reliable and professional. The main job of an Instructor II is to provide students with the technical support, guidance, problem resolution, and installation of hardware and software systems they need. Perform maintenance and configuration support for	Deskelere	_
Technical Instructor II Technical Instructor III	computer and networked equipment.Ability to handle a mix of travel destinations. Working with IT personnel and user community to identify IT training solutions to business needs. Analyzing training material for updates and designing/creating training materials as necessary, while performing the training of those materials.	Bachelors	5
Technical Training Coordinator	Conduct research necessary to develop and revise training courses and prepare appropriate training catalogs. Prepare all instructor materials. Prepare all student materials. Conduct formal and virtual classroom courses, workshops, and seminars.	Bachelors	2

## **Courses Pricing**

SIN/SIN(s) Proposed	Course Title	Price Offered to GSA (including IFF)
611420	10967: Fundamentals of a Windows Server Infrastructure	\$2,333.20
611420	10969: Active Directory Services with Windows Server	\$2,333.20
611420	10970: Networking with Windows Server	\$2,333.20
611420	10972: Administering the Web Server (IIS) Role of Windows Server (R2 Update)	\$2,333.20

	10977: Updating Your SQL Server Skills to Microsoft SQL Server	
611420	2014	\$2,333.20
611420	2024: Care Solutions of Microsoft Euchanza Somer 2012	ća 222 20
611420	2034: Core Solutions of Microsoft Exchange Server 2013	\$2,333.20
611420	Advanced Analytics	\$1,583.58
611420	Advanced JavaScript	\$1,864.69
611420	Advanced Python 3 Programming	\$1,307.15
611420	Advanced Ruby – Programming Language	\$2,056.78
611420	Analytics/Basis Statics/Metric	\$1,358.69
611420	AngularJS – Framework	\$2,056.78
611420	AWS Developer Associate	\$2,108.31
611420	AWS DevOps Engineer Professional	\$2,295.72
611420	AWS Solutions Architect Associate	\$2,108.31
611420	AWS Solutions Architect Professional	\$2,295.72
611420	Basic Network Analysis 101	\$3,513.85
611420	Basic Network Analysis 102	\$3,513.85
611420	C# (C Sharp) – Programming Language	\$2,056.78
611420	C++ - Programming Language	\$2,056.78
611420	CCAH - Cloudera Certified Administrator for Apache Hadoop	\$2,806.40
611420	CCDH - Cloudera Certified Developer for Apache Hadoop	\$2,806.40
611420	CCNP: Implementing Cisco IP Routing (ROUTE)	\$3,368.61
611420	CCNP: Implementing Cisco IP Switched Networks (SWITCH)	\$3,368.61
	CCNP: Troubleshooting and Maintaining Cisco IP Networks	
611420	(ТЅНООТ)	\$3,368.61
611420	CCSHB - Cloudera Certified Specialist in Apache HBase	\$2,806.40
<i></i>	Certification - Certified Secure Software Lifecycle Professional	40.007.00
611420	(CSSLP)	\$2,337.88
611420	Certified Cloud Security Professional (CCSP)	\$2,056.78
611420	Certified Ethical Hacker (CEH)	\$2,525.29
611420	Certified in Risk and Information Systems Control (CRISC)	\$2,056.78
611420	Certified Incident Handler (ECIH)	\$1,532.04
611420	Certified Network Defender (CND)	\$2,431.59
611420	Certified Wireless Analysis Professional (CWAP)	\$2,712.70
611420	Certified Wireless Network Administrator (CWNA)	\$2,431.59
611420	Certified Wireless Security Professional (CWSP)	\$2,618.99
611420	Certified Wireless Technology Specialist (CWTS)	\$1,274.36
611420	Cisco Certified Network Associate (CCNA)	\$2,848.56
611420	Client-Server Technology Overview	\$979.19
611420	Cloud Security Training	\$1,827.20
611420	Cloudera Data Analyst: Pig, Hive and Impala Training	\$2,150.48
611420	Cloudera Developer Training for Apache Spark	\$2,150.48

611420	CompTIA Cloud Essentials	\$1,119.75
611420	CompTIA Cloud+ Certification	\$2,150.48
611420	CompTIA CYSA+	\$2,244.18
611420	CompTIA Network+	\$2,244.18
611420	CompTIA PenTest+	\$2,244.18
611420	CompTIA Security+	\$2,244.18
611420	CompTIA Server+	\$1,424.28
611420	Computer Hacking Forensic Investigator (CHFI)	\$2,525.29
611420	Configuring CISCO Routers for Network Security	\$1,770.98
611420	Cyber Security: Threat Analysis and Response Solutions	\$1,827.20
611420	Cyber Threat Counter–Exploitation	\$1,119.75
611420	Cyber Threats Detection and Mitigation	\$2,150.48
611420	Cyber Warfare for Management	\$1,638.86
611420	Cyber Warfare for Practitioners	\$1,635.11
611420	Cybersecurity Foundations	\$1,864.69
611420	Data Analytics Bootcamp	\$1,827.20
611420	Data Analytics Level 1	\$1,391.49
611420	Data Analytics Level 2	\$1,391.49
611420	DCMDS - Configuring Cisco MDS 9000 Series Switches v2.0	\$3,462.32
611420	DCUCI - Implementing Cisco Data Center Unified Computing v5.0	\$3,462.32
611420	Defending against Social Engineering Attacks	\$1,635.11
611420	Defending the Critical Infrastructure from Cyber Attacks	\$2,056.78
611420	Designing and Building Big Data Applications	\$3,087.51
611420	Disaster Recovery Professional (EDRP)	\$2,056.78
611420	Django – Framework	\$2,056.78
611420	EC Council Certified Secure Programmers (ECSP)	\$2 <i>,</i> 431.59
611420	ECSA/LPT	\$2,618.99
611420	Elk Stack	\$1,864.69
611420	eMASS Direct User	\$2,431.59
611420	eMASS Manager Overview	\$1,026.05
611420	eMASS Workshop	\$2,244.18
611420	Endpoint Security & Network Access Control	\$1,864.69
611420	Endpoint Security and Network Access Control	\$1,864.69
611420	FITSP - Designer Certification	\$2,337.88
611420	FITSP Auditor Certification	\$2,337.88
611420	FITSP Manager Certification	\$2,337.88
611420	FITSP Operator Certification	\$2,337.88
611420	Fundamentals of Communications and Networking	\$1,677.28
611420	Hacker Techniques, Tools, and Incident Handling	\$1,864.69
611420	Hadoop for Java Developers	\$1,864.69

611420	HTML5	\$1,869.37
	ICOMM - Introducing Cisco Voice and Unified Communications	
611420	Administration v8.1	\$3,274.91
611420	IINS - Implementing Cisco IOS Network Security v2.0	\$3,274.91
611420	Incident Response	\$1,827.20
611420	Interconnecting Cisco Networking Devices 2 (ICND 2)	\$3 <i>,</i> 087.51
611420	Interconnecting Cisco Networking Devices1 (ICND 1)	\$3,087.51
611420	Intermediate C Programming	\$2 <i>,</i> 052.09
611420	Intro to C Programming	\$2 <i>,</i> 052.09
611420	Introduction to Cyber Security for Practitioners	\$1,489.80
611420	Introduction to Data Science - Building Recommender Systems	\$2,150.48
611420	Introduction to IPv6	\$1,827.20
611420	Introduction to Project Management	\$1,026.05
611420	Introduction to Python 3	\$1,827.20
611420	ITIL Practitioner	\$2 <i>,</i> 056.78
	IUWNE - Implementing Cisco Unified Wireless Networking	
611420	Essentials v2.0	\$3,274.91
611420	Java - Programming Language	\$2 <i>,</i> 056.78
611420	Malware Analysis Training	\$1,864.60
611420	MCSA: Windows 10 - 20698: Installing and Configuring Windows 10	\$2,618.99
	MCSE 10961: Automating Administration with Windows	
611420	Powershell	\$2,618.99
611420	Microsoft Office Access Level 1	\$234.26
611420	Microsoft Office Access Level 2	\$234.26
611420	Microsoft Office Access Level 3	\$234.26
611420	Microsoft Office Outlook Level 1	\$234.26
611420	Microsoft Office Outlook Level 2	\$234.26
611420	Microsoft Office PowerPoint Level 1	\$234.26
611420	Microsoft Office PowerPoint Level 2	\$234.26
611420	Microsoft Office Word Level 1	\$234.26
611420	Microsoft Office Word Level 2	\$234.26
611420	Microsoft Office Word Level 3	\$234.26
611420	Microsoft Project Level 1	\$280.17
611420	Microsoft project Level 2	\$280.17
611420	Mobile Security	\$1,616.37
611420	Multi-Protocol Label Switching	\$1,236.88
611420	My SQL Workbench	\$1,864.69
611420	Network Defense: Security and Vulnerability Assessment	\$1,770.98
611420	Network Forensics	\$1,864.69
611420	Network Intrusion Detection	\$1,827.20
611420	Network Security Administration for Practitioners	\$1,635.11

611420	Network Security Monitoring with Security Onion	\$3,045.34
611420	OpenShift Enterprise Administration (CL280)	\$1,358.69
611420	Penetration Testing: Procedures & Methodologies	\$1,827.20
611420	Perl – Programming Language	\$2,056.78
611420	PMI Agile Certified Practitioner	\$1,803.78
611420	PMI Risk Management Professional (PMI-RMP)	\$1,803.78
611420	PowerShell in Depth	\$1,827.20
611420	Practical Packet Analysis	\$1,827.20
611420	Project Management for IT Professionals	\$1,770.98
611420	Project Management Professional (PMP)	\$2,108.31
611420	Python Security for Practitioners	\$1,827.20
611420	R Programming	\$2,056.78
611420	Red Hat <sup>®</sup> Enterprise Performance Tuning (RH442)	\$3,279.60
611420	Red Hat <sup>®</sup> Enterprise Virtualization (RH318)	\$3,279.60
611420	Red Hat <sup>®</sup> JBoss A-MQ Development and Deployment (JB437)	\$1,499.24
611420	Red Hat <sup>®</sup> JBoss Application Administration I (JB248)	\$2,989.12
611420	Red Hat <sup>®</sup> JBoss Application Administration II (JB348)	\$3,185.89
611420	Red Hat <sup>®</sup> OpenStack Administration (CL210)	\$2,525.29
611420	Red Hat <sup>®</sup> Server Hardening (RH413)	\$3,279.60
611420	Red Hat <sup>®</sup> System Administration I (RH124)	\$3,185.89
611420	Red Hat <sup>®</sup> System Administration II (RH134)	\$2,989.12
611420	Red Hat <sup>®</sup> System Administration III (RH254)	\$2,989.12
611420	RHCE Rapid Track (RH299) Course	\$3,279.60
611420	RHCSA Rapid Track (RH199) Course	\$3,279.60
611420	Risk Management Framework (RMF)	\$2,014.61
611420	Ruby – Programming Language	\$1,864.69
611420	SCADA - Supervisory Control and Data Acquisition Security	\$4,258.79
	Securing Cisco Networks with Threat Detection and Analysis	
611420	(SCYBER)	\$3,274.91
611420	Securing SharePoint	\$1,827.20
611420	Securing the Virtual Environment	\$1,770.98
611420	Securing VoIP Networks	\$1,489.87
611420	Securing Web Applications, Services, and Servers	\$1,677.28
611420	Security in an IPv6 Environment	\$1,677.28
611420	SharePoint Administration (Customized for DISA)	\$2,417.53
611420	SharePoint End user (Customized for DISA)	\$484.44
611420	Splunk Essentials	\$1,864.69
611420	Spring – Framework	\$2,056.78
611420	System Forensics, Investigation, and Response	\$1,864.69
611420	Systems Security Certified Practitioner (SSCP)	\$1,869.37
611420	TCP/IP Networking	\$1,236.88

611420	Virtualization Essentials Professional (VEP)	\$1,494.50
611420	Voice and Video Over IP (VoIP)	\$3,279.60
611420	Wireless Safety	\$1,864.60
611420	Advanced Security Practitioner (CASP)	\$1,958.39
611420	Certified Authorization Professional (CAP®)	\$1,869.37
611420	Client-Server Technology Overview	\$890.18
611420	Introduction to Project Management	\$932.34
611420	Multi-Protocol Lable Switching	\$1,124.43
611420	TCP/IP Networking	\$1,124.43
611420	Voice and Video Over IP (VoIP)	\$3,279.60
611420	10165: Updating Your Skills from Microsoft Exchange Server 2003 or Exchange Server 2007 to Exchange Server 2010	\$2,333.20
611420	10967: Fundamentals of a Windows Server Infrastructure	\$2,333.20
611420	10969: Active Directory Services with Windows Server	\$2,333.20
611420	10970: Networking with Windows Server	\$2,333.20
611420	10972: Administering the Web Server (IIS) Role of Windows Server (R2 Update)	\$2,333.20
	10977: Updating Your SQL Server Skills to Microsoft SQL Server	
611420	2014	\$2,333.20
611420	20342: Advanced Solutions of Microsoft Exchange Server 2013	\$2,333.20
611420	20346: Managing Office 365 Identities and Services (MCSA: Office 365)	\$2 <i>,</i> 529.04
611420	20461: Querying Microsoft SQL Server 2014	\$2,333.20
611420	20462: Administering Microsoft SQL Server 2014 Databases	\$2,333.20
611420	20463: Implementing a Data Warehouse with Microsoft SQL Server 2014	\$2,333.20
611420	20464: Developing Microsoft SQL Server Databases (SQL Server 2014 Update)	\$2,333.20
611420	20465: Designing a Data Solution with Microsoft SQL Server (SQL Server 2014 Update)	\$2,333.20
611420	20466: Implementing Data Models and Reports with Microsoft SQL Server (SQL Server 2014 Update)	\$2,333.20
611420	20467: Designing Self-Service Business Intelligence and Big Data Solutions with SQL Server (SQL Server 2014 Update)	\$2,333.20
611420	20694: Virtualizing Enterprise Desktops and Apps	\$2 <i>,</i> 333.20
611420	50273: Planning and Designing Microsoft Virtualization Solutions	\$2 <i>,</i> 333.20
611420	55034: Project Server 2013 Inside Out	\$2,333.20
611420	55035: Microsoft SharePoint Server 2013 for the Site Owner/Power User	\$1,489.87
611420	55054: Mastering Microsoft Project 2013	\$1,396.17
611420	55077: Project Server 2013 Development	\$2,333.20
611420	55121: Microsoft Project 2013	\$1,021.36
611420	6420: Fundamentals of Windows Server 2008	\$2,333.20
011420	0420. Fundamentais of Windows Server 2008	əz,333.20

611420	6433: Planning and Implementing Windows Server 2008	\$2,333.20
611420	Advanced Python 3 Programming	\$1,208.77
611420	Axelos ITIL Foundation	\$281.11
611420	CCAH - Cloudera Certified Administrator for Apache Hadoop	\$2,806.40
611420	CCDH - Cloudera Certified Developer for Apache Hadoop	\$2,806.40
611420	CCSHB - Cloudera Certified Specialist in Apache HBase	\$2,806.40
611420	Certified Associate in Project Management (CAPM)	\$1,864.69
611420	Certified Authorization Professional (CAP®) Certification	\$1,869.37
611420	Certified in Risk and Information Systems Control (CRISC)	\$1,869.37
611420	Certified Incident Handler (ECIH)	\$1,400.86
611420	Cloud Security Training	\$1,827.20
611420	Cloudera Data Analyst: Pig, Hive and Impala Training	\$2,150.48
611420	Cloudera Developer Training for Apache Spark	\$2,150.48
611420	CompTIA A+ Test Voucher	\$181.78
611420	CompTIA A+ Token	\$32.80
611420	CompTIA Advanced Security Practitioner (CASP) Certification	\$2,052.09
611420	CompTIA CASP Test Voucher	\$376.69
611420	CompTIA CASP Token	\$56.22
611420	CompTIA Cloud Essentials	\$1,119.75
611420	CompTIA Cloud+ Certification	\$1,958.39
611420	CompTIA Network+ Test Voucher	\$212.71
611420	CompTIA Network+ Token	\$56.22
611420	CompTIA Security+ Test Voucher	\$282.98
611420	CompTIA Seucity+ Token	\$56.22
611420	Configuring CISCO Routers for Network Security	\$1,677.28
611420	Cyber Security: Threat Analysis and Response Solutions	\$1,677.28
611420	Cyber Threat Counter–Exploitation	\$1,021.36
611420	Cyber Warfare for Management	\$1,489.87
611420	Cyber Warfare for Practitioners	\$1,489.87
611420	DCMDS - Configuring Cisco MDS 9000 Series Switches v2.0	\$3,462.32
611420	DCUCI - Implementing Cisco Data Center Unified Computing v5.0	\$3,462.32
611420	Defending against Social Engineering Attacks	\$1,489.87
611420	Designing and Building Big Data Applications	\$3,087.51
611420	Disaster Recovery Professional (EDRP)	\$2,056.78
611420	EC-Council CEH Test Vouhcer	\$468.51
611420	FITSP - Designer Certification	\$2,337.88
611420	FITSP Auditor Certification	\$2,337.88
611420	FITSP Manager Certification	\$2,337.88
611420	FITSP Operator Certification	\$2,337.88
611420	ICOMM - Introducing Cisco Voice and Unified Communications Administration v8.1	\$2,993.80

611420	IINS - Implementing Cisco IOS Network Security v2.0	\$2,993.80
611420	Incident Response	\$1,677.28
611420	Introduction to Cyber Security for Practitioners	\$1,489.87
611420	Introduction to Data Science - Building Recommender Systems	\$2,150.48
611420	Introduction to Python 3	\$1,677.28
611420	ISC2 CISSP Test Voucher	#REF!
	IUWNE - Implementing Cisco Unified Wireless Networking	
611420	Essentials v2.0	\$2,993.80
611420	Malware Analysis Training	\$1,864.69
611420	Mobile Security	\$1,489.87
611420	Network Defense: Security and Vulnerability Assessment	\$1,677.28
611420	Network Forensics	\$1,864.69
611420	Network Intrusion Detection	\$1,677.28
611420	Network Security Administration for Practitioners	\$1,489.87
611420	OpenShift Enterprise Administration (CL280)	\$1,358.69
611420	Penetration Testing: Procedures & Methodologies	\$1,677.28
611420	PMI Agile Certified Practitioner	\$1,677.28
611420	PMI Risk Management Professional (PMI-RMP)	\$1,639.80
611420	PowerShell in Depth	\$1,677.28
611420	Practical Packet Analysis	\$1,677.28
611420	Project Management Professional (PMP)	\$1,864.69
611420	Python Security for Practitioners	\$1,677.28
611420	Red Hat <sup>®</sup> Enterprise Clustering and Storage Management (RH436)	\$2,998.49
611420	Red Hat <sup>®</sup> Enterprise Performance Tuning (RH442)	\$2,998.49
611420	Red Hat <sup>®</sup> Enterprise Virtualization (RH318)	\$2,998.49
611420	Red Hat <sup>®</sup> JBoss A-MQ Development and Deployment (JB437)	\$1,499.24
611420	Red Hat <sup>®</sup> JBoss Application Administration I (JB248)	\$2,717.38
611420	Red Hat <sup>®</sup> JBoss Application Administration II (JB348)	\$2,998.49
611420	Red Hat <sup>®</sup> OpenStack Administration (CL210)	\$2,309.77
611420	Red Hat <sup>®</sup> Server Hardening (RH413)	\$2,998.49
611420	Red Hat <sup>®</sup> System Administration I (RH124)	\$2,904.79
611420	Red Hat <sup>®</sup> System Administration II (RH134)	\$2,717.38
611420	Red Hat <sup>®</sup> System Administration III (RH254)	\$2,717.38
611420	RHCE Rapid Track (RH299) Course	\$2,998.49
611420	RHCSA Rapid Track (RH199) Course	\$2,998.49
611420	Risk Management Framework (RMF)	\$1,864.69
611420	SCADA - Supervisory Control and Data Acquisition Security	\$4,258.79
	Securing Cisco Networks with Threat Detection and Analysis	÷ .,200., 5
611420	(SCYBER)	\$2,998.49
611420	Securing Microsoft Windows 7	\$1,677.28
611420	Securing SharePoint	\$1,677.28

611420	Securing the Virtual Environment	\$1,677.28
611420	Securing VoIP Networks	\$1,489.87
611420	Securing Web Applications, Services, and Servers	\$1,677.28
611420	Security in an IPv6 Environment	\$1,677.28
611420	Virtualization Essentials Professional (VEP)	\$1,494.56
611420	Wireless Safety	\$1,864.69
611420	Advanced Analytics	#REF!
611420	Analytics/Basis Statics/Metric	\$1,358.69
611420	Data Analytics Bootcamp	\$1,677.28
611420	Data Analytics Level 1	\$1,264.99
611420	Data Analytics Level 2	\$1,264.99
611420	Project Management for IT Professionals	\$1,677.28
611420	SharePoint Administration (Customized for DISA)	\$2,417.53
611420	SharePoint End user (Customized for DISA)	\$484.44
	20740: Installation, Storage, and Computing with Windows Server	
611420	2016	\$2,618.99
611420	20742: Identity with Windows Server 2016	\$2,618.99
611420	Advanced JavaScript	\$1,864.69
611420	Advanced Ruby – Programming Language	\$2,056.78
611420	AngularJS – Framework	\$2,056.78
611420	AWS Certified SysOps Administrator - Associate	\$2,108.31
611420	AWS Developer Associate	\$2,108.31
611420	AWS DevOps Engineer Professional	\$2,295.72
611420	AWS Solutions Architect Associate	\$2,108.31
611420	AWS Solutions Architect Professional	\$2,295.72
611420	Basic Network Analysis 101	\$3,513.85
611420	Basic Network Analysis 102	\$3,513.85
611420	C# (C Sharp) – Programming Language	\$2,056.78
611420	C++ - Programming Language	\$2,056.78
611120	Certification - Certified Secure Software Lifecycle Professional	40.007.00
611420	(CSSLP)	\$2,337.88
611420	Certified Cloud Security Professional (CCSP)	\$2,056.78
611420	Certified Network Defender (CND)	\$2,431.59
611420	CompTIA CYSA+	\$2,244.18
611420	CompTIA PenTest+	\$2,244.18
611420	Cyber Threats Detection and Mitigation	\$2,150.48
611420	Cybersecurity Foundations	\$1,864.69
611420	Defending the Critical Infrastructure from Cyber Attacks	\$2,056.78
611420	Django – Framework	\$2,056.78
611420	EC Council Certified Secure Programmers (ECSP)	\$2,431.59
611420	Elk Stack	\$1,864.69

611420	eMASS Direct User	\$2 <i>,</i> 431.59
611420	eMASS Manager Overview	
611420	eMASS Workshop	\$2,244.18
611420	Endpoint Security & Network Access Control	\$1,864.69
611420	Endpoint Security and Network Access Control	\$1,864.69
611420	Fundamentals of Communications and Networking	\$1,677.28
611420	Hacker Techniques, Tools, and Incident Handling	\$1,864.69
611420	Hadoop for Java Developers	\$1,864.69
611420	HTML5	\$1,869.37
611420	Intermediate C Programming	\$2,052.09
611420	Intro to C Programming	\$2,052.09
611420	Introduction to IPv6	\$1,827.20
611420	ITIL Practitioner	\$2,056.78
611420	Java - Programming Language	\$2,056.78
611420	MCSA: Windows 10 - 20698: Installing and Configuring Windows 10	\$2,618.99
	MCSE 10961: Automating Administration with Windows	
611420	Powershell	\$2,618.99
611420	Microsoft Project Level 1	\$280.17
611420	Microsoft project Level 2	\$280.17
611420	My SQL Workbench	\$1,864.69
611420	Network Security Monitoring with Security Onion	\$3,045.34
611420	Perl – Programming Language	\$2,056.78
611420	R Programming	\$2,056.78
611420	Ruby – Programming Language	\$1,864.69
611420	Splunk Essentials	\$1,864.69
611420	Spring – Framework	\$2,056.78
611420	System Forensics, Investigation, and Response	\$1,864.69
611420	Systems Security Certified Practitioner (SSCP)	\$1,869.37
611420	Wireless and Mobile Device Security	\$2 <i>,</i> 056.78
611420	20461: Querying Microsoft SQL Server 2014	\$3,087.51
611420	20462: Administering Microsoft SQL Server 2014 Databases	\$3,087.51
611420	20463: Implementing a Data Warehouse with Microsoft SQL Server 2014	\$3,087.51
611420	Access Control, Authentication, and Public Key Infrastructure	\$1,864.69
611420	Access Control, Authentication, and Public Key Infrastructure	\$1,864.69
611420	Advanced Architecting on AWS Training	\$2,038.04
611420	Advanced Developing on AWS	\$2,038.04
611420	Advanced Jira	\$1,405.54
611420	AI-100T01: Designing and Implementing an Azure AI Solution	\$1,822.52
611420	AI-900T00: Microsoft Azure AI Fundamentals	\$604.38
611420	Architecting on AWS - Accelerator	\$3,181.21

611420	Architecting on AWS Training	\$2,038.04
611420	Assembly Language Programming	\$2,811.08
611420	AWS Certified Machine Learning (Specialty)	\$4,116.36
611420	AWS Certified Cloud Practitioner	\$654.98
611420	AWS Certified Data Analytics (Specialty)	\$2 <i>,</i> 038.04
611420	AWS Certified Database (Specialty)	\$2,038.04
611420	AWS Certified Developer (Associate)	\$4,731.05
611420	AWS Certified DevOps Engineer (Professional)	\$4,076.07
611420	AWS Certified Security (Specialty)	\$4,076.07
611420	AWS Certified Solutions Architect (Associate)	\$5,874.23
611420	AWS Certified Solutions Architect (Professional)	\$2,038.04
611420	AWS Certified SysOps Administrator (Associate)	\$2,693.02
611420	AWS Technical Essentials	\$654.98
611420	AZ-104T00: Microsoft Azure Administrator	\$2,422.22
611420	AZ-204T00: Developing solutions for Microsoft Azure	\$3,087.51
611420	AZ-220T00: Microsoft Azure IoT Developer	\$2,422.22
611420	AZ-303T00: Microsoft Azure Architect Technologies	\$3,087.51
611420	AZ-304T00: Microsoft Azure Architect Design	\$2,422.22
611420	AZ-400T00: Designing and Implementing Microsoft DevOps solutions	\$3,087.51
611420	AZ-500T00: Microsoft Azure Security Technologies	\$2,422.22
611420	AZ-900T00: Microsoft Azure Fundamentals	\$1,213.45
611420	Big Data on AWS Training	\$2,038.04
611420	Burp Suite	\$2,342.57
611420	Cloud Practitioner Essentials	\$654.98
611420	Cyber Safety	\$1,489.87
611420	Cyber Threats Detection and Mitigation	\$2,342.57
611420	Deep Learning on AWS	\$654.98
611420	Developing on AWS	\$2,038.04
611420	DevOps Engineering on AWS Training	\$2,038.04
611420	Docker	\$2,178.59
	DP-100T01: Designing and Implementing a Data Science Solution	
611420	on Azure	\$1,822.52
611420	DP-200T01: Implementing an Azure Data Solution	\$1,822.52
611420	DP-201T01: Designing an Azure Data Solution	\$1,213.45
611100	DP-300T00: Administering Relational Databases on Microsoft	¢2,422,22
611420	Azure	\$2,422.22
611420	DP-900T00: Microsoft Azure Data Fundamentals	\$698.09
611420	Hacker Methodologies for Security Professionals	\$2,061.46
611420	IDA Pro	\$2,342.57

	Information Security Risk Assessment through Data Collection and	.
611420	Analysis	\$1,864.69
611420	Intro to Java Script	\$1,686.65
611420	IP6FD v3.0 - IPv6 Fundamentals, Design, and Deployment	\$3,181.21
611420	ISSAP	\$2,389.42
611420	Jira and Confluence	\$2,056.78
611420	Jira Fundamentals	\$1,030.73
611420	Linux for Developers	\$2,150.48
611420	Malicious Network Traffic Analysis	\$2,108.31
611420	Managing Risk in Information Systems	\$1,864.69
611420	Managing Risk in Information Systems	\$1,864.69
611420	MCSA Windows Server 2016	\$6,179.70
611420	MCSA Windows Server 2016	\$6,179.70
611420	Messaging Administrator Associate (Intermediate)	\$3 <i>,</i> 087.51
611420	Microsoft 365 Certified: Enterprise Administrator Expert	\$6,175.01
611420	Microsoft 365 Certified: Fundamentals	\$604.38
611420	Microsoft 365 Certified: Security Administrator Associate	\$2,422.22
611420	Microsoft 365 Certified: Teams Administrator Associate	\$2,422.22
611420	Microsoft Certified: Azure Administrator Associate	\$2,422.22
611420	Microsoft Certified: Azure AI Engineer Associate	\$1,822.52
611420	Microsoft Certified: Azure Al Fundamentals	\$604.38
611420	Microsoft Certified: Azure Data Engineer Associate	\$3,035.97
611420	Microsoft Certified: Azure Data Fundamentals	\$698.09
611420	Microsoft Certified: Azure Data Scientist Associate	\$1,822.52
611420	Microsoft Certified: Azure Database Administrator Associate	\$2,422.22
611420	Microsoft Certified: Azure Developer Associate	\$3,087.51
611420	Microsoft Certified: Azure Fundamentals	\$1,213.45
611420	Microsoft Certified: Azure IoT Developer Specialty	\$2,422.22
611420	Microsoft Certified: Azure Security Engineer Associate	\$2,422.22
611420	Microsoft Certified: Azure Solutions Architect Expert	\$5,509.72
611420	Microsoft Certified: DevOps Engineer Expert	\$3,087.51
611420	MS-100T00: Microsoft 365 Identity and Services	\$3,087.51
611420	MS-101T00: Microsoft 365 Mobility and Security	\$3,087.51
611420	MS-203T00: Microsoft 365 Messaging	\$3,087.51
611420	MS-500T00: Microsoft 365 Security Administration	\$2,422.22
611420	MS-700T00: Managing Microsoft Teams	\$2,422.22
611420	MS-900: Microsoft 365 Fundamentals	\$604.38
611420	Network Defense Range	\$2,431.59
611420	Network Security Firewalls (Guide to Firewalls and VPNs)	\$1,864.69
611420	Network Security Monitoring with Security Onion	\$3,045.34
611420	Network Traffic Analysis	\$2,431.59

611420	Planning and Designing Databases on AWS	\$2,038.04
611420	Practical Data Science with Amazon SageMaker	\$654.98
611420	Python Deep Learning	\$2,717.38
611420	Risk Management Framework for DoD Security Control Assessors	\$1,864.69
611420	Root Cause Analysis	\$1,029.79
611420	Securing the Virtual Environment	\$1,770.98
611420	Security Engineering on AWS	\$2,038.04
611420	Systems Operations on AWS	\$2,038.04
611420	The Machine Learning Pipeline on AWS	\$2,806.40
611420	Unit Testing with Android Studio	\$2,150.48
611420	Unit Testing with Visual Studio 2017	\$2,061.46
611420	Windows System Analysis	\$2,295.72
611420	Adobe Photoshop I	\$744.94
611420	Adobe Photoshop II	\$1,119.75
611420	AWS Certified Advanced Networking (Specialty)	\$646.55
611420	AWS Certified Alexa Skill Builder (Specialty)	\$646.55
611420	Certified Chief Information Security Officer (CCISO)	\$4,446.20
611420	Cisco Certified Network Associate-Security (CCNA-Security)	\$4,024.53
611420	Cisco Certified Network Professional-Security (CCNP-Security)	\$8,611.28
611420	CyberSec First Responder (CFR)	\$2,244.18
611420	Disciplined Agile Scrum Master (DASM)	\$1,400.86
611420	GIAC Certified Enterprise Defender (GCED)	\$7,954.43
611420	GIAC Certified Forensic Analyst (GCFA)	\$7,954.43
611420	GIAC Certified Incident Handler (GCIH)	\$7,954.43
611420	GIAC Certified Intrusion Analyst (GCIA)	\$7,954.43
611420	GIAC Global Industrial Cyber Security Professional (GICSP)	\$8,329.24
611420	GIAC Security Essentials Certification (GSEC)	\$7,954.43
611420	GIAC Security Leadership Certificate (GSLC)	\$7,532.77
611420	GIAC Systems and Network Auditor (GSNA)	\$7,954.43
611420	ITIL Leader Digital and IT Strategy	\$2,575.89
611420	ITIL Specialist Create, Deliver and Support	\$2,388.48
611420	ITIL Specialist Drive Stakeholder Value	\$2,388.48
611420	ITIL Specialist High-velocity IT	\$2,388.48
611420	ITIL Strategist Direct, Plan and Improve	\$2,388.48
611420	Microsoft 365 Certified: Developer Associate	\$2,806.40
611420	Microsoft 365 Certified: Modern Desktop Administrator Associate	\$2,806.40
611420	Microsoft Certified: Azure for SAP Workloads Specialty	\$2,618.99
611420	Microsoft Certified: Azure Stack Hub Operator Associate	\$2,618.99
611420	Microsoft Certified: Windows Virtual Desktop Specialty	\$2,618.99
611420	Microsoft Office Excel Level 1	\$280.17

611420	Microsoft Office Excel Level 2	\$280.17
611420	Microsoft Office Excel Level 3	\$280.17
611420	Microsoft Office Power Point Level 3	\$280.17
611420	Microsoft Office Project Level 3	\$280.17
611420	Microsoft Office SharePoint Level 1	\$280.17
611420	Microsoft Office SharePoint Level 2	\$280.17
611420	Microsoft Office SharePoint Level 3	\$280.17
	SCOR - Implementing and Operating Cisco Security Core	
611420	Technologies	\$4,586.75
611120	SVPN - Implementing Secure Solutions with Virtual Private	¢4.205.64
611420	Networks	\$4,305.64
611430	Active Listening	\$3,748.11
611430	Active Listening	\$4,216.62
611430	Active Listening	\$4,778.84
611430	Adaptability	\$4,872.54
611430	Adaptability	\$6,184.38
611430	Adaptability	\$7,308.82
611430	Analytics Boot Camp	\$19,950.01
611430	Analytics Boot Camp	\$22,521.00
611430	Analytics Boot Camp	\$24,472.00
611430	Anticipatory Customer Service Experience Training	\$4,170.60
611430	Anticipatory Customer Service Experience Training	\$4,829.11
611430	Anticipatory Customer Service Experience Training	\$5,443.73
611430	Anticipatory Customer Service Experience Training	\$5,970.54
611430	Assertiveness and Self Confidence	\$3,748.11
611430	Assertiveness and Self Confidence	\$4,216.62
611430	Assertiveness and Self Confidence	\$4,778.84
611430	AWS Certified Alexa Skill Builder (Specialty)	\$10,302.62
611430	AWS Certified Alexa Skill Builder (Specialty)	\$11,689.42
611430	AWS Certified Alexa Skill Builder (Specialty)	\$13,001.26
611430	Basic Finance	\$4,872.54
611430	Basic Finance	\$6,184.38
611430	Basic Finance	\$7,308.82
611430	Basic Finance	\$7,964.74
611430	Basic Statistics	\$9,310.01
611430	Basic Statistics	\$10,817.00
611430	Basic Statistics	\$13,034.01
611430	Basic Statistics	\$14,896.00
611430	Basic writing skills	\$6,650.01
611430	Basic writing skills	\$8,335.00
611430	Basic writing skills	\$9,930.01

611430	Basic writing skills	\$10,285.00
611430	Behavioral Malware Analysis	\$13,622.49
611430	Behavioral Malware Analysis	\$15,501.45
611430	Behavioral Malware Analysis	\$17,380.42
611430	Behavioral Malware Analysis	\$19,259.39
611430	Behaviors and Attitudes	\$3,748.11
611430	Behaviors and Attitudes	\$4,216.62
611430	Behaviors and Attitudes	\$4,778.84
611430	Benchmarking Best Practices	\$7,964.74
611430	Benchmarking Best Practices	\$9,276.57
611430	Benchmarking Best Practices	\$10,588.41
611430	Benchmarking Best Practices	\$11,900.25
611430	Budgets	\$3,748.11
611430	Budgets	\$4,216.62
611430	Budgets	\$4,778.84
611430	Budgets	\$5,341.06
611430	Bullying in the Workplace	\$4,170.60
611430	Bullying in the Workplace	\$4,829.11
611430	Bullying in the Workplace	\$5,443.73
611430	Bullying in the Workplace	\$5,970.54
611430	Business Acumen	\$4,872.54
611430	Business Acumen	\$6,184.38
611430	Business Acumen	\$7,308.82
611430	Business Acumen	\$7,964.74
611430	Business Etiquette	\$3,748.11
611430	Business Etiquette	\$4,216.62
611430	Business Etiquette	\$4,778.84
611430	Certified Scrum Master	\$18,447.26
611430	Certified Scrum Master	\$22,011.49
611430	Certified Scrum Master	\$27,357.46
611430	Certified Scrum Master	\$31,813.09
611430	Change Management	\$4,872.54
611430	Change Management	\$6,184.38
611430	Change Management	\$7,308.82
611430	Change Management	\$7,964.74
611430	Communication Strategies	\$4,872.54
611430	Communication Strategies	\$6,184.38
611430	Communication Strategies	\$7,308.82
611430	Communication Strategies	\$7,964.74
611430	Confident Communication	\$4,872.54

611430	Confident Communication	\$6,184.38
611430	Confident Communication	\$7,308.82
611430	Constructive Conflict Resolution	\$7,537.00
611430	Constructive Conflict Resolution	\$9,221.00
611430	Constructive Conflict Resolution	\$10,374.01
611430	Constructive Conflict Resolution	\$11,349.00
611430	Contract Negotiations	\$4,872.54
611430	Contract Negotiations	\$6,184.38
611430	Contract Negotiations	\$7,308.82
611430	Contract Negotiations	\$7,964.74
611430	Contracting Basics for COTRs	\$11,792.00
611430	Contracting Basics for COTRs	\$13,477.00
611430	Contracting Basics for COTRs	\$13,832.00
611430	Contracting Basics for COTRs	\$14,630.01
611430	Contracting Basics for Support and Administrative Personnel	\$7,448.00
611430	Contracting Basics for Support and Administrative Personnel	\$8,423.00
611430	Contracting Basics for Support and Administrative Personnel	\$9,398.01
611430	Contracting Basics for Support and Administrative Personnel	\$10,374.01
611430	Conversational Leadership	\$4,872.54
611430	Conversational Leadership	\$6,184.38
611430	Conversational Leadership	\$7,308.82
611430	Conversational Leadership	\$7,964.74
611430	Creating a Job Portfolio	\$3,748.11
611430	Creating a Job Portfolio	\$4,216.62
611430	Creating a Job Portfolio	\$4,778.84
611430	Creating a Job Portfolio	\$5,341.06
611430	Creative Thinking and Innovation	\$4,872.54
611430	Creative Thinking and Innovation	\$6,184.38
611430	Creative Thinking and Innovation	\$7,308.82
611430	Creative Thinking and Innovation	\$7,964.74
611430	Creativity	\$3,748.11
611430	Creativity	\$4,216.62
611430	Creativity	\$4,778.84
611430	Critical Thinking	\$4,872.54
611430	Critical Thinking	\$6,184.38
611430	Critical Thinking	\$7,308.82
611430	Critical Thinking	\$7,964.74
611430	Customer Relationships	\$4,872.54
611430	Customer Relationships	\$6,184.38
611430	Customer Relationships	\$7,308.82

611430	Customer Relationships	\$7,964.74
611430	Customer Service	\$5,528.46
611430	Customer Service	\$7,027.71
611430	Customer Service	\$8,152.14
611430	Customer Service	\$9,089.17
611430	Customer Service Excellence	\$5,231.00
611430	Customer Service Excellence	\$6,650.01
611430	Customer Service Excellence	\$7,803.00
611430	Customer Service Excellence	\$8,423.00
611430	Decision Making/Problem Solving	\$6,650.01
611430	Decision Making/Problem Solving	\$7,537.00
611430	Decision Making/Problem Solving	\$8,423.00
611430	Decision Making/Problem Solving	\$9,576.00
611430	Delegation	\$3,748.11
611430	Delegation	\$4,216.62
611430	Delegation	\$4,778.84
611430	Delegation	\$5,341.06
611430	Developing a High Reliability Organization	\$3,748.11
611430	Developing a High Reliability Organization	\$4,216.62
611430	Developing a High Reliability Organization	\$4,778.84
611430	Developing a High Reliability Organization	\$5,341.06
611430	Developing Assertiveness	\$3,748.11
611430	Developing Assertiveness	\$4,216.62
611430	Developing Assertiveness	\$4,778.84
611430	Developing Corporate Behavior	\$3,748.11
611430	Developing Corporate Behavior	\$4,216.62
611430	Developing Corporate Behavior	\$4,778.84
611430	Developing, Managing & Meeting Performance Standards	\$10,462.01
611430	Developing, Managing & Meeting Performance Standards	\$11,083.00
611430	Developing, Managing & Meeting Performance Standards	\$11,438.01
611430	Developing, Managing & Meeting Performance Standards	\$12,590.01
611430	DISC Workplace Training	\$3,748.11
611430	DISC Workplace Training	\$4,216.62
611430	DISC Workplace Training	\$4,778.84
611430	Diversity and Sensitivity	\$4,872.54
611430	Diversity and Sensitivity	\$6,184.38
611430	Diversity and Sensitivity	\$7,308.82
611430	Diversity, Equity, and Inclusion	\$4,872.54
611430	Diversity, Equity, and Inclusion	\$6,184.38
611430	Diversity, Equity, and Inclusion	\$7,308.82

611430	EEO within the Federal Government	\$3,748.11
611430	EEO within the Federal Government	\$4,216.62
611430	EEO within the Federal Government	\$4,778.84
611430	Effective Government Correspondence	\$5,847.05
611430	Effective Government Correspondence	\$7,016.46
611430	Effective Government Correspondence	\$8,419.19
611430	Effective Leadership and Management	\$4,872.54
611430	Effective Leadership and Management	\$6,184.38
611430	Effective Leadership and Management	\$7,308.82
611430	Effective Planning and Goal Setting	\$11,349.00
611430	Effective Planning and Goal Setting	\$13,122.01
611430	Effective Planning and Goal Setting	\$13,920.00
611430	Effective Planning and Goal Setting	\$15,960.00
611430	Effective Resource Management	\$3,748.11
611430	Effective Resource Management	\$4,216.62
611430	Effective Resource Management	\$4,778.84
611430	Effective Resource Management	\$5,341.06
611430	Email Etiquette	\$3,015.00
611430	Email Etiquette	\$3,547.00
611430	Email Etiquette	\$4,256.00
611430	Email Etiquette	\$4,877.00
611430	eMass Direct User Training	\$13,586.90
611430	eMass Direct User Training	\$15,460.96
611430	eMass Direct User Training	\$17,335.01
611430	eMass Direct User Training	\$19,209.07
611430	eMass Manager Overview	\$4,216.62
611430	eMass Manager Overview	\$4,778.84
611430	eMass Manager Overview	\$5,341.06
611430	eMass Manager Overview	\$5,903.27
611430	eMass Workshop	\$9,276.57
611430	eMass Workshop	\$10,588.41
611430	eMass Workshop	\$11,900.25
611430	eMass Workshop	\$12,649.87
611430	Emotionally Intelligent Leadership	\$11,349.00
611430	Emotionally Intelligent Leadership	\$12,856.00
611430	Emotionally Intelligent Leadership	\$14,098.01
611430	Emotionally Intelligent Leadership	\$15,782.01
611430	Entrepreneurship	\$4,872.54
611430	Entrepreneurship	\$6,184.38
611430	Entrepreneurship	\$7,308.82

611430	Entrepreneurship	\$7,964.74
611430	Ethics in IT	\$7,964.74
611430	Ethics in IT	\$10,588.41
611430	Ethics in IT	\$9,276.57
611430	Everything DiSC <sup>®</sup> Application Suite	\$3,748.11
611430	Everything DiSC <sup>®</sup> Application Suite	\$4,216.62
611430	Everything DiSC <sup>®</sup> Application Suite	\$4,778.84
611430	Facilitation	\$4,872.54
611430	Facilitation	\$6,184.38
611430	Facilitation	\$7,308.82
611430	Facilitation	\$4,872.54
611430	Facilitation	\$6,184.38
611430	Facilitation	\$7,308.82
611430	Facilitation	\$7,964.74
611430	Federal Appropriation Law Update	\$4,256.00
611430	Federal Appropriation Law Update	\$5,143.00
611430	Federal Appropriation Law Update	\$6,029.00
611430	Federal Appropriation Law Update	\$6,650.01
611430	Federal Appropriations Law	\$11,260.00
611430	Federal Appropriations Law	\$13,211.00
611430	Federal Appropriations Law	\$14,098.01
611430	Federal Appropriations Law	\$16,846.01
611430	Federal Budget Process	\$5,763.00
611430	Federal Budget Process	\$7,537.00
611430	Federal Budget Process	\$9,221.00
611430	Federal Budget Process	\$10,196.00
611430	Federal Performance Management	\$7,964.74
611430	Federal Performance Management	\$9,276.57
611430	Federal Performance Management	\$10,588.41
611430	Fundamental of Writing	\$7,537.00
611430	Fundamental of Writing	\$8,601.00
611430	Fundamental of Writing	\$10,196.00
611430	Fundamental of Writing	\$11,526.01
611430	Fundamentals of Analyzing Processing Data	\$8,778.01
611430	Fundamentals of Analyzing Processing Data	\$11,615.00
611430	Fundamentals of Analyzing Processing Data	\$13,566.01
611430	Fundamentals of Analyzing Processing Data	\$14,009.00
611430	Fundamentals of Communications and Networking	\$11,431.74
611430	Fundamentals of Communications and Networking	\$12,743.58
611430	Fundamentals of Communications and Networking	\$14,149.12

611430	Generation Gaps	\$3,748.11
611430	Generation Gaps	\$4,216.62
611430	Generation Gaps	\$4,778.84
611430	Generation Gaps	\$5,341.06
611430	Goal Setting	\$4,872.54
611430	Goal Setting	\$6,184.38
611430	Goal Setting	\$7,308.82
611430	Goal Setting	\$7,964.74
611430	Government Acquisition and Procurement	\$12,324.00
611430	Government Acquisition and Procurement	\$14,098.01
611430	Government Acquisition and Procurement	\$15,960.00
611430	Government Acquisition and Procurement	\$17,467.00
611430	Grammar Essentials	\$4 <i>,</i> 450.88
611430	Grammar Essentials	\$5,153.65
611430	Grammar Essentials	\$5,809.57
611430	Handling a Difficult Customer	\$3,748.11
611430	Handling a Difficult Customer	\$4,216.62
611430	Handling a Difficult Customer	\$4,778.84
611430	High Impact Communication	\$4,872.54
611430	High Impact Communication	\$6,184.38
611430	High Impact Communication	\$7,308.82
611430	How to be an Action Officer	\$7,980.00
611430	How to be an Action Officer	\$9,221.00
611430	How to be an Action Officer	\$10,374.01
611430	How to be an Action Officer	\$11,526.01
611430	How to Handle Federal Employee Leave	\$3,748.11
611430	How to Handle Federal Employee Leave	\$4,216.62
611430	How to Handle Federal Employee Leave	\$4,778.84
611430	How to Write a Creative Brief	\$3,748.11
611430	How to Write a Creative Brief	\$4,216.62
611430	How to Write a Creative Brief	\$4,778.84
611430	How to Write a Creative Brief	\$5,341.06
611430	Improving Productivity	\$9,576.00
611430	Improving Productivity	\$11,083.00
611430	Improving Productivity	\$13,122.01
611430	Improving Productivity	\$14,009.00
611430	Influence and Persuasion	\$3,748.11
611430	Influence and Persuasion	\$4,216.62
611430	Influence and Persuasion	\$4,778.84
611430	Influence and Persuasion	\$5,341.06

611430	Internet Research	\$3,748.11
611430	Internet Research	\$4,216.62
611430	Internet Research	\$4,778.84
611430	Interviewing Techniques	\$4,872.54
611430	Interviewing Techniques	\$6,184.38
611430	Interviewing Techniques	\$7,308.82
611430	Interviewing Techniques	\$7,964.74
611430	Introduction to Project Management	\$3,748.11
611430	Introduction to Project Management	\$4,216.62
611430	Introduction to Project Management	\$4,778.84
611430	ITIL Leader Digital and IT Strategy	\$15,460.96
611430	ITIL Leader Digital and IT Strategy	\$17,428.72
611430	ITIL Leader Digital and IT Strategy	\$19,396.47
611430	ITIL Specialist Create, Deliver and Support	\$15,460.96
611430	ITIL Specialist Create, Deliver and Support	\$17,428.72
611430	ITIL Specialist Create, Deliver and Support	\$19,396.47
611430	Job Analysis and Assessment Development	\$9,276.57
611430	Job Analysis and Assessment Development	\$10,588.41
611430	Job Analysis and Assessment Development	\$11,900.25
611430	Knowledge Management	\$6,184.38
611430	Knowledge Management	\$4,872.54
611430	Knowledge Management	\$7,308.82
611430	Leadership and Influence	\$4,872.54
611430	Leadership and Influence	\$6,184.38
611430	Leadership and Influence	\$7,308.82
611430	Leadership and Influence	\$7,964.74
611430	Leadership Skills	\$10,462.01
611430	Leadership Skills	\$13,477.00
611430	Leadership Skills	\$15,960.00
611430	Leadership Skills	\$17,467.00
611430	Leading Project Teams	\$7,964.74
611430	Leading Project Teams	\$9,276.57
611430	Leading Project Teams	\$10,588.41
611430	Lean Process and Six Sigma	\$7,964.74
611430	Lean Process and Six Sigma	\$9,276.57
611430	Lean Process and Six Sigma	\$10,588.41
611430	Lean Process and Six Sigma	\$11,900.25
611430	Management by Objective	\$3,748.11
611430	Management by Objective	\$4,216.62
611430	Management by Objective	\$4,778.84

611430	Managing a Virtual Environment	\$3,748.11
611430	Managing a Virtual Environment	\$4,216.62
611430	Managing a Virtual Environment	\$4,778.84
611430	Managing Difficult Conversations	\$3,748.11
611430	Managing Difficult Conversations	\$4,216.62
611430	Managing Difficult Conversations	\$4,778.84
611430	Managing Stakeholder Expectations and Relationships	\$4,872.54
611430	Managing Stakeholder Expectations and Relationships	\$6,184.38
611430	Managing Stakeholder Expectations and Relationships	\$7,308.82
611430	Managing Stress in the Workplace	\$3,748.11
611430	Managing Stress in the Workplace	\$4,216.62
611430	Managing Stress in the Workplace	\$4,778.84
611430	Mastering the Interview	\$3,748.11
611430	Mastering the Interview	\$4,216.62
611430	Mastering the Interview	\$4,778.84
611430	Mentoring and Coaching	\$3,748.11
611430	Mentoring and Coaching	\$4,216.62
611430	Mentoring and Coaching	\$4,778.84
611430	Mid-Career Retirement Planning	\$4,872.54
611430	Mid-Career Retirement Planning	\$6,184.38
611430	Mid-Career Retirement Planning	\$7,308.82
611430	Mid-Career Retirement Planning	\$7 <i>,</i> 964.74
611430	Multigenerational Workforce	\$3,748.11
611430	Multigenerational Workforce	\$4,216.62
611430	Multigenerational Workforce	\$4,778.84
611430	Negotiating for Results	\$3,748.11
611430	Negotiating for Results	\$4,216.62
611430	Negotiating for Results	\$4,778.84
611430	Negotiating for Results	\$5,341.06
611430	Office Politics	\$4,872.54
611430	Office Politics	\$6,184.38
611430	Office Politics	\$7,308.82
611430	Office Politics	\$7,964.74
611430	Performance Management	\$4,450.88
611430	Performance Management	\$5,153.65
611430	Performance Management	\$5,809.57
611430	Performance Management	\$6,371.79
611430	Personal Development and Self Improvement	\$5,763.00
611430	Personal Development and Self Improvement	\$7,537.00
611430	Personal Development and Self Improvement	\$9,842.01

611430	Personal Development and Self Improvement	\$11,526.01
611430	Personal Productivity	\$4,872.54
611430	Personal Productivity	\$6,184.38
611430	Personal Productivity	\$7,308.82
611430	Personal Productivity	\$7,964.74
611430	Planning, Programming Budgeting & Execution	\$9,664.00
611430	Planning, Programming Budgeting & Execution	\$11,083.00
611430	Planning, Programming Budgeting & Execution	\$12,324.00
611430	Planning, Programming Budgeting & Execution	\$13,566.01
611430	Position Classification for Supervisors and Administrative Staff	\$5 <i>,</i> 847.05
611430	Position Classification for Supervisors and Administrative Staff	\$7,016.46
611430	Position Classification for Supervisors and Administrative Staff	\$8,419.19
611430	Pre-retirement Planning	\$5,276.00
611430	Pre-retirement Planning	\$6,207.00
611430	Pre-retirement Planning	\$6,561.00
611430	Pre-retirement Planning	\$6,827.00
611430	Problem Decomposition	\$7,964.74
611430	Problem Decomposition	\$9,276.57
611430	Problem Decomposition	\$10,588.41
611430	Professional Empathy	\$3,748.11
611430	Professional Empathy	\$4,216.62
611430	Professional Empathy	\$4,778.84
611430	Project Management Basics	\$3,748.11
611430	Project Management Basics	\$4,216.62
611430	Project Management Basics	\$4,778.84
611430	Project Management Combo	\$4,872.54
611430	Project Management Combo	\$6,184.38
611430	Project Management Combo	\$7,308.82
611430	Project Management Essentials for Non-Project Managers	\$4,872.54
611430	Project Management Essentials for Non-Project Managers	\$6,184.38
611430	Project Management Essentials for Non-Project Managers	\$7,308.82
611430	Project Management for IT Professionals	\$11,431.74
611430	Project Management for IT Professionals	\$12,743.58
611430	Project Management for IT Professionals	\$14,149.12
611430	Project Management for the IT Professional	\$11,431.74
611430	Project Management for the IT Professional	\$12,743.58
611430	Project Management for the IT Professional	\$14,149.12
611430	Project Management for the Office Professional	\$5,320.00
611430	Project Management for the Office Professional	\$6,295.00
611430	Project Management for the Office Professional	\$7,271.00

611430	Project Management for the Office Professional	\$7,537.00
611430	Project Management Principles	\$7,964.74
611430	Project Management Principles	\$9,276.57
611430	Project Management Principles	\$10,588.41
611430	Project Managers For Non-Project Managers	\$4,872.54
611430	Project Managers For Non-Project Managers	\$6,184.38
611430	Project Managers For Non-Project Managers	\$7,308.82
611430	Project Planning, Scheduling and Control	\$7,121.41
611430	Project Planning, Scheduling and Control	\$8,339.55
611430	Project Planning, Scheduling and Control	\$9,932.49
611430	Project Planning, Scheduling and Control	\$11,338.04
611430	Project Risk Management	\$7,964.74
611430	Project Risk Management	\$9,276.57
611430	Project Risk Management	\$10,588.41
611430	Requirements Management for Project Managers	\$7,964.74
611430	Requirements Management for Project Managers	\$9,276.57
611430	Requirements Management for Project Managers	\$10,588.41
611430	Resilience	\$3,748.11
611430	Resilience	\$4,216.62
611430	Resilience	\$4,778.84
611430	Speed Reading	\$3,748.11
611430	Speed Reading	\$4,216.62
611430	Speed Reading	\$4,778.84
611430	Stress Management	\$3,748.11
611430	Stress Management	\$4,216.62
611430	Stress Management	\$4,778.84
611430	Team Building	\$4,872.54
611430	Team Building	\$6,184.38
611430	Team Building	\$7,308.82
611430	Teamwork for Non-Supervisors	\$3,748.11
611430	Teamwork for Non-Supervisors	\$4,216.62
611430	Teamwork for Non-Supervisors	\$4,778.84
611430	Teamwork	\$2,244.18
611430	Teamwork	\$4,216.62
611430	Teamwork	\$4,778.84
611430	Technical Writing	\$7,964.74
611430	Technical Writing	\$9,276.57
611430	Technical Writing	\$10,588.41
611430	Technical Writing	\$11,900.25
611430	Telecommunications Overview	\$3,748.11
611430	Telecommunications Overview	\$4,216.62
611430	Telecommunications Overview	\$4,778.84

611430	The Supervisory Role	\$4,872.54
611430	The Supervisory Role	\$6,184.38
611430	The Supervisory Role	\$7,308.82
611430	Time Management	\$3,748.11
611430	Time Management	\$4,216.62
611430	Time Management	\$4,778.84
611430	Time Management	\$5,341.06
611430	Transitioning Back to the Office	\$3,748.11
611430	Transitioning Back to the Office	\$4,216.62
611430	Transitioning Back to the Office	\$4,778.84
611430	Understanding Federal Budget Formulation	\$7,964.74
611430	Understanding Federal Budget Formulation	\$9,276.57
611430	Understanding Federal Budget Formulation	\$10,588.41
611430	Understanding Federal Budget Formulation	\$9,398.01
611430	Understanding Federal Budget Formulation	\$11,438.01
611430	Understanding Federal Budget Formulation	\$14,452.00
611430	Understanding Federal Budget Formulation	\$15,516.00
611430	Virtual Environment	\$3,748.11
611430	Virtual Environment	\$4,216.62
611430	Virtual Environment	\$4,778.84
611430	Work Ethic and Productivity	\$4,872.54
611430	Work Ethic and Productivity	\$6,184.38
611430	Work Ethic and Productivity	\$7,308.82
611430	Writing Federal Position Descriptions	\$5,847.05
611430	Writing Federal Position Descriptions	\$7,016.46
611430	Writing Federal Position Descriptions	\$8,419.19
611430	Writing for Business and Government	\$4,565.70
611430	Writing for Business and Government	\$5,794.93
611430	Writing for Business and Government	\$6,847.82
611430	Writing for Business and Government	\$7,463.18
611430	Writing for Government & Business/ Critical Thinking	\$4,872.54
611430	Writing for Government & Business/ Critical Thinking	\$6,184.38
611430	Writing for Government & Business/ Critical Thinking	\$7,308.82
611430	Writing Job Descriptions	\$3,748.11
611430	Writing Job Descriptions	\$4,216.62
611430	Writing Job Descriptions	\$4,778.84
611430	Writing Job Descriptions	\$5,341.06

## **Course Descriptions**

Course Title	Course Description	Course Length (days)	Minimum Participants	Maximum Participants
	In this course students learn about varied aspects			
	of Windows Server infrastructure administration,			
	maintenance, and security. They come to			
	understand how to installation and configuration,			
	server roles, Active Directory Domain Services (AD			
10967: Fundamentals of a	DS), server profiles, network protocols, server			
Windows Server	infrastructure, and other components pertaining		1	1
Infrastructure	to Windows Server.	5	1	1
	This five-day instructor-led experience highlights			
	how to administer Active Directory services and			
	technologies in Windows Server 2012 and Windows Server 2012 R2. This course touches on			
	a wide range of topics including the use of Active			
	Directory Domain Services (AD DS), Dynamic			
	Access Control (DAC), Group Policy, Work Place			
	Join, Work Folders, Certificate Services,			
	Federation Services, and Rights Management			
10969: Active Directory	Services (RMS). The instructor also explores the			
Services with Windows	possibility of integration with Cloud services such			
Server	as Windows Azure Active Directory.	5	1	1
	This Microsoft course addresses the skills and			
	knowledge for implementing Windows Server			
	2012 and related Microsoft technologies. The			
	course also dives into additional tasks such as			
10970: Networking with	configuration for IP addressing, DNS, DHCP, IPAM,			
Windows Server	DirectAccess, VPNs, and other tools.	5	1	1
	This Microsoft course covers the skills and			
10972: Administering the	knowledge for configuring, managing and			
Web Server (IIS) Role of	maintaining Internet Information Services (IIS) as			
Windows Server (R2	well as supporting Internet web applications and			
Update)	security for IIS.	5	1	1
	This Microsoft course addresses the skills and			
	knowledge for database and business intelligence			
	professionals to enhance their understanding of			
10977: Updating Your SQL	the new SQL Server 2014 and related Microsoft			
Server Skills to Microsoft	technologies necessary for implementing and	-	_	
SQL Server 2014	managing enterprise environments.	5	1	1
	This course teaches participants to plan, deploy,			
	secure, and manage a Microsoft Exchange Server			
2034: Core Solutions of	2013 messaging environment. Students will learn			
Microsoft Exchange Server	to monitor, maintain, and troubleshoot Exchange		4	4
2013	2013.	5	1	1

Advanced Applytics	The processing data analysis course focuses on equipping decision makers with the skills needed to effectively analyze data. Upon completion of this course, students will understand the significance of data analysis as it relates to federal financial management. With intermediate Microsoft Excel Skills, students will be able to conduct a break-even analysis and a variance analysis. Students will be able to calculate the internal rate of return and report on Net Present Value (NPV). They will be able to use the queuing theory to access program performance		1	1
Advanced Analytics	theory to assess program performance.	5	1	1
Advanced JavaScript	This course explores advanced Java Standard Edition language features and packages. Students will learn to parse XML documents using the JAXP API. Multi-threaded applications will be covered in detail including concepts such as deadlocks and race conditions. Students will also learn how to utilize more advanced I/O capabilities with object serialization and low-level file I/O with the java.nio package. Client/server applications will be written utilizing both the java.net and java.rmi packages. Additional topics on JNDI and performance tuning, as well as appendices on encryption and JNI, round out the course. This is two-day advanced training addresses the programming language's more complicated features. The topics discussed include high level	3	5	25
Advanced Python 3	data structures, constructing GUIs, network and CGI programming. Programmers within roles dedicated to constructing application frameworks, distributed computing and software integration with Python benefit from this			
Programming	instruction.	2	1	1
Advanced Ruby – Programming Language	This course is for programmers who want to deepen their knowledge of Ruby. It explores sophisticated topics like callable objects, reflection, and threading.	4	5	25
Analytics/Basis Statics/Metric	This four-day training course starts with introductory information about data— we define basic concepts such as variables, distribution, probability, and more. From here the course progresses to using standard analytical techniques to give data meaning. Probability and decision making under uncertainty, statistical inference, regression analysis and time series forecasting, optimization and simulation modeling are all covered using familiar, real- world case studies and data. Our course includes plenty of discussion and problem-solving to make it meaningful for students at all levels of experience. In addition, PTS's course focuses on the simple use of Excel spreadsheets to perform	4	1	1

	these meaningful techniques. In just four days, this course will take the mystery out of data analysis, and give students the confidence to use data to their advantage.			
	This course teaches students how to use AngularJS from the basics to advanced concepts. Students will learn how to develop large, maintainable, and performant applications with			
AngularJS – Framework	AngularJS.	4	5	25
	This four-day instructor-led AWS certification course is intended for developers looking to validate their skills and knowledge using core AWS services architecture best practices to develop, deploy, and debug cloud- based			
AWS Developer Associate	applications.	4	5	25
AWS DevOps Engineer	This five-day instructor-led course is an advanced course on AWS covering various deployment management and developer services with hands on lab exercises. This course assumes the candidate is already familiar with AWS and has practical experience to work with different AWS			
Professional	services.	5	5	25
AWS Solutions Architect	The four-day instructor-led course is intended for newcomers to AWS. AWS Certified Solutions Architect - Associate demonstrates your AWS technical skills. Associate is the first step in AWS			
Associate AWS Solutions Architect	to becoming an AWS expert. This five-day instructor-led AWS certification course is intended for IT professionals with AWS - Certified Solutions Architect - Associate certifications. This training focuses on the skills and knowledge necessary to design systems and distributed applications on the Amazon Web	4	5	25
Professional	Services (AWS) platform. This course will teach the student the first level of basic network analysis, the course will solidify the foundational skills of TCP/IP and examine network protocol and communications at the packet level.	5	5	25
Basic Network Analysis 101	This course prepares the student for the second course of Basic Network Analysis 102.	5	5	25

i.	1			
	This course is a follow up to the Basic Network			
	Analysis 101 course and will build on the skills			
	that the students developed in that class to			
	include incident response and fusing multiple			
Basic Network Analysis 102	sensor outputs	5	5	25
	C# as a programming language. In this course,			
	students receive a thorough introduction to C#			
	programming and Visual Studio 2017 and learn			
	valuable programming skills, object-oriented and			
	applied object-oriented programming skills,			
	asynchronous programming skills, I/O			
	programming skills including encryption,			
C# (C Sharp) – Programming	programming skills for working with data and an			
Language	overview of ASP.Net MVC and WCF.	5	5	25
	This course will teach students to design and			
C++ - Programming	write programs in the C++ language, emphasizing			
Language	objectoriented approaches to designing solutions.	5	5	25
	This four-day instructor-led training experience	_		
	focuses on teaching Hadoop Administrators how			
	to operate and maintain a Hadoop cluster.			
	Students learn about building Hadoop			
	architectures, proper configuration and			
	deployment for clusters, data loading techniques,			
CCAH - Cloudera Certified	Fair Scheduler configuration, implementation for			
Administrator for Apache	Kerberos- based cluster security, and Hadoop			
Hadoop	maintenance and troubleshooting.	4	1	1
	This Cloudera training course is available online		<b>⊥</b>	
	and in-person. This four- day instructor-led			
	training focuses on the skills, knowledge, and			
	tools for learning the basics of HDFS and			
	MapReduce for Apache Hadoop. Instructors			
CCDH - Cloudera Certified	provide insight into how develop programs			
Developer for Apache	against the API, debug, optimize, and implement			
Hadoop	processes for workflow management.	4	1	1
Пасоор	The ROUTE course is fit for network engineers	4	1	
	_			
	who possess at least one year of work experience			
	professionally and are prepared to advance their			
	IT skills and work on complex network solutions			
	independently. Students will learn how to plan,			
	configure and verify the implementation of secure			
	enterprise routing solutions (LAN and WAN) using			
	a range of routing protocols. This course also			
CCNP: Implementing Cisco	features configurations which best support	-		
IP Routing (ROUTE)	branch offices as well as mobile workers.	5	1	1
	SWITCH is also best for the network engineer			
	with one year of work experience minimum who			
	is ready to take the next step in terms of working			
	independently on network solutions of a complex			
	nature. Students will learn about planning,			
	configuring and verifying the implementation of			
CCNP: Implementing Cisco	complicated enterprise switching set ups using			
IP Switched Networks	Cisco's Campus Enterprise Architecture. The			
(SWITCH)	course also includes secure integration of VLANs,	5	1	1

	WLANs, voice and video traffic into campus networks.			
	TSHOOT is again with the network engineer who			
	has a year of work experience in mind. It advances IT professionals to a point where they			
	will ultimately be able to work on high-end			
	network solutions independently. Students will			
	acquire knowledge which enables them to (1)			
	perform standard maintenance on complicated			
	enterprise routed as well as switched networks			
	and (2) utilize technology-based practices in			
	combination with a systematic ITIL-compliant			
	approach to execute network troubleshooting.			
CCNP: Troubleshooting and	Hands-on learning and reinforcement of			
Maintaining Cisco IP	troubleshooting skills is provided in extensive	_		
Networks (TSHOOT)	labs.	5	1	1
	This Cloudera training course is available online			
	and in-person. This four- day instructor-led			
	training teaches students about the NoSQL database called Apache HBase. This database			
	constructed on Apache Hadoop can store large			
	amounts of data within its extensive table			
	structure while delivering it in real-time. The			
	course examines the skills for using HBase,			
CCSHB - Cloudera Certified	manipulating HBase tables, and designing			
Specialist in Apache HBase	schemas for storage and recovery.	4	1	1
	CSSLP certification training is a five-day course for			
Certification - Certified	software pros that teaches how to incorporate			
Secure Software Lifecycle	the appropriate security measures into any			
Professional (CSSLP)	software language.	5	5	25
	This five-day instructor-led training highlights the			
	security; and policy requirements for cloud			
	computing as well as; the necessary skills for			
	implementing cloud networks. With the growing			
	popularity and migration to cloud computing			
Certified Cloud Security	environments, the demand for knowledgeable and experienced cloud IT professionals increases			
Professional (CCSP)	constantly.	5	5	25
	During our 5-day EC-Council Certified Ethical			
	Hacker Certification (CEHv7) course at Phoenix TS,			
	students will learn to look for the vulnerabilities			
Certified Ethical Hacker	and weaknesses in different target systems using			
(CEH)	the same knowledge and tools as a hacker.	5	1	1

1	The CDISC training source is evailable in both on	I	l	I I
	The CRISC training course is available in both an			
	online and in-person format. This 3-day training			
	course is designed to provide the necessary			
	knowledge and skills to properly understand,			
	mitigate and manage risk within an organization.			
Certified in Risk and	In addition, students will be led through all the			
Information Systems Control	exam objectives so that they are properly			
-	prepared to handle the CRISC certification exam at the end of the 3-day course.	3	1	1
(CRISC)	The ECIH training course is available in both an	3	1	1
	-			
	online and in-person format. This 2-day training			
	course is designed to provide the fundamental			
	skills needed to handle and respond to computer			
	security incidents. In addition, students will be			
Cartified Incident Llandler	lead through all the ECIH exam objectives so that			
Certified Incident Handler	they are properly prepared to handle the ECIH	2	1	1
(ECIH)	certification exam.	2	1	1
	This five-day CND - Certified Network Defender			
	Certification course covers how to protect, detect			
	and respond to the network attacks. You will			
	learn network defense fundamentals, the			
	application of network security controls,			
	protocols, perimeter appliances, secure IDS, VPN			
	and firewall configuration. You will then learn the			
	intricacies of network traffic signature, analysis			
Contified Network Defender	and vulnerability scanning which will help you			
Certified Network Defender	when you design greater network security policies	5	-	25
(CND)	and successful incident response plans.	5	5	25
	The CWAP certification is a professional level			
	wireless LAN certification for the CWNP Program.			
	The CWAP certification will advance your career			
	by ensuring you have the skills to successfully			
Cartified Wireless Analysis	analyze, troubleshoot, and optimize any			
Certified Wireless Analysis	enterprise Wi-Fi network, no matter which brand	5	1	1
Professional (CWAP)	of Wi-Fi gear your organization deploys.	5	I	1
	The CWNA certification is the foundation level enterprise Wi-Fi certification for the CWNP			
	Program, and CWNA is required for your CWSP			
	and CWNE certifications. Your CWNA certification			
	will get you started in your wireless career by			
Certified Wireless Network	ensuring you have the skills to successfully survey,			
Administrator (CWNA)	install, and administer enterprise Wi-Fi networks.	5	1	1
	The Certified Wireless Security Professional	5	1	1
	certification is the professional level wireless LAN			
	certification for the CWNP Program. The CWSP			
	certification will assist in advancing your career by			
	helping to ensure that you have the skills needed			
	to successfully secure enterprise Wi-Fi networks			
	from hackers. This certification allows you to do			
Certified Wireless Security	all of this regardless of which brand of WiFi gear			
Professional (CWSP)	your organization uses.	4	1	1
	your organization 0503.	4	T	1

1	The CWTS certification will validate the			
	knowledge of enterprise WLAN sales as well as			
	support professionals who need to be familiar			
Certified Wireless	and confident with the terminology and basic			
Technology Specialist	functionality used within enterprise 802.11			
(CWTS)	wireless networks.	2	1	1
	This Cisco Certified Network Associate course			
	gives students the skills and knowledge that they			
	need to manage an entire network environment.			
	Each course participant will learn how to properly			
	install and operate a small to medium-size branch			
	office. Students will be able to troubleshoot			
	network problems and configure all of the parts			
	of a network including switches and routers.			
	These courses will also focus on implementing			
Cisco Certified Network	WAN connections and maintaining network			
Associate (CCNA)	security.	5	1	1
	Client/server describes the relationship between			
	two computer programs in which one program,			
	the client, makes a service request from another			
	program, the server, which fulfills the request.			
	This flexible new course offers hands-on coverage			
Client-Server Technology	of client/server architecture and client/server			
Overview	applications.	3	1	1
	This Cloud and Virtualization training course is	5	1	<b>1</b>
	available online and in- person. This four-day			
	instructor-led training highlights the security and			
	policy requirements for cloud computing as well			
	as the necessary skills for implementing cloud			
	networks. With the growing popularity and			
	migration to cloud computing environments, the			
	demand for knowledgeable and experienced			
Cloud Security Training	cloud IT professionals increases constantly.	4	1	1
	This Cloudera training course is available online		<b>1</b>	<b>1</b>
	and in-person. This three-dayinstructor-led			
	training addresses traditional data analysis			
	techniques, analytics with SQL, and other			
	scripting languages. Students come to understand			
	how to use Apache Pig, Hive, and Cloudera Impala			
	tools. Attendees can gain a stronger grasp on the			
Cloudera Data Analyst: Pig,	best practices for managing, manipulating, and			
Hive and Impala Training	querying large complex data sets in real-time.	3	1	1
	This three-day instructor-led training immerses	5	1	<b>1</b>
	students in the world of Apache Spark, which			
	supersedes MapReduce. Throughout the course			
Cloudera Developer Training	the instructor addresses how to construct unified			
for Apache Spark	Big data applications.	3	1	1
			<u>⊥</u>	<u>+</u>
	The CommTIA Claud Ferentials training is quailable			
	The CompTIA Cloud Essentials training is available			
	online and in-person. The two-day instructor-led			
	course focuses on the implementation and			
CompTIA Claud Frankisk	management of cloud environments. Once		_	
CompTIA Cloud Essentials	achieved the certification demonstrates an	2	1	1

	individual's knowledge and skills from a business and technical perspective.			
	This CompTIA training is available both online and in-person. The five-day instructor-led course			
	provides you with a complete Cloud certification			
	exam preparation and realworld skill building			
	opportunities through hands-on exercises and			
	lectures. This certification verifies an IT professional's knowledge and skills in securely			
CompTIA Cloud+	implementing and managing cloud			
Certification	infrastructures.	5	1	1
	CySA+ is a five-day instructor-led course designed			
	to equip cyber analysts with the knowledge and			
	skills needed to secure an organization's			
CompTIA CYSA+	applications & systems.	5	5	25
	Phoenix TS 5-day CompTIA Network+ Boot Camp			
	provides students the most complete preparation			
	for the Network+ certification exam. This is an			
	accelerated approach to learning which meets the			
	demands of IT professionals who seek effective skill- building as it applies to the real world.			
	Students graduate with the skills and knowledge			
	required to handle installation, management and			
	troubleshooting on various of networks living on			
	platforms of any type. At the end of the training			
	students will be ready to take their CompTIA			
CompTIA Network+	Network+ Certification exam.	5	1	1
	This five-day instructor-led course is intended for			
	cybersecurity professionals at an intermediate			
	skills level. The course dives into the skills and			
	knowledge for hands-on penetration testing and			
	vulnerability assessment techniques for identifying, exploiting, and reporting on network			
	vulnerabilities. This course also addresses			
	management skills for planning and managing			
CompTIA PenTest+	identified network weaknesses.	5	5	25
·	Phoenix TS 5-day CompTIA Security+ Boot Camp			
	provides students the most complete preparation			
	for the Security+ certification exam. This effective			
	accelerated learning arrangement is designed for			
1				
	the IT professional who demands real-world skill-			
	the IT professional who demands real-world skill- building while gaining their certification. Our			
	the IT professional who demands real-world skill- building while gaining their certification. Our Security+ training teaches students knowledge			
	the IT professional who demands real-world skill- building while gaining their certification. Our			

	CompTIA Server+ awarded by CompTIA organization is a widely recognized certification in the area of server technologies. It certifies the technical knowledge and skills required to build, maintain, troubleshoot and support server			
CompTIA Server+	hardware and software technologies.	5	1	1
	The Computer Hacking Forensic Investigator			
	course gives students the skills that they need to			
	locate the online footprints of computer			
	perpetrators. Forensic investigators can benefit			
	from this course by learning how to effectively			
	gather evidence to prosecute offenders. You will			
	learn the latest information about forensic			
Computer Hacking Forensic	software, hardware and how to apply specialized	_		
Investigator (CHFI)	forensic techniques.	5	1	1
	This training goes into the knowledge for securing			
	Cisco networks and routers. Students learn about			
	developing security infrastructures, identifying			
	network threats and vulnerabilities, and			
	mitigating security risks. The material			
	concentrates Cisco IOS routers for network			
	protection with a perimeter router, firewall,			
	intrusion prevention system, and site- to-site VPN			
	device. Other course topics include using Cisco			
Configuring CISCO Routers	Catalyst for network security, Cisco ACS, and Cisco			
for Network Security	ASA.	4	1	1
	This four-day instructor-led training experience			
	covers the following topics in depth, threat			
	identification, insider threat prevention, detection			
	and mitigation, assessment of security assurance,			
Cyber Security: Threat	information terrorism, information security management standards, public policy drivers, the			
Analysis and Response	role of information security professionals and			
Solutions	much more.	4	1	1
5010110113	An expert instructor will use tested security	4	<b>T</b>	1
	techniques and real-world case studies to teach			
	students how to expose, pursue, and prosecute			
	the perpetrators of advanced persistent threats			
	(APTs). Upon completion of this course students			
	will know how to assess a network's			
	vulnerabilities, zero in on targets, and effectively			
	block intruders. Students will discover how to set			
	up digital traps, misdirect and divert attackers,			
	configure honeypots, mitigate encrypted			
	configure honeypots, mitigate encrypted crimeware, and identify malicious software			
	crimeware, and identify malicious software			
Cyber Threat Counter–				

Cyber Threats Detection and Mitigation	This three-day instructor-led course examines the fundamentals of system forensics: what forensics is, the role of computer forensics specialists, computer forensic evidence, and application of forensic analysis skills. It also gives an overview of computer crimes, forensic methods, and laboratories. Students will learn about the tools, techniques, and methods used to perform computer forensics and investigation. This course explores emerging technologies as well as future directions of this interesting and cutting-edge field	3	5	25
Cyber Warfare for	This PTS training course is available online and in- person. The four-day instructor-led training experience provides students with the important skills and information for overcoming conflicts in a cyber-war. The course addresses the strategic, operational, and tactical aspects of the conflicts and then apply this knowledge for creating efficient procedures and technical defenses. Risk management and security professionals can certainly find this training beneficial as they are tasked with resource allocation, driving security			
Management Cyber Warfare for Practitioners	projects and policies for organizations. This PTS training course is available online and in- person. The four-day instructor-led training experience supplies attendees with the tools and skills necessary for handling cyber-attacks and conflicts in a cyber- war. The instructor addresses the techniques and approaches for defending against espionage, hacktivism, insider threats, and non-state actors such as organized criminals and terrorists.	3	1	1
Cybersecurity Foundations	This three-day, instructor-led course covers web attacks, hacking, spyware, network defense, security appliances, VPNs, password use, and much more. Students will learn many tips through examples that reflect new industry trends and the state-of-the-art in both attacks and defense. Exercises, projects, and review questions help students deepen their understanding and apply all they've learned.	3	5	25
Data Analytics Bootcamp	Data Analysis Bootcamp focuses on using Microsoft Excel functionalities for data analysis and ultimately decision making. This course covers the entire analytical workflow: collecting, cleaning, analyzing, and presenting both big and small data sets. This course will teach students how to properly collect and handle data derived from multiple sources and then translate it into something meaningful within an Excel spreadsheet. This instructor-led course will provide students with the knowledge to	5	1	1

	summarize data effectively and use advanced problem solving techniques to develop a			
	thorough understanding of the information.			
	This course will introduce students to data			
	analysis, modeling, and spreadsheet usage to			
	make informed decisions. This course is designed			
	for beginners who want foundational knowledge			
	for data analytics, those experienced with			
	statistics, and professionals seeking more			
	advanced methods and skills to further their	_		_
Data Analytics Level 1	career.	3	1	1
	Through this advanced course, students will learn			
	how to control the entire analytic process by			
	deciphering large amounts of data and effectively			
	communicating the information they derive. This			
	course provides attendees with the core skills			
	necessary to handle any data intensive analytic project and generate clarity, insight and			
	confidence in order to make sound and			
	measurable business decisions. This course will			
	also bridge the gap between team members that			
Data Analytics Level 2	can often cause a project to be unsuccessful.	3	1	1
	The DCMDS training course is available in both an	5		
	online and in-person format. This 5-day training			
DCMDS - Configuring Cisco	course is designed to provide the fundamental			
MDS 9000 Series Switches	knowledge and skills necessary to configure and			
v2.0	manage the Cisco MDS 9000 Series Switches.	5	1	1
	The DCUCI training course is available in both an	_		<u>`</u>
	online and in-person format. This 5-day training			
	course is part of the CCNP Data Center			
	certification and is designed to provide the			
DCUCI - Implementing Cisco	fundamental knowledge and skills necessary to			
Data Center Unified	manage, maintain, troubleshoot and execute an			
Computing v5.0	effective virtualization implementation strategy.	5	1	1
	This PTS training course is available online and in-			
	person. The four-day instructor-led training			
	experience explores various aspects of social			
	engineering including elicitation, pretexting,			
	influence, and manipulation. The instructor			
	applies real world examples to illustrate the			
Defending against Social	effectiveness of social engineering and defending	_		
Engineering Attacks	against those attacks.	3	1	1

	This five-day instructor-led course teaches students to understand their control system's			
	vulnerabilities and as well as the techniques to			
	defend critical infrastructure systems from cyber			
Defending the Critical	threats. It covers the methodologies and security			
Infrastructure from Cyber	measures necessary to protect critical			
Attacks	infrastructure systems.	5	5	25
	The four-day course examines and exposes			
	students to the Apache Hadoop and relevant			
	tools in the enterprise data hub (EDH) for			
	developing big data applications. This training			
	emphasizes the skills and tools for consuming,			
Designing and Building Big	processing, organizing and presenting data to			
Data Applications	endusers.	4	1	1
	Candidates for the EDRP training course can elect			
	to take this course either inperson or through our			
	live virtual classroom. The 5-day EDRP training			
	experience provides students with the tools and			
	techniques needed to effectively identify			
	vulnerabilities and responds appropriately to			
	prevent and mitigate an organization's risk.			
	Networking professionals will also walk away with			
	a strong foundation of disaster recovery principles			
	and will be able to craft an effective plan for			
	recovery and business continuity in the event that			
Disaster Recovery	their organization faces a natural or manmade			
Professional (EDRP)	disaster.	5	1	1
	This course leads students step-by- step through			
	five progressively more complex web			
	applications: from a "Hello World" app all the way			
	to a robust Newspaper app with a custom user			
	to a robust Newspaper app with a custom user model, complete user authentication flow,			
	model, complete user authentication flow, foreign key relationships, and more. Learn current			
	model, complete user authentication flow, foreign key relationships, and more. Learn current best practices around class- based views,			
	model, complete user authentication flow, foreign key relationships, and more. Learn current best practices around class- based views, templates, URLs, user authentication, testing, and			
Django – Framework	model, complete user authentication flow, foreign key relationships, and more. Learn current best practices around class- based views, templates, URLs, user authentication, testing, and deployment.	4	5	25
Django – Framework	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> </ul>	4	5	25
Django – Framework	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> </ul>	4	5	25
Django – Framework	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> <li>programmers who understand and adhere to</li> </ul>	4	5	25
Django – Framework	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> <li>programmers who understand and adhere to</li> <li>secure coding practices. In this five-day course,</li> </ul>	4	5	25
Django – Framework	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> <li>programmers who understand and adhere to</li> <li>secure coding practices. In this five-day course,</li> <li>the instructor addresses the best secure coding</li> </ul>	4	5	25
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Django – Framework	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> <li>programmers who understand and adhere to</li> <li>secure coding practices. In this five-day course,</li> <li>the instructor addresses the best secure coding</li> <li>practices for .NET and Java professional</li> <li>programmers who are responsible for designing</li> </ul>	4	5	25
Django – Framework	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> <li>programmers who understand and adhere to</li> <li>secure coding practices. In this five-day course,</li> <li>the instructor addresses the best secure coding</li> <li>practices for .NET and Java professional</li> <li>programmers who are responsible for designing</li> <li>and developing applications and additional</li> </ul>	4	5	25
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EC Council Certified Secure	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> <li>programmers who understand and adhere to</li> <li>secure coding practices. In this five-day course,</li> <li>the instructor addresses the best secure coding</li> <li>practices for .NET and Java professional</li> <li>programmers who are responsible for designing</li> <li>and developing applications and additional</li> <li>software. These best practices lend programmers</li> <li>an advantage building software programs with</li> </ul>			
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EC Council Certified Secure	<ul> <li>model, complete user authentication flow,</li> <li>foreign key relationships, and more. Learn current</li> <li>best practices around class- based views,</li> <li>templates, URLs, user authentication, testing, and</li> <li>deployment.</li> <li>Prevalent software bugs, flaws and defects</li> <li>require more aware and attentive software</li> <li>programmers who understand and adhere to</li> <li>secure coding practices. In this five-day course,</li> <li>the instructor addresses the best secure coding</li> <li>practices for .NET and Java professional</li> <li>programmers who are responsible for designing</li> <li>and developing applications and additional</li> <li>software. These best practices lend programmers</li> <li>an advantage building software programs with</li> <li>security in mind.</li> </ul>			

1	The ELK Stack course is a three-day course that	I		
	will introduce students to Elasticsearch, Logstash,			
	and Kibana. Students will learn how to install and			
	configure these tools. Students will also gain an			
	understanding of each of the components and			
	how they function both independently and when			
	they are combined. By the end of the course,			
	students will be able to demonstrate how to			
Elk Stack	create a complete data pipeline.	3	5	25
	In this five-day hands-on course, students learn to	5		25
	navigate eMASS to support the creation,			
	assessment, and authorization of a completed			
	A&A package. Most importantly, students spend			
	50% of the class actually working with eMASS in a			
	full Beta environment managed by the DoD for			
	training purposes to create a complete			
	authorization package. In order to take this			
	course, participants must have access to a			
	government computing system with an			
eMASS Direct User	associated CAC and reader.	5	5	25
	In this one-day overview course, our qualified	5	J	25
	instructors show cybersecurity leaders how to get			
	the most out of every vital screen. Participants in			
	this course will be the go-to authority on every			
eMASS Manager Overview	important field and feature.	1	5	25
ewass wanager over view	Students in our three-day workshop will learn to	1	5	23
	navigate eMASS to support the creation,			
	assessment, and authorization of a complete A&A			
	package. In addition to expert instruction,			
	students spend much of the classcompleting			
	exercises that will prepare them to create a			
aNAASS Workshop		3	5	25
eMASS Workshop	complete authorization package.	5	5	25
	The Endpoint Security & Network Access Control			
	course is a three-day course that will teach students how to install and operate access control			
	systems. The course will also discuss risks,			
Endpoint Security &	threats, and vulnerabilities that can occur in IT			
Network Access Control	systems.	3	5	25
Network Access control	The Endpoint Security & Network Access Control	5	5	23
	course is a three-day course that will teach students how to install and operate access control			
	systems. The course will also discuss risks,			
Endpoint Security and	threats, and vulnerabilities that can occur in IT			
Network Access Control		3	5	25
Network Access Control	systems.	5	5	23
	The course can prepare professionals with the			
	skills and knowledge to adapt with the constantly			
	moving IT security threat landscape prevalent			
	today. This five-day instructor-led FITSP Designer			
	certification training is geared towards federal			
	employees and contractors who can have the			
FITSP - Designer	ability to understand, design and construct	-	А	4
Certification	management, operational and technical IT	5	1	1

	security controls for U.S. Government controlled systems.			
	The roles discussed in the course focus on high-			
	level, cost-effective and riskbased IT security			
	auditing to properly prep professionals for ever-			
	changing security concerns. This five-day			
	instructor-led FITSP Auditor certification training			
	prepares the federal workforce, such as federal			
	employees and contractors, to successfully and			
	effectively audit operational, technical and			
FITSP Auditor Certification	management IT security controls.	5	1	1
	The management role handles high-level, cost-			
	effective, and risk-based IT security controls			
	within these systems. Candidates learn to apply			
	the auditing skills as they manage and oversee the			
	security and assurance of systems. This instructor-			
	led FITSP Manager certification training is			
	designed for federal employees and contractors			
	who manage and evaluate information systems			
	within or controlled by the United States Federal	_		
FITSP Manager Certification	Government.	5	1	1
	This five-day instructor-led FITSP Operator			
	certification training is designed for federal			
	employees and contractors who implement and			
FITCD Operator Cartification	operate systems controlled by the United States Federal Government.	-	1	1
FITSP Operator Certification	Fundamentals of Communication and Networks	5	1	1
	is a fourday course that demonstrates how today's networks are utilized to support different			
Fundamentals of	organizations. Students will be able to identify			
Communications and	design issues in networks and how businesses use			
Networking	networks to resolve business problems.	4	5	25
Networking	This course begins with an examination of the			25
	landscape, key terms, and concepts that a			
	security professional needs to know about			
	hackers and computer criminals who break into			
	networks, steal information, and corrupt data. It			
	goes on to review the technical overview of			
	hacking: how attacks target networks and the			
	methodology they follow. Finally, students will			
	study those methods that are most effective			
Hacker Techniques, Tools,	when dealing with hacking attacks, especially in			
and Incident Handling	an age of increased reliance on the Web.	4	5	25
	This teaches students to build and maintain			
	reliable, scalable, distributed systems with			
	Apache Hadoop. Programmers will learn to			
	analyze datasets of any size, and administrators			
Hadoop for Java Developers	will learn to set up and run Hadoop clusters.	3	5	25

HTML5	This course teaches students about the HTML5 structural, semantic and form tags. They will learn how to use Canvas to create drawings natively in the browser, how to work with HTML5 audio and video, the new methods for storing variables client-side, and how to build applications that work offline.	3	5	25
	The ICOMM training course is available in both an			
	online and in-person format. This 5-day training			
	course is part of the CCNA Voice and CCNA Video			
	certification tracks. It is designed to provide the			
	necessary knowledge and skills to maintain and			
ICOMM Introducing Cisco	operate a Cisco Unified Communications solution			
ICOMM - Introducing Cisco Voice and Unified	that is based on Cisco Unified Communications Manager, Cisco Unified Communications Manager			
Communications	Express, Cisco Unified Presence and Cisco Unity			
Administration v8.1	Connection.	5	1	1
	Formerly known as CCNA Security, the IINS			<b>_</b>
	training course is available in both an online and			
	in- person format. This 5-day training course is			
	designed to provide the necessary knowledge and			
	skills to properly implement and monitor a			
	comprehensive security policy. In addition,			
	students will be led through all the exam			
	objectives so that they are properly prepared to			
IINS - Implementing Cisco	handle the CCNA Security certification exam at			
IOS Network Security v2.0	the end of the 5-day course.	5	1	1
	This four-day instructor-led training experience			
	covers network intrusion detection completely by			
	covering topics such as, detect evaluation,			
	analysis, situation handling, theories involved in			
	understanding hackers, intelligence gathering,			
	coordinated attacks and preventive and			
	aggressive security measures. This is an ideal course for the serious analyst, this course will put			
Incident Response	students in full control of their network's security.	4	1	1
	The purpose of this five-day course is to teach you		1	<b>1</b>
Interconnecting Cisco	the skills necessary to use Cisco Catalyst switches			
Networking Devices 2 (ICND	and routers that are connected to LANs and			
2)	WANs in medium sized networks.	5	1	1
	This course focuses on developing skills that will			
	allow you to implement small switched and			
	routed networks that consist of 1 to 20 hosts			
	connected to a single switch. From being able to			
	describe how networks work to being able to use			
Interconnecting Cisco	command-line interfaces to discover neighbors			
Networking Devices1 (ICND	and manage configurations, you will learn			
1)	everything you need from the ground up.	3	1	1

	The C Programming Language was originally created to write the UNIX operating system. It			
	quickly turned into a multi-purpose language used			
	by all types of programmers for a wide variety of			
	applications. C is a small language that can be			
	learned quickly. It is highly structured and			
	modular, supporting both small and large			
	programs equally well. This course fills the gap			
	between an introductory course in C and more			
	advanced application programming. Students			
	learn about basic and derived data types,			
Intermediate C	parameter passing, standard and lowlevel file I/O, working with malloc and calloc, the memory			
		5	5	25
Programming	layout of C programs, and linked lists. This course is designed to give students a good	5	5	25
	working knowledge of the C Programming			
	language. Students will learn about expressions			
	and logical operators, statements, functions and			
Intro to C Programming	variables, how to use pointers, and how to work with structures.	5	5	25
		5	5	25
	This PTS training course is available online and in-			
	person. The three-day instructor-led training			
	experience provides foundational knowledge and			
	skills on networking basics, cybercrime and			
	security concepts, security procedures and			
	threats that apply to the workplace. The course			
Introduction to Cubor	also addresses security vulnerabilities for wireless			
Introduction to Cyber	network access points, business transactions, and	2	1	1
Security for Practitioners	the use of mobile devices.	3	1	1
	This Cloudera training course is available online			
	and in-person. This three-day instructor-led course introduces students to data science's			
Introduction to Data Science	positive influence on the world we live in. The			
Introduction to Data Science	course unearths the fundamental skills required			
- Building Recommender	for constructing Big Data info platforms and tools	2	1	1
Systems	that are applicable across various industries.	3	1	1
	This IPv6 training course is geared towards			
	helping students understand the detailed process			
	for transitioning from an IPv4 environment to			
	IPv6. Throughout the three-day instructor-led			
	training experience the students learn how to			
	utilize a faster more secure internet with an IPv6			
	network. Course topics include auto-			
	configuration of IP addresses, Neighbor Discovery,			
	multicast routing and group management, path			
Introduction to IDuC	MTU discovery, and Mobile IPv6 based on		-	25
Introduction to IPv6	ICMPv6.	3	5	25
	This course is designed for anybody interested in			
	project management. Every competent project			
	manager needs to know the various phases and			
Introduction to Project	project management software and tools available	-	_	
Management	do the job properly. IT project management is	3	1	1

	process oriented, and tools such as the Gantt Chart help track project progress.			
	This is a three-day introductory level course to			
	the Python programming language. This course			
	provides students with the fundamental skills			
	they need to construct non trivial Python			
	programs concerning a wide array of subject			
	matter domains. The training includes hands-on			
	labs in either Linux or Windows to increase the			
	overall value of the instruction. The main topics			
	are: • Language components • Control flow			
	constructs • IDLE environment • Strings • Classes	_	_	_
Introduction to Python 3	Collections • I/O • Modules	3	1	1
	The ITIL Practitioner certification training isthe			
	practical complement to the knowledge validated	_	-	25
ITIL Practitioner	by the ITIL Foundation certification.	2	5	25
	The IUWNE training course is available in both an			
UNANE Implementing Cisco	online and in-person format. This 5-day training			
IUWNE - Implementing Cisco	course is designed to provide the necessary			
Unified Wireless Networking Essentials v2.0	knowledge and skills to design, install, configure, monitor and troubleshoot the Cisco WLAN.	5	1	1
	This course emphasizes becoming productive	5	1	1
	quickly as a Java™ application developer. This			
	course quickly covers the Java language syntax			
	and then moves into the objectoriented features			
	of the language. Students will then use several of			
	the provided API packages, such as I/O streams,			
	collections, Swing GUI programming, threads, and			
Java - Programming	accessing a database with JDBC. This course is			
Language	current to Java 7 and uses the Eclipse IDE.	5	5	25
	This course serves as a guide for instructing			
	students on how to analyze malware once			
	discovered within a Windows operating system.			
	Since malicious software plays a role in almost			
	every security incident or computer intrusion, the			
	knowledge and skills attained through this class			
	prove beneficial to individuals seeking to advance			
	within the malware analyst profession. While this			
	training focuses on Windows operating systems,			
	the skills learned easily transfer to other			
Malware Analysis Training	operating systems.	4	1	1
	This 10-day instructor-led Microsoft boot camp			
	provides IT professionals with the knowledge and			
	skills required to configure, deploy, manage, and			
MCSA: Windows 10 - 20698:	maintain Windows 10 enterprise environments.			
Installing and Configuring	This boot camp primarily prepares student to earn their MCSA Windows 10 certification.	-	F	25
Windows 10		5	5	25

T.	The MCCE 400C4 environtians from the start that			1 1
	The MCSE 10961 course is a five-day class that			
	will teach students how to use Windows			
	PowerShell in order to remotely manage			
	administrative tasks across single or multiple			
MCSE 10961: Automating	Windows based servers. Prerequisites include			
Administration with	general knowledge of Windows Server and			
Windows Powershell	Windows Client administration.	5	5	25
	This one-day instructor-led course provides			
Microsoft Office Access	students with an overview of the features and			
Level 1	functions of Microsoft Office Access.	1	1	1
	This one-day instructor-led course provides			
Microsoft Office Access	students with an overview of the more complex			
Level 2	features and functions of Microsoft Office Access.	1	1	1
	This one-day instructor-led course provides			
Microsoft Office Access	students with an overview of the more advanced			
Level 3	features and functions of Microsoft Office Access.	1	1	1
	This one-day instructor-led course provides			
Microsoft Office Outlook	students with an overview of the features and			
Level 1	functions of Microsoft Office Outlook.	1	1	1
	This one-day instructor-led course provides			
Microsoft Office Outlook	students with more advanced skills for managing			
Level 2	e-mail, schedules, and contacts.	1	1	1
	This one-day instructor-led course provides		<b>1</b>	
Microsoft Office PowerPoint	students with an overview of the features and			
Level 1	functions of Microsoft Office PowerPoint.	1	1	1
Level 1		T	1	1
	This one-day instructor-led course provides			
Minne of Office DevenDeint	students with experience at creating more			
Microsoft Office PowerPoint	elaborate presentations in Microsoft Office			
Level 2	PowerPoint.	1	1	1
	This one-day instructor-led course provides			
Microsoft Office Word Level	students with an overview of the features and			
1	functions of Microsoft Office Word.	1	1	1
	This one-day instructor-led course provides			
Microsoft Office Word Level	students with an overview of the features and			
2	functions of Microsoft Office Word.	1	1	1
	This one-day instructor-led course provides			
Microsoft Office Word Level	students with an overview of the more advanced			
3	features and functions of Microsoft Office Word.	1	1	1
	Microsoft Project Level 1 addresses the features			
	of Microsoft's Project application, which is			
	specifically designed to address the needs of			
	project managers in corporate environments.			
	Some of the topics covered are: navigating and			
	understanding the important features of the			
	Project environment; creating a new project			
	schedule from scratch; understanding and			
	working with task types, scheduling options, and			
	task constraints; working with resources,			
	including scheduling and assignment; managing			
	the project schedule, in accordance with the			
	critical path and project baseline; and printing			
	project views, dashboards, and various other			
Microsoft Project Level 1	kinds of reports.	1	5	25
			5	25

	Microsoft Project Level 2 addresses the features of Microsoft's Project application, which is specifically designed to address the needs of project managers in corporate environments. Topics covered are: working with the Quick Access Toolbar and advanced calendar topics; advanced task topics; advanced resource topics, including setting resource working-time exceptions, pooling resources for sharing, and creating resource budget cost items; advanced project management topics, such as working with multiple baselines and interim plans, updating a project schedule using a status date, and resolving resource conflicts and scheduling issues;			
	advanced task form and resource form options, and understanding the Relationship Diagram and			
	compound views; consolidating projects using			
	Master projects and Subprojects; and advanced			
	project sharing options, such as working with Project Server, Project Online, and SharePoint,			
	using Project data in other applications, and			
Microsoft project Level 2	creating final reports.	1	5	25
	This Mobile Security course is a 3-Day long			
	training experience that will teach students the			
	basics of mobile security on Android, iPhone,			
	Blackberry and more. Through case studies, code			
	examples, and best practices, this course details			
	how to protect against vulnerabilities in the latest			
	smartphone and PDA platforms. Upon completion of this course, students will be able to implement			
	a systematic approach to security in mobile			
Mobile Security	devices.	3	1	1
	Cisco IOS Multiprotocol Label Switching (MPLS)	_		
	enables Enterprises and Service Providers to build			
	next-generation intelligent networks that deliver			
	a wide variety of advanced, value-added services			
	over a single infrastructure. This economical			
	solution can be integrated seamlessly over any			
	existing infrastructure, such as IP, Frame Relay,			
	ATM, or Ethernet. Subscribers with differing			
	access links can be aggregated on an MPLS edge			
Multi-Protocol Label	without changing their current environments, as		4	1
Switching	MPLS is independent of access technologies. This four-day course will provide the basic	3	1	1
	concepts of Security Onion and its use as a			
	Network Security Monitoring (NSM) suite.			
	Participants will install Security Onion, then use			
	component tools to collect and visualize network			
	data. Participants will also learn toolset service			
My SQL Workbench	verification and troubleshooting in this course.	3	5	25

	assessment necessary for organizational security.			
	Students learn about methods for assessing			
	systems for weaknesses to combat potential new vulnerabilities in operating systems, software,			
	hardware, and human elements. The training is			
Network Defense: Security	designed to provide fundamental knowledge for			
and Vulnerability	understanding network security posture and best			
Assessment	practices for vulnerability assessment.	4	1	1
Assessment	This course teaches students how to recognize a			-
	hacker's tracks and uncover network-based			
	evidence. The hands-on exercises include: •			
	Carving suspicious email attachments from packet			
	captures Using flow records to track intruders •			
	Analyzing real-world wireless encryption-cracking			
	attacks Reconstructing a suspect's web surfing			
	history Uncovering NDS-tunneled traffic •			
Network Forensics	Dissecting the Operation Aurora exploit	3	1	1
	Through lecture and hands-on exercises, the			
	Network Intrusion Detection course covers the			
	topic completely. Lessons address detection			
	evaluation, analysis and situation handling.			
	Theories involved in understanding hackers,			
	intelligence gathering and coordinated attacks are			
	also discussed. Finally, students look into an			
	arsenal of preventative and aggressive security			
	measures. This training is most ideal for security			
	analysts, as this course will put students in full			
Network Intrusion Detection	control of their network's security.	4	1	1
	The Network Security Administration for			
	Due stitie we we the initial was established down and a of IT			
	Practitioners training meets the demands of IT			
	professionals seeking effective skill building real			
	professionals seeking effective skill building real world applications.Students who complete the			
	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for			
	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and			
	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms.			
	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols •			
	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security			
Network Security	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security			
Administration for	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security		1	
-	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS	3	1	1
Administration for	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS Phoenix TS' 4-day Network Security Monitoring	3	1	1
Administration for	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS Phoenix TS' 4-day Network Security Monitoring with Security Onion course will provide the basic	3	1	1
Administration for	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS Phoenix TS' 4-day Network Security Monitoring with Security Onion course will provide the basic concepts of Security Onion and it's use as a	3	1	1
Administration for	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS Phoenix TS' 4-day Network Security Monitoring with Security Onion course will provide the basic concepts of Security Monitoring (NSM) suite.	3	1	1
Administration for	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS Phoenix TS' 4-day Network Security Monitoring with Security Onion course will provide the basic concepts of Security Onion and it's use as a Network Security Monitoring (NSM) suite. Participants will install Security Onion, then use	3	1	1
Administration for Practitioners	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS Phoenix TS' 4-day Network Security Monitoring with Security Onion course will provide the basic concepts of Security Onion and it's use as a Network Security Monitoring (NSM) suite. Participants will install Security Onion, then use component tools to collect and visualize network	3	1	1
Administration for	professionals seeking effective skill building real world applications.Students who complete the course can develop the skills and knowledge for handling installation, management, and troubleshooting network problems and platforms. Topics covered include: • Network protocols • Analyzing protocols • Hardening physical security • Organizational security standards • Security policies • IEEE standards • Network security threats • IPS and IDS Phoenix TS' 4-day Network Security Monitoring with Security Onion course will provide the basic concepts of Security Onion and it's use as a Network Security Monitoring (NSM) suite. Participants will install Security Onion, then use	3	1	1

1	1			
	This Red Hat course explores the essential skills			
	and tools for experienced Linux System			
	Administrators to install and manage a Platform-			
	as-a-Service (PaaS) cloud platform with OpenShift			
	Enterprise. This course prepares students for the			
OpenShift Enterprise	Red Hat Certificate of Expertise in Platform-as-a-			
Administration (CL280)	Service exam (CL280).	2	1	1
	This course is designed to expose students to			
	groundbreaking methodologies in conducting			
	thorough information security analysis, as well as			
	advanced penetration testing techniques.			
	Through expert lecture and interactive exercises,			
	students will be able to perform the intensive			
	assessments required to effectively identify and			
	mitigate risks to the security of the organization's			
	infrastructure. This course covers the following			
	penetration testing topics in depth:			
	methodologies, legal aspects, planning and			
	scheduling, external and internal penetration			
Penetration Testing:	testing, firewall and ids penetration testing as			
Procedures &	well as penetration testing of laptops, PDA's,			
Methodologies	cellphones, e-mail, and security patches.	4	1	1
	This course teaches students the foundations of			
	using Perl effectively in many application			
	environments. In addition to teaching the basics,			
	such as data types, operators, flow control, and			
	subroutines, the course goes into great detail on			
	using arrays and hashes for complex data			
	manipulation, regular expressions for advanced			
	text processing, and Perl's object-oriented			
	features for modern OO programming practices.			
	Students write many complete Perl programs in			
	this course, which ensures that when they return			
Perl – Programming	to work they can become productive			
Language	immediately.	5	5	25
Lunguage	The PMI-ACP certification verifies a practitioner's	5		23
	ability to understand and apply Agile principles			
	and practices. The instructor explains the best			
	practices of Agile which is an iterative and			
	incremental software developmental			
	methodology that helps organizations to become			
PMI Agile Certified	more flexible and deliver workable software in a			
Practitioner	shorter span of time.	3	1	1
	Through expert lecture and class exercises, this	5	1	<b>1</b>
	course prepares the student to take on or			
	improve the risk management specialist role on			
	his or her organization's project teams. In			
	addition to preparing the student for the PMI-			
	RMP certification exam, this course teaches basic			
	project management skills and improves the			
DNAL Rick Management				
PMI Risk Management Professional (PMI-RMP)	student's expertise in minimizing risk to	3	1	1
	employers.	5	1	1

1	This course addresses key shell techniques,	1	l	
	technology, and tactics for administrators who			
	use PowerShell. The instructor covers various			
	subjects, including: • Task automation • HTML			
	and XML data management • Background jobs			
	and scheduling • PowerShell security • Packaging			
	and deploying scripts • Scripting conventions •			
	.NET frameworks in PowerShell scripts			
PowerShell in Depth	Prerequisites: Computer Knowledge	1	1	1
	This 4-Day long, instructor lead course covers			
	basic packet analysis fundamentals, along with an			
	introduction to Wireshark and how using			
	different aspects of Wireshark can help secure			
Practical Packet Analysis	your network on the packet level.	4	1	1
	This course is a guide to the best practices for			
	managing large IT projects. The class starts with			
	basic principles and develops guidelines for			
	dealing with the increasing complexity of			
	hardware and software. It includes coverage of			
	why projects go wrong and the critical people and			
	process issues that must be addressed by IT			
	managers. Other topics covered include crises			
	management, rapid application development,			
Project Management for IT	quality management, risk management, and the			
Professionals	emerging role of the Internet.	4	1	1
	The PMP certification solidifies current project			
	management professional's knowledge and skills.			
	This is the most widely recognized and important			
	certification for Project Managers who lead			
	projects for small to enterprise-level businesses			
	and organizations. PMP professionals benefit with			
Project Management	more attractive resumes, higher salaries and			
Professional (PMP)	other advantages.	5	1	1
	This course teaches students how to move from a	5	<b>±</b>	<b>±</b>
	theoretical understanding of offensive computing			
	concepts to a practical implementation. Instead of			
	relying on another attacker's tools, this course			
	will teach students to create their own security			
	defense using the Python programming language.			
	This course demonstrates how to write code to			
	intercept and analyze network traffic using			
	Python, craft and spoof wireless frames to attack			
Duth an Convite fo	wireless and Bluetooth devices, and how-to data-			
Python Security for	mine popular social media websites and evade			
Practitioners	modern anti-virus.	4	1	1
	This course begins with the basic installation and			
	configuration of the R environment. Students			
	become thoroughly acquainted with R's features			
	and its packages. They will learn about the basic			
	concepts of R programming, work efficiently with			
	graphs, create publication-ready and interactive			
	3D graphs, and gain a better understanding of the			
R Programming	data at hand.	4	5	25

1	The PH442/PH442 course examines system			
	The RH442/RH443 course examines system architecture, including factors on system			
	performance, testing system modifications,			
Red Hat <sup>®</sup> Enterprise	utilizing open source benchmarking utilities, and			
Performance Tuning	analyzing system and network performance and			
(RH442)	other methodologies for system optimization.	4	1	1
(КП442)	xThis course examines the skills and tools for	4	1	<b>1</b>
	Linux system administrators who are responsible			
	· · ·			
	creating, deploying, managing and migrating Linux and Microsoft Windows virtual machines on			
	Red Hat Enterprise Linux servers or Red Hat			
Dod Llot <sup>®</sup> Enternrise	•			
Red Hat <sup>®</sup> Enterprise	Enterprise Virtualization Hypervisor utilizing the	4	1	1
Virtualization (RH318)	Red Hat Virtualization Manager.	4	1	I
	This Red Hat course unearths the fundamental			
Red Hat <sup>®</sup> JBoss A-MQ	concepts associated with Java Message Service			
Development and	(JMS) and Apache ActiveMQ (A-MQ) for Java	2		
Deployment (JB437)	developers and architects	2	1	1
	This Red Hat course teaches students the core			
	skills and knowledge required for installing,			
	configuring and managing the Red Hat JBoss			
	Enterprise Application Platform 6. The course			
Red Hat <sup>®</sup> JBoss Application	prepares students for the Red Hat Certified JBoss			
Administration I (JB248)	Administration (RHCJA) exam (EX248)	4	1	1
	This course provides seasoned system			
	administrators with a hands-on learning			
	environment where they can advance their			
	knowledge and skills on provisioning and			
Red Hat <sup>®</sup> JBoss Application	managing Red Hat JBoss Enterprise Application			
Administration II (JB348)	Platform 6.	4	1	1
	This Red Hat course dives into the skills and			
	knowledge required for installing, configuring and			
	maintaining the Red Hat Enterprise Linux			
	OpenStack Platform for private cloud			
	infrastructures. The training also addresses the			
	continual development and future of the			
	OpenStack Platform for cloud computing			
	technologies. This course prepares students for			
Red Hat <sup>®</sup> OpenStack	Red Hat Certified Administrator in Red Hat			
Administration (CL210)	OpenStack exam (EX210).	4	1	1
	The Red Hat Server Hardening course supplies			
	methods and approaches for security policy and			
	configuration requirements and options for user			
	authentication, applying updates, system auditing			
	and logging, file system integrity and other			
	factors. The training prepares students for the			
Red Hat <sup>®</sup> Server Hardening	Red Hat Certificate of Expertise in Server			
(RH413)	Hardening exam (EX413).	4	1	1

Red Hat® System	This five-day instructor-led training experience is geared towards IT professionals without previous Linux administration experience to introduce and prepare them for working with Red Hat Enterprise Linux 7 (RHEL7). The course zones in on fundamental and "survival skills" essentials for professionals to perform Linux Sysadmin tasks and responsibilities. This training is the first of two courses that prepares students for the Red Hat Certified System Administrator (RHCSA)			
Administration I (RH124)	certification exam (EX200).	5	1	1
	This course builds off the material learned in the Red Hat System Administration I (RH124) course and prepares students for the Red Hat Certified System Administrator (RHCSA) certification exam (EX200). The training dives into Linux administration further by covering topics such as			
Red Hat <sup>®</sup> System Administration II (RH134)	file systems and partitioning, SELinux, firewalls, troubleshooting, and logical volumes.	4	1	1
Red Hat® System Administration III (RH254)	This course is geared towards Linux administrators with established experience who are interested in building upon their fundamental skills. Students who already achieved their RHCSA certification will gain further preparation for the Red Hat Certified Engineer (RHCE) certification exam (EX300). If individuals do not have their RHCSA certification, they may want to invest in the RHCSA Rapid Track course (RH199) to refresh and validate their skills necessary for earning the RHCE.	4	1	1
RHCE Rapid Track (RH299)	This Rapid Track course combines the RHCSA Rapid Track Course (RH199) and Red Hat System Administration III (RH254) into one four day training experience. The accelerated track expands on fundamental command line based Linux Administration in Red Hat Enterprise Linux 7 (RHEL) environments. The course prepares students to earn their RHCSA and RHCE		1	1
Course	certifications The RHCSA Rapid Track course (RH199) combines the Red Hat System Administration I (RH124) and II (RH134) into one training accelerated training by addressing Linux system administration skills applicable to a Red Hat Enterprise Linux 7 environment. Students have the option to purchase the RUCCA Repid Track source (RU200)	4	1	1
RHCSA Rapid Track (RH199) Course	purchase the RHCSA Rapid Track course (RH200) with the RHCSA exam (EX200).	4	1	1

	Risk Management Framework (RMF) is the unified	I	I	
	information security framework for the entire			
	federal government that is replacing the legacy			
	Certification and Accreditation (C&A) processes			
	within federal government departments and			
	agencies, the Department of Defense (DOD) and			
	the Intelligence Community (IC). DoD officially			
Risk Management	began its transition from the legacy DIACAP			
Framework (RMF)	process to the new "RMF for DoD IT" process.	4	1	1
	This course introduces students to the Ruby			
	programming language which is the basics of the			
	Ruby on Rails web development framework.			
	Students will learn how to develop code which is			
	elegant and maintainable. They will explore how			
Ruby – Programming	to write solid object- oriented code using best			
Language	practices.	3	5	25
	The U.S. process control networks such as SCADA			
	and DCS that control critical infrastructures are			
	constantly under attack. This course dives into the			
SCADA - Supervisory Control	critical knowledge and skills for IT security			
and Data Acquisition	professionals to effectively protect SCADA			
Security	systems from cyber-attacks.	5	1	1
,	This course is designed for IT professionals			
	pursuing their Cyber Security Specialist			
	Certification and can empower them with the			
	knowledge that can translate into the skills to			
	operate on a security analysis team. The training			
	focuses on fundamental cyber security concepts			
	and terminology, the functionality of network			
Securing Cisco Networks	security operations centers (SOC), and the			
with Threat Detection and				
	skills/tools for monitoring, analyzing and	5	1	1
Analysis (SCYBER)	responding to network security threats.	5	1	1
	This training focuses on the implementation and			
	management of all security features for Microsoft			
	SharePoint 2013. The course dives into SharePoint			
	administration and other topics such as			
	SharePoint Server deployment, protecting			
	SharePoint with advanced security solutions,			
	implementing and testing SharePoint security,			
	configuring email- enabled content, site			
	mailboxes, Exchange server integration, and			
Securing SharePoint	protecting confidential data.	4	1	1
	This four-day instructor-led training experience			
	covers and examines the difference in a virtual			
	model versus traditional computing models and			
	the appropriate technology and procedures to			
	defend it from attack. This course also covers			
	information security in virtual environments:			
	building a virtual attack lab, finding leaks, getting			
Securing the Virtual	a side- channel, and denying or compromising			
Environment	services.	4	1	1
•		•		

	This PTS training course is available online and in- person. The three-day instructor-led course focuses on the skills, tools, and knowledge essential for evaluating vulnerabilities and risk while implementing security solutions in a VoIP work environment. Course topics include security threats such as eavesdropping, unauthorized access, denial of service, masquerading, fraud, and vulnerabilities in protocol design, network			
Securing VoIP Networks	architecture, software, and system configuration.	3	1	1
	This comprehensive course delves into the world			
	of web security and privacy. It offers in-depth			
	coverage of security theory, technology, and			
	practice as they relate to established web			
	technologies as well as recent advances. Through			
	lecture and interactive exercises, the course			
Securing Web Applications,	explores practical solutions to many security			
Services, and Servers	issues.	4	1	1
	This IPv6 training course is available both online			
	and in-person. The four-day instructor-led course			
	examines the types of vulnerabilities,			
	considerations, mechanisms, and survey			
	approaches for ensuring reliable and controlled			
	IPv6 migration. Course topics include features,			
Security in an IPv6	security issues, and potential exploitation of the			
Environment	IPv6 protocol.	4	1	1
	SharePoint Customized is a hands-on course for			
	SharePoint end users, site owners, administrators			
	and developers who need to know how to use			
	SharePoint within the DISA DEPS governance and			
	global navigation. Through expert lecture and			
	hands-on labs, this course teaches students how			
	to maximize their use of SharePoint in their day-			
	to-day tasks. Students will become familiar with			
	SharePoint library versioning, default site content			
	types, information management policies, site			
	collection and web analytics. In addition, this			
SharePoint Administration	custom course will focus on managing PII, Tier 1	-		1
(Customized for DISA)	support to end users, and Designer Workflow.	5	1	1
	SharePoint End User is a one-day course for			
	SharePoint end users, site owners, administrators			
	and developers who need to know how to use SharePoint within the DISA DEPS governance.			
	Through expert lecture and hands-on labs, this			
	I THI OUGH EXPELTIECTULE AND HANDS UNIADS, UNIS			
				1
	course teaches students how to access, navigate,			
	course teaches students how to access, navigate, and use SharePoint exactly how they will			
	course teaches students how to access, navigate, and use SharePoint exactly how they will encounter it in their day-to-day tasks. Students			
SharePoint End user	course teaches students how to access, navigate, and use SharePoint exactly how they will			

This course includes complete coverage of the three main configuration styles: Java-based (@Component), annotation-based (@Component), and the traditional XML-based configuration that may still play an important role in existing and new projects. It also provides guidelines for when and how to use each one. This course covers many of the most important capabilities of Spring, including integrating persistence layers (e.g. Hibernate/JPA) with Spring, using Spring's powerful Aspect Oriented Programming (AOP) to program cross-cutting concerns in a safe and maintainable way, and using Spring's clearative transaction capabilities. It also covers integration of Spring with Java EE4525System Forensics, students to gain an understanding of analyzing Investigation, and ResponseThis to receive for abnormalities.4525In this three-day SSCP course prepares candidates for certification that ensures they have the skills to be successful in the roles of an IT security professional.3525This course provides students a deep understanding of IP routing protocols, teaches how to implement these protocols using Cisco routers, and brings readers up to date protocol and implementation enhancements. This course contains protocol changes and Cisco features that enhance routing integrity, secure routers from attacks initiated through routing protocols, eaches how to implement these protocols using Cisco routers, and brings readers up to date protocol and implementation enhancements. This course contains protocol changes and Cisco features that enhance routing integrity, secure routers from attacks initiated through routing protocols, eachers how to implement the propagation of routing information for all the IP interior routing </th <th>Splunk Essentials</th> <th>This course starts with a simple Splunk installation and setup of a sample machine data generator, called Eventgen. After this, students will learn to create various reports, dashboards, and alerts. Students will also explore Splunk's Pivot functionality to model data for business users and then test-drive Splunk's powerful HTTP Event Collector. Splunk is a search, reporting, and analytics software platform for machine data, which has an ever-growing market adoption rate. Organizations are adopting Splunk to make informed decisions in areas such as IT operations, information security, and the Internet of Things.</th> <th>4</th> <th>5</th> <th>25</th>	Splunk Essentials	This course starts with a simple Splunk installation and setup of a sample machine data generator, called Eventgen. After this, students will learn to create various reports, dashboards, and alerts. Students will also explore Splunk's Pivot functionality to model data for business users and then test-drive Splunk's powerful HTTP Event Collector. Splunk is a search, reporting, and analytics software platform for machine data, which has an ever-growing market adoption rate. Organizations are adopting Splunk to make informed decisions in areas such as IT operations, information security, and the Internet of Things.	4	5	25
System Forensics, Investigation, and ResponseThis 5-day cyber security focused course allows students to gain an understanding of analyzing network-based evidence for abnormalities.4525Systems Security Certified Practitioner (SSCP)In this three-day SSCP course prepares candidates for certification that ensures they have the skills to be successful in the roles of an IT security professional.3525This course provides students a deep understanding of IP routing protocols, teaches how to implement these protocol susing Cisco routers, and brings readers up to date protocol and implementation enhancements. This course contains protocol changes and Cisco features that enhance routing integrity, secure routers from attacks initiated through routing protocols, and provide greater control over the propagation of routing information for all the IP interior routing1	Spring – Framework	three main configuration styles: Java-based (@Configuration), annotation-based (@Component), and the traditional XML-based configuration that may still play an important role in existing and new projects. It also provides guidelines for when and how to use each one. This course covers many of the most important capabilities of Spring, including integrating persistence layers (e.g. Hibernate/JPA) with Spring, using Spring's powerful Aspect Oriented Programming (AOP) to program cross-cutting concerns in a safe and maintainable way, and using Spring's declarative transaction capabilities. It also covers integration of Spring with Java EE	4	5	25
Investigation, and Responsenetwork-based evidence for abnormalities.4525In this three-day SSCP course prepares candidates for certification that ensures they have the skills to be successful in the roles of an IT security professional.3525Practitioner (SSCP)This course provides students a deep understanding of IP routing protocols, teaches how to implement these protocols using Cisco routers, and brings readers up to date protocol and implementation enhancements. This course contains protocol changes and Cisco features that enhance routing integrity, secure routers from attacks initiated through routing protocols, and provide greater control over the propagation of routing information for all the IP interior routing525	spring – Framework		4	5	25
Systems Security Certified Practitioner (SSCP)candidates for certification that ensures they have the skills to be successful in the roles of an IT security professional.3525This course provides students a deep 		network-based evidence for abnormalities.	4	5	25
understanding of IP routing protocols, teaches how to implement these protocols using Cisco routers, and brings readers up to date protocol and implementation enhancements. This course contains protocol changes and Cisco features that enhance routing integrity, secure routers from attacks initiated through routing protocols, and provide greater control over the propagation of routing information for all the IP interior routing		candidates for certification that ensures they have the skills to be successful in the roles of an IT security professional.	3	5	25
TCP/IP Networking protocols. 3 1 1	TCP/IP Networking	understanding of IP routing protocols, teaches how to implement these protocols using Cisco routers, and brings readers up to date protocol and implementation enhancements. This course contains protocol changes and Cisco features that enhance routing integrity, secure routers from attacks initiated through routing protocols, and provide greater control over the propagation of			

	This Cloud and Virtualization training course is			
	available online and in- person. This three-day instructor-led training experience establishes			
	fundamental virtualization knowledge for IT			
	professionals. The instructor addresses technical			
	terminology and concepts, how virtualization			
	applies to business and technical operations, and			
Virtualization Essentials	other essential topics for modern successful	2		
Professional (VEP)	integration of relevant technologies.	3	1	1
	As audio and video conferencing move rapidly			
	into the mainstream, customers and end users			
	are demanding unprecedented performance,			
	reliability, scalability, and security. In this course,			
	three leading experts systematically introduce the			
Voice and Video Over IP	principles, technologies, and protocols underlying			
(VoIP)	today's state-of-the-art conferencing systems.	3	1	1
	: This PTS training course is available online and			
	in-person. The four-day instructor-led training			
	experience dives into the skills and tools to secure			
	wireless networks on the enterprise-level. The			
	course exposes the students to diverse			
	technologies and real-world applications such as			
	WAP, wireless signal propagation, IEEE and ETSI			
	wireless standards, WLANs, wireless protocols,			
Wireless Safety	devices, and communication languages.	4	1	1
	The CompTIA Advanced Security Practitioner			
	(CASP) Certification, through Phoenix TS, is a			
	vendor-neutral credential. The CASP exam is an			
	internationally targeted validation of advanced-			
	level security skills and knowledge. Although			
	there is not a required prerequisite, the CASP			
	certification is meant to follow CompTIA Security+			
	or equal experience and has a hands-on, technical			
	focus at the enterprise level. This program is			
	aimed towards an IT professional that has the			
	technical skills and knowledge required to design,			
	conceptualize, and engineer secure solutions			
	across complex enterprise environments.			
	Students working towards a CASP certification			
	should have a minimum of 10 years experience,			
Advanced Security				
Advanced Security	including five years of technical security	5	1	
Practitioner (CASP)	experience.	5	1	1

1			1	
	The CAP <sup>®</sup> (Certified Authorization Professional)			
	certification from (ISC)2 <sup>®</sup> is a very objective			
	measure of the skills, abilities and knowledge			
	required for all persons involved in the overall			
	process of maintaining and authorizing			
	information systems. This credential specifically			
	applies to those who are responsible for			
	formalizing processes that are used to establish			
	security requirements and documentation as well			
	as to assess risk. The decisions made by these			
	individuals will help to ensure that information			
	systems possess proper security commensurate			
	with the correct level of exposure to any potential			
	risks, as well as damage to individuals or assets.			
	Security authorization includes a risk			
	management approach that is tiered in such a			
	way as to evaluate both the strategic and tactical			
	risk across an enterprise. Incorporated in the			
	authorization process is the application of a RMF,			
	or Risk Management Framework, a general			
	review of the organizational structure, and the			
	business mission/process as the basis for the			
	assessment and implementation of specified			
	security controls. This particular authorization			
	management process helps to identify security			
	controls and vulnerabilities as well as determines			
	residual risks. These residual risks are then			
	evaluated and deemed to be either acceptable or			
	unacceptable. To reduce unacceptable risk, more			
	controls must be implemented. This type of			
	system may only be deployed when the residual			
	risks are deemed acceptable to the enterprise as			
Certified Authorization	a whole and the associated security plan is			
Professional (CAP <sup>®</sup> )	satisfactory and complete.	3	1	1
	Client/server describes the relationship between			
	two computer programs in which one program,			
	the client, makes a service request from another			
	program, the server, which fulfills the request.			
	This flexible new course offers hands-on coverage			
Client-Server Technology	of client/server architecture and client/server			
Overview	applications	3	1	1
	This course is designed for anybody interested in			
	project management. Every competent project			
	manager needs to know the various phases and			
	project management software and tools available			
Introduction to Project	do the job properly. IT project management is			
Introduction to Project	process oriented, and tools such as the Gantt	_		
Management	Chart help track project progress	3	1	1

Multi-Protocol Lable Switching	Cisco IOS Multiprotocol Label Switching (MPLS) enables Enterprises and Service Providers to build next-generation intelligent networks that deliver a wide variety of advanced, value-added services over a single infrastructure. This economical solution can be integrated seamlessly over any existing infrastructure, such as IP, Frame Relay, ATM, or Ethernet. Subscribers with differing access links can be aggregated on an MPLS edge without changing their current environments, as MPLS is independent of access technologies	3	1	1
TCP/IP Networking	This course provides students a deep understanding of IP routing protocols, teaches how to implement these protocols using Cisco routers, and brings readers up to date protocol and implementation enhancements. This course contains protocol changes and Cisco features that enhance routing integrity, secure routers from attacks initiated through routing protocols, and provide greater control over the propagation of routing information for all the IP interior routing protocols.	3	1	1
Voice and Video Over IP	As audio and video conferencing move rapidly into the mainstream, customers and end users are demanding unprecedented performance, reliability, scalability, and security. In this course, three leading experts systematically introduce the principles, technologies, and protocols underlying		1	1
(VoIP) 10165: Updating Your Skills from Microsoft Exchange Server 2003 or Exchange Server 2007 to Exchange	today's state-of-the-art conferencing systems. This course benefits IT professionals looking to update their skills in managing and administrating Exchange Server 2003 or 2007 to Exchange 2010 Service Pack 1 (SP1). By allowing professionals to update their skills to the current technologies, work environments will be more prepared for	3	1	1
Server 2010 10967: Fundamentals of a Windows Server	future migrations to new platforms. In this course students learn about varied aspects of WIndows Server infrastructure administration, maintenance, and security. They come to understand how to installation and configuration, server roles, Active Directory Domain Services (AD DS), server profiles, network protocols, server infrastructure, and other components pertaining	5	1	1
Infrastructure 10969: Active Directory Services with Windows Server	to Windows Server. This five-day instructor-led experience highlights how to administer Active Directory services and technologies in Windows Server 2012 and Windows Server 2012 R2. This course touches on a wide range of topics including the use of Active Directory Domain Services (AD DS), Dynamic Access Control (DAC), Group Policy, Work Place Join, Work Folders, Certificate Services, Federation Services, and Rights Management	5	1	1

	Services (RMS). The instructor also explores the possibility of integration with Cloud services such as Windows Azure Active Directory.			
10970: Networking with Windows Server	This Microsoft course addresses the skills and knowledge for implementing Windows Server 2012 and related Microsoft technologies. The course also dives into additional tasks such as configuration for IP addressing, DNS, DHCP, IPAM, Direct Access, VIDNs, and other tasks		1	
10972: Administering the Web Server (IIS) Role of Windows Server (R2	DirectAccess, VPNs, and other tools. This Microsoft course covers the skills and knowledge for configuring, managing and maintaining Internet Information Services (IIS) as well as supporting Internet web applications and	5	1	1
Update)	security for IIS.	5	1	1
10977: Updating Your SQL Server Skills to Microsoft	This Microsoft course addresses the skills and knowledge for database and business intelligence professionals to enhance their understanding of the new SQL Server 2014 and related Microsoft technologies necessary for implementing and			
SQL Server 2014 20342: Advanced Solutions	managing enterprise environments. This Microsoft training course is available both in- person and online. This five-day instructor-led experience provides students with the advanced skills and knowledge necessary for configuring and managing Exchange 2013 enterprise-level messaging environments. The course material	5	1	1
of Microsoft Exchange	builds off the 20341B: Core Solutions of Microsoft	_		
Server 2013 20346: Managing Office 365 Identities and Services	Exchange Server 2013. This Microsoft course is offered online and in- person. This five day instructor-led training experience prepares IT professionals for the deployment and implementation of Microsoft 365 services and identities for small to enterprise level business settings. This course prepares students to take the exams to earn the MCSA: Office 365	5	1	1
(MCSA: Office 365) 20461: Querying Microsoft	certification. This five-day course dives into the skills for writing basic Transact-SQL queries with SQL Server 2014 for Database Administrators, Developers, and other business intelligence professionals who want to understand fundamental knowledge,	5	1	1
SQL Server 2014	tools and capabilities for querying data.	5	1	1
20462: Administering Microsoft SQL Server 2014 Databases	This five-day Microsoft course goes into the skills and knowledge for maintaining SQL Server 2014 databases in the enterprise. Students are immersed in material explaining the different	5	1	1

	tools and capabilities for database management and maintenance.			
20463: Implementing a Data Warehouse with Microsoft SQL Server 2014	This five-day Microsoft course benefits data warehouse professionals who want to understand the process for implementing data warehouses for Business Intelligence solutions with Microsoft SQL Server 2014 and additional SQL data services.	5	1	1
20464: Developing Microsoft SQL Server Databases (SQL Server 2014 Update)	This five-day course explores the features and capabilities of Microsoft SQL Server 2014 for database professionals interested in database implementation, maintenance, and management. Some of the course topics include logical table design, querying, and creating database objects.	5	1	1
20465: Designing a Data Solution with Microsoft SQL Server (SQL Server 2014 Update)	This five-day Microsoft course addresses how database professionals can plan and implement enterprise-level database infrastructures utilizing SQL Server 2014 with additional Microsoft technologies and tools such as Microsoft Azure. The course also covers disaster recovery, high availability, and other topics.	5	1	1
20466: Implementing Data Models and Reports with Microsoft SQL Server (SQL	This five-day Microsoft courses concentrates on the skills and knowledge for developing business intelligence solutions for the enterprise. The material addresses various components and responsibilities necessary for constructing multidimensional and tabular data models, creating and supplying reports, dashboards and utilizing different Microsoft SQL Server Services			
Server 2014 Update) 20467: Designing Self- Service Business Intelligence and Big Data Solutions with SQL Server (SQL Server 2014 Update)	for reporting and data mining activities. This five-day course examines the implementation of self-service business intelligence (BI and big data solutions with Microsoft technologies such as Microsoft SQL Server Reporting Services, Excel, SharePoint Server and Office 365 Power BI. Students learn about developing BI solutions for data models, reports, and other reporting and analysis tasks, specifically with Windows Azure HDInsight.	5	1	1
20694: Virtualizing Enterprise Desktops and Apps	This five-day Microsoft course concentrates on the skills, knowledge, and tools necessary for managing MIcrosoft virtualization technology in enterprise environments. The training goes into different aspects desktop and application implementation, App-V, Hyper-V, Remote Access, and other technologies.	5	1	1

50273: Planning and Designing Microsoft Virtualization Solutions	This Microsoft course teaches the skills and knowledge for designing and implementing data center and desktop architectures in enterprise environments with Microsoft technologies and tools such as Windows Server 2008 R2, Hyper-V, Hyper-V Server 2008 R, Remote Desktop Services, Microsoft Enterprise Desktop Virtualization (MED- V), System Center, and Application Virtualization 4.6 (APP-V).	5	1	1
55034: Project Server 2013 Inside Out	This Microsoft course dives into the skills and knowledge necessary for IT and project management professionals who work with Microsoft Project Server 2013 and Project Web App to develop and configure business intelligence (BI) solutions for projects	5	1	1
55035: Microsoft SharePoint Server 2013 for the Site	management. This Microsoft course is offered online and in- person. This two day instructor-led training experience benefits average and power users who act as site owners and collection administrators for SharePoint and work in a collaborative		1	
Owner/Power User 55054: Mastering Microsoft	environment. This three-day course explores the knowledge and skills for utilizing Microsoft Project 2013 to apply to project management tasks for project management professionals. Course topics vary from resource allocation, to schedule	3	1	1
Project 2013 55077: Project Server 2013 Development	management, to managing multiple projects. This five-day course teaches professionals the skills for developing applications with the API's on Microsoft Project Server 2013. Course topics focus on how students can use the Project Server Interface (PSI), .NET Client Side Object Model, JavaScript Object Model, Rest, the App Model, and other tools.	3	1	1
55121: Microsoft Project 2013	This two-day course focuses on the features and tools of Microsoft Project 2013 for Project Managers and IT professionals who will use it for their current role in their organization. The course topics range from starting and creating projects to management and troubleshooting.	2	1	1
6420: Fundamentals of Windows Server 2008	This 5-day course intends to provide students with a fundamental understanding of different skills and knowledge of networking, security, and administration in Windows Server 2008 and Windows Server 2008 R2.	5	1	1
6433: Planning and Implementing Windows Server 2008	This five-day Microsoft course covers the skills and knowledge for planning and implementing Windows Server 2008 environments. The instructor covers various topics includes implementation, manage, maintain and other administration tasks for network infrastructure and Active Directory	5	1	1

Advanced Python 3 Programming	This is two-day advanced training addresses the programming language's more complicated features. The topics discussed include high level data structures, constructing GUIs, network and CGI programming. Programmers within roles dedicated to constructing application frameworks, distributed computing and software integration with Python benefit from this instruction.	2	1	1
Axelos ITIL Foundation	n/a	N/A	1	1
CCAH - Cloudera Certified Administrator for Apache	This four-day instructor-led training experience focuses on teaching Hadoop Administrators how to operate and maintain a Hadoop cluster. Students learn about building Hadoop architectures, proper configuration and deployment for clusters, data loading techniques, FairScheduler configuration, implementation for Kerberos-based cluster security, and Hadoop	,		
Hadoop	maintenance and troubleshooting.	4	1	1
CCDH - Cloudera Certified Developer for Apache Hadoop	This Cloudera training course is available online and in-person. This four-day instructor-led training focuses on the skills, knowledge, and tools for learning the basics of HDFS and MapReduce for Apache Hadoop. Instructors provide insight into how develop programs against the API, debug, optimize, and implement processes for workflow management.	4	1	1
CCSHB - Cloudera Certified Specialist in Apache HBase	This Cloudera training course is available online and in-person. This four-day instructor-led training teaches students about the NoSQL database called Apache HBase. This database constructed on Apache Hadoop is capable of storing large amounts data within its extensive table structure while delivering it in real-time. The course examines the skills for using HBase, manipulating HBase tables, and designing schemas for storage and recovery.	4	1	1
Certified Associate in Project Management (CAPM)	The PMI training is the first step for professionals pursuing a career in project management. The introductory Project Management Institute (PMI) course supplies professionals with the recognized project management best practices to establish entry-level experience. Course topics include: • Providing subject matter expertise (finance, marketing, customer care, fulfillment, processing) • Serving as project team sponsors, liasons, facilitators or coordinators	5	1	1

The CRISC training course is available in both an online and in-person format. This 3-day training course is designed to provide the necessary knowledge and skills to properly understand, mitigate and manage risk within an organization. In addition, students will be led through all the exam objectives so that they are properly prepared to handle the CRISC certification exam at the end of the 3-day course.31CRISC)The ECIH training course is available in both an online and in-person format. This 2-day training course is designed to provide the fundamental skills needed to handle and respond to computer security incidents. In addition, students will be lead through all the ECIH exam objectives so that they are properly prepared to handle the ECIH certification exam.21Certified Incident Handler (ECIH)This Cloud and Virtualization training course is available online and in-person. This four-day instructor-led training highlights the security and migration to cloud computing as well as the necessary skills for implementing cloud networks. With the growing popularity and migration to cloud computing as well as the necessary skills for implementing cloud networks. With the growing popularity and migration to cloud computing as well as the necessary skills for implementing cloud networks. With the growing popularity and migration to cloud computing as available online and in-person. This three-day instructor-led training addresses traditional data analysis techniques, analytics with SQL, and other scripting languages. Students come to understand how to use Apache Pig, Hive, and Cloudera Impala4	Certified Authorization Professional (CAP®) Certification	This ISC2 <sup>®</sup> training course is available online and in-person. The three-day instructor-led training experience provides information security professionals with the ability to make effective decisions related to potential security risk and damage for organizations. The CAP <sup>®</sup> certification verifies an individual's skills and knowledge for implementing Risk Management Framework, identifying security controls and vulnerabilities for measuring organizational risks.	3	1	1
The ECIH training course is available in both an online and in-person format. This 2-day training course is designed to provide the fundamental skills needed to handle and respond to computer security incidents. In addition, students will be lead through all the ECIH exam objectives so that they are properly prepared to handle the ECIH certification exam.21(ECIH)This Cloud and Virtualization training course is available online and in-person. This four-day instructor-led training highlights the security and policy requirements for cloud computing as well as the necessary skills for implementing cloud networks. With the growing popularity and migration to cloud computing environments, the demand for knowledgeable and experienced cloud IT professionals increases constantly.41This Cloudera training course is available online and in-person. This three-day instructor-led training addresses traditional data analysis techniques, analytics with SQL, and other scripting languages. Students come to understand how to use Apache Pig, Hive, and Cloudera Impala41	Certified in Risk and Information Systems Control	The CRISC training course is available in both an online and in-person format. This 3-day training course is designed to provide the necessary knowledge and skills to properly understand, mitigate and manage risk within an organization. In addition, students will be led through all the exam objectives so that they are properly prepared to handle the CRISC certification exam			1
This Cloud and Virtualization training course is available online and in-person. This four-day instructor-led training highlights the security and policy requirements for cloud computing as well as the necessary skills for implementing cloud networks. With the growing popularity and migration to cloud computing environments, the demand for knowledgeable and experienced cloud IT professionals increases constantly.41This Cloudera training addresses traditional data analysis techniques, analytics with SQL, and other scripting languages. Students come to understand how to use Apache Pig, Hive, and Cloudera Impala1	Certified Incident Handler	The ECIH training course is available in both an online and in-person format. This 2-day training course is designed to provide the fundamental skills needed to handle and respond to computer security incidents. In addition, students will be lead through all the ECIH exam objectives so that they are properly prepared to handle the ECIH			1
This Cloudera training course is available online         and in-person. This three-day instructor-led         training addresses traditional data analysis         techniques, analytics with SQL, and other         scripting languages. Students come to understand         how to use Apache Pig, Hive, and Cloudera Impala		This Cloud and Virtualization training course is available online and in-person. This four-day instructor-led training highlights the security and policy requirements for cloud computing as well as the necessary skills for implementing cloud networks. With the growing popularity and migration to cloud computing environments, the demand for knowledgeable and experienced			1
Cloudera Data Analyst: Pig, best practices for managing, manipulating, and	Cloudera Data Analyst: Pig,	This Cloudera training course is available online and in-person. This three-day instructor-led training addresses traditional data analysis techniques, analytics with SQL, and other scripting languages. Students come to understand how to use Apache Pig, Hive, and Cloudera Impala tools. Attendees can gain a stronger grasp on the best practices for managing, manipulating, and			
This three-day instructor-led training immerses         students in the world of Apache Spark, which         supersedes MapReduce. Throughout the course         Cloudera Developer Training         the instructor addresses how to construct unified	nive and impaia Training	This three-day instructor-led training immerses students in the world of Apache Spark, which supersedes MapReduce. Throughout the course	3		1
			3	1	1
CompTIA A+ Test volucierII/aN/AICompTIA A+ Tokenn/aN/A1	for Apache Spark	Big data applications.	3	1	1

CompTIA Advanced Security Practitioner (CASP) Certification	This CompTIA training is available both online and in-person. The five-day instructor-led course provides stresses the importance of critical thinking and judgment across a wide array of security disciplines to propose and implement the best enterprise solutions. The course prepares individuals for the CASP certification exam.	5	1	1
CompTIA CASP Test Voucher	n/a	N/A	1	1
CompTIA CASP Token	n/a	N/A	1	1
CompTIA Cloud Essentials	The CompTIA Cloud Essentials training is available online and in-person. The two-day instructor-led course focuses on the implementation and management of cloud environments. Once achieved the certification demonstrates an individual's knowledge and skills from a business and technical perspective.	2	1	1
CompTIA Cloud+	This CompTIA training is available both online and in-person. The five-day instructor-led course provides you with a complete Cloud certification exam preparation and real-world skill building opportunities through hands-on exercises and lectures. This certification verifies an IT professional's knowledge and skills in securely implementing and managing cloud			
Certification	infrastructures.	5	1	1
CompTIA Network+ Test Voucher	n/a	N/A	1	1
CompTIA Network+ Token	n/a	N/A	1	1
CompTIA Security+ Test		N/A	<b>⊥</b>	
Voucher	n/a	N/A	1	1
CompTIA Seucity+ Token	n/a	N/A	1	1
Configuring CISCO Routers for Network Security	This training goes into the knowledge for securing Cisco networks and routers. Students learn about developing security infrastructures, identifying network threats and vulnerabilities, and mitigating security risks. The material concentrates Cisco IOS routers for network protection with a perimeter router, firewall, intrusion prevention system, and site-to-site VPN device. Other course topics include using Cisco Catalyst for network security, Cisco ACS, and Cisco ASA.	4	1	1
Cyber Security: Threat Analysis and Response Solutions	This four-day instructor-led training experience covers the following topics in depth, threat identification, insider threat prevention, detection and mitigation, assessment of security assurance, information terrorism, information security management standards, public policy drivers, the role of information security professionals and much more. This course takes a holistic approach to cyber security and information assurance by	4	1	1

	treating both the technical as well as managerial sides of the field.			
	An expert instructor will use tested security			
	techniques and real-world case studies to teach			
	students how to expose, pursue, and prosecute			
	the perpetrators of advanced persistent threats			
	(APTs). Upon completion of this course students			
	will know how to assess a network's			
	vulnerabilities, zero in on targets, and effectively			
	block intruders. Students will discover how to set			
	up digital traps, misdirect and divert attackers,			
	configure honeypots, mitigate encrypted			
	crimeware, and identify malicious software			
	groups. The course also provides full coverage of			
Cyber Threat Counter-	legal and ethical issues, operational vetting, and			
Exploitation	security team management.	2	1	1
	This PTS training course is available online and in-			
	person. The four-day instructor-led training			
	experience provides students with the important			
	skills and information for overcoming conflicts in			
	a cyber-war. The course addresses the strategic,			
	operational, and tactical aspects of the conflicts			
	and then apply this knowledge for creating			
	efficient procedures and technical defenses. Risk			
	management and security professionals can			
Cyber Warfare for	certainly find this training beneficial as they are tasked with resource allocation, driving security			
Management	projects and policies for organizations.	3	1	1
Management	This PTS training course is available online and in-	5	1	1
	person. The four-day instructor-led training			
	experience supplies attendees with the tools and			
	skills necessary for handling cyber-attacks and			
	conflicts in a cyber-war. The instructor addresses			
	the techniques and approaches for defending			
	against espionage, hacktivism, insider threats, and			
Cyber Warfare for	non-state actors such as organized criminals and			
Practitioners	terrorists.	3	1	1
	The DCMDS training course is available in both an			
	online and in-person format. This 5-day training			
	course is designed to provide the fundamental			
DCMDS - Configuring Cisco	knowledge and skills necessary to configure and			
MDS 9000 Series Switches	manage the Cisco MDS 9000 Series Switches.			
v2.0	Course Length: 5 Days	5	1	1

1		1	I	
	The DCUCI training course is available in both an			
	online and in-person format. This 5-day training			
	course is part of the CCNP Data Center			
	certification and is designed to provide the			
	fundamental knowledge and skills necessary to			
	manage, maintain, troubleshoot and execute an			
	effective virtualization implementation strategy.			
	In addition, students will be led through all the			
DCUCI - Implementing Cisco	exam objectives so that they are properly			
Data Center Unified	prepared to handle the DCUCI exam at the end of			
Computing v5.0	the 5-day course.	5	1	1
	This PTS training course is available online and in-			
	person. The four-day instructor-led training			
	experience explores various aspects of social			
	engineering including elicitation, pretexting,			
	influence, and manipulation. The instructor			
	applies real world examples to illustrate the			
Defending against Social	effectiveness of social engineering and defending			
Engineering Attacks	against those attacks.	3	1	1
	The four-day course examines and exposes			
	students to the Apache Hadoop and relevant			
	tools in the enterprise data hub (EDH) for			
	developing big data applications. This training			
	emphasizes the skills and tools for consuming,			
Designing and Building Big	processing, organizing and presenting data to			
Data Applications	end-users.	4	1	1
	Candidates for the EDRP training course can elect			
	to take this course either in-person or through			
	our live virtual classroom. The 5-day EDRP			
	training experience provides students with the			
	tools and techniques needed to effectively			
	identify vulnerabilities and responds			
	appropriately to prevent and mitigate an			
	organization's risk. Networking professionals will			
	also walk away with a strong foundation of			
	disaster recovery principles and will be able to			
	craft an effective plan for recovery and business			
Disaster Recovery	continuity in the event that their organization			
Professional (EDRP)	faces a natural or man-made disaster.	5	1	1
EC-Council CEH Test		5	1	1
Vouhcer	n/a	NI/A	1	1
vouncer		N/A	I	<b>1</b>
	The course can prepare professionals with the			
	skills and knowledge to adapt with the constantly			
	moving IT security threat landscape prevalent today. This five-day instructor-led FITSP Designer			
	certification training is geared towards federal			
	employees and contractors who can have the			
	ability to understand, design and construct			
	management, operational and technical IT			
FITSP - Designer	security controls for U.S. Government controlled	-		
Certification	systems.	5	1	1

1		I	I	
	The roles discussed in the course focus on high-			
	level, cost-effective and risk-based IT security			
	auditing to properly prep professionals for ever-			
	changing security concerns. This five-day			
	instructor-led FITSP Auditor certification training			
	prepares the federal workforce, such as federal			
	employees and contractors, to successfully and			
	effectively audit operational, technical and			
FITSP Auditor Certification	management IT security controls.	5	1	1
	The management role handles high-level, cost-			
	effective, and risk-based IT security controls			
	within these systems. Candidates learn to apply			
	the auditing skills as they manage and oversee the			
	security and assurance of systems. This			
	instructor-led FITSP Manager certification training			
	is designed for federal employees and contractors			
	who manage and evaluate information systems			
	within or controlled by the United States Federal			
FITSP Manager Certification	Government.	5	1	1
	This five-day instructor-led FITSP Operator			-
	certification training is designed for federal			
	employees and contractors who implement and			
	operate systems controlled by the United States			
FITSD Operator Cartification	Federal Government.	5	1	1
FITSP Operator Certification		5	1	1
	The ICOMM training course is available in both			
	an online and in-person format. This 5-day			
	training course is part of the CCNA Voice and			
	CCNA Video certification tracks. It is designed to			
	provide the necessary knowledge and skills to			
	maintain and operate a Cisco Unified			
ICOMM - Introducing Cisco	Communications solution that is based on Cisco			
Voice and Unified	Unified Communications Manager, Cisco Unified			
Communications	Communications Manager Express, Cisco Unified			
Administration v8.1	Presence and Cisco Unity Connection.	5	1	1
	Formerly known as CCNA Security, the IINS			
	training course is available in both an online and			
	in-person format. This 5-day training course is			
	designed to provide the necessary knowledge and			
	skills to properly implement and monitor a			
	comprehensive security policy. In addition,			
	students will be led through all the exam			
	objectives so that they are properly prepared to			
IINS - Implementing Cisco	handle the CCNA Security certification exam at			
IOS Network Security v2.0	the end of the 5-day course	5	1	1
	This four-day instructor-led training experience			
	covers network intrusion detection completely by			
	covering topics such as, detect evaluation,			
	analysis, situation handling, theories involved in			
	understanding hackers, intelligence gathering,			
	coordinated attacks and preventive and			
	aggressive security measures. This is an ideal			
	course for the serious analyst, this course will put			
Incident Response	students in full control of their network's security.	4	1	1
	students in full control of their network's security.	4		

Introduction to Cyber Security for Practitioners	This PTS training course is available online and in- person. The three-day instructor-led training experience provides foundational knowledge and skills on networking basics, cybercrime and security concepts, security procedures and threats that apply to the workplace. The course also addresses security vulnerabilities for wireless network access points, business transactions, and the use of mobile devices.	3	1	1
Introduction to Data Science - Building Recommender Systems	This Cloudera training course is available online and in-person. This three-day instructor-led course introduces students to data science's positive influence on the world we live in. The course unearths the fundamental skills required for constructing Big Data info platforms and tools that are applicable across various industries.	3	1	1
Introduction to Python 3	This is a three-day introductory level course to the Python programming language. This course provides students with the fundamental skills they need to construct non trivial Python programs concerning a wide array of subject matter domains. The training includes hands-on labs in either Linux or Windows to increase the overall value of the instruction. The main topics are: • Language components • Control flow constructs • IDLE environment • Strings • Classes • Collections • I/O • Modules • Regular expressions	3	1	1
ISC2 CISSP Test Voucher IUWNE - Implementing Cisco Unified Wireless Networking	n/a The IUWNE training course is available in both an online and in-person format. This 5-day training course is designed to provide the necessary knowledge and skills to design, install, configure, monitor and troubleshoot the Cisco WLAN. In addition, students will be led through all the exam objectives so that they are properly prepared to handle the CCNA Wireless certification exam at	N/A	1	1
Essentials v2.0	the end of the 5-day course. This course serves as a guide for instructing students on how to analyze malware once discovered within a Windows operating system. Since malicious software plays a role in almost every security incident or computer intrusion, the knowledge and skills attained through this class prove beneficial to individuals seeking to advance within the malware analyst profession. While this training focuses on Windows operating systems, the skills learned easily transfer to other	5	1	1
Malware Analysis Training	operating systems.	4	1	1

	This Mobile Security course is a 3-Day long			
	training experience that will teach students the			
	basics of mobile security on Android, iPhone,			
	Blackberry and more. Through case studies, code			
	examples, and best practices, this course details			
	how to protect against vulnerabilities in the latest			
	smartphone and PDA platforms. Upon completion			
	of this course, students will be able to implement			
	a systematic approach to security in mobile			
	devices. This Mobile Security course is a 3-Day			
	long training experience that will teach students			
	the basics of mobile security on Android, iPhone,			
	Blackberry and more. Through case studies, code			
	examples, and best practices, this course details			
	how to protect against vulnerabilities in the latest			
	smartphone and PDA platforms. Upon completion			
	of this course, students will be able to implement			
	a systematic approach to security in mobile			
Mobile Security	devices.	3	1	1
	This course on Network Defense prepares			
	students for the proactive vulnerability			
	assessment necessary for organizational security.			
	Students learn about methods for assessing			
	systems for weaknesses to combat potential new			
	vulnerabilities in operating systems, software,			
	hardware, and human elements. The training is			
Network Defense: Security	designed to provide fundamental knowledge for			
and Vulnerability	understanding network security posture and best			
Assessment	practices for vulnerability assessment.	4	1	1
	This course teaches students how to recognize a			
	hacker's tracks and uncover network-based			
	evidence. The hands-on exercises include: •			
	Carving suspicious email attachments from packet			
	captures • Using flow records to track intruders •			
	Analyzing real-world wireless encryption-cracking			
	attacks • Reconstructing a suspect's web surfing			
	history • Uncovering NDS-tunneled traffic •			
Network Forensics	Dissecting the Operation Aurora exploit	4	1	1
	Through lecture and hands-on exercises, the			
	Network Intrusion Detection course covers the			
	topic completely. Lessons address detection			
	evaluation, analysis and situation handling.			
	Theories involved in understanding hackers,			
	intelligence gathering and coordinated attacks are			
	also discussed. Finally, students look into an			
	arsenal of preventative and aggressive security			
	measures. This training is most ideal for security			
	analysts, as this course will put students in full			
Network Intrusion Detection	control of their network's security.	4	1	1

I	The Network Convits Administration for	1	I	
	The Network Security Administration for			
	Practitioners training meets the demands of IT			
	professionals seeking effective skill building real			
	world applications. Students who complete the			
	course can develop the skills and knowledge for			
	handling installation, management, and			
	troubleshooting network problems and platforms.			
	Topics covered include:   Network protocols			
	Analyzing protocols • Hardening physical security			
Network Security	Organizational security standards      Security			
Administration for	policies • IEEE standards • Network security			
Practitioners	threats • IPS and IDS	3	1	1
	This Red Hat course explores the essential skills			
	and tools for experienced Linux System			
	Administrators to install and manage a Platform-			
	as-a-Service (PaaS) cloud platform with OpenShift			
	Enterprise. This course prepares students for the			
OpenShift Enterprise	Red Hat Certificate of Expertise in Platform-as-a-			
Administration (CL280)	Service exam (CL280).	2	1	1
	This course is designed to expose students to			
	groundbreaking methodologies in conducting			
	thorough information security analysis, as well as			
	advanced penetration testing techniques.			
	Through expert lecture and interactive exercises,			
	students will be able to perform the intensive			
	assessments required to effectively identify and			
	mitigate risks to the security of the organization's			
	infrastructure. This course covers the following			
	penetration testing topics in depth:			
	methodologies, legal aspects, planning and			
	scheduling, external and internal penetration			
Penetration Testing:	testing, firewall and ids penetration testing as			
Procedures &	well as penetration testing of laptops, PDA's,			
Methodologies	cellphones, e-mail, and security patches.	4	1	1
	The PMI-ACP certification verifies a practitioner's			
	ability to understand and apply Agile principles			
	and practices. The instructor explains the best			
	practices of Agile which is an iterative and			
	incremental software developmental			
	methodology that helps organizations to become			
PMI Agile Certified	more flexible and deliver workable software in a			
Practitioner	shorter span of time.	3	1	1
	Through expert lecture and class exercises, this	-		
	course prepares the student to take on or			
	improve the risk management specialist role on			
	his or her organization's project teams. In			
	addition to preparing the student for the PMI-			
	RMP certification exam, this course teaches basic			
	project management skills and improves the			
PMI Risk Management	student's expertise in minimizing risk to			
Professional (PMI-RMP)	employers.	3	1	1
	employetst		L 1	L 1

I	1	1	1	1 1
	This course addresses key shell techniques,			
	technology, and tacticts for administrators who			
	use PowerShell. The instructor covers various			
	subjects, including: • Task automation • HTML			
	and XML data management • Background jobs			
	and scheduling • PowerShell security • Packaging			
	and deploying scripts • Scripting conventions •			
PowerShell in Depth	.NET frameworks in PowerShell scripts	4	1	1
	This 4-Day long, instructor lead course covers			
	basic packet analysis fundamentals, along with an			
	introduction to Wireshark and how using			
	different aspects of Wireshark can help secure			
Practical Packet Analysis	your network on the packet level.	4	1	1
	The PMP certification solidifies current project			
	management professional's knowledge and skills.			
	This is the most widely recognized and important			
	certification for Project Managers who lead			
	projects for small to enterprise-level businesses			
	and organizations. PMP professionals benefit with			
Project Management	more attractive resumes, higher salaries and			
Professional (PMP)	other advantages.	5	1	1
	This course teaches students how to move from a	5		
	theoretical understanding of offensive computing			
	concepts to a practical implementation. Instead of			
	relying on another attacker's tools, this course			
	will teach students to create their own security			
	defense using the Python programming language.			
	This course demonstrates how to write code to			
	intercept and analyze network traffic using			
	Python, craft and spoof wireless frames to attack			
	wireless and Bluetooth devices, and how to data-			
Python Security for	mine popular social media websites and evade			
Practitioners	modern anti-virus.	4	1	1
Flactitioners	This Red Hat course is designed for Senior Linux	4	1	
	•			
	System Administrators who desire to strengthen			
	their understanding and skills with deploying and			
	managing shared storage and server clusters that			
	are capable of supplying network services for			
	enterprise-level environments. The exam			
Red Hat <sup>®</sup> Enterprise	prepares students for the Red Hat Certificate of			
Clustering and Storage	Expertise in Clustering and Storage Management			
Management (RH436)	exam (EX436).	4	1	1
	The RH442/RH443 course examines system			
	architecture, including factors on system			
	performance, testing system modifications,			
	utilizing open source benchmarking utilities, and			
	analyzing system and network performance and			
	other methodologies for system optimization.			
Red Hat <sup>®</sup> Enterprise	This training prepares students for the Red Hat			
Performance Tuning	Certificate of Expertise in Performance Tuning			
(RH442)	exam (EX442).	4	1	1

1	This course examines the skills and tools for Linux	I		
	system administrators who are responsible			
	creating, deploying, managing and migrating			
	Linux and Microsoft Windows virtual machines on			
	Red Hat Enterprise Linux servers or Red Hat			
	Enterprise Virtualiation Hypervisor utilizing the			
	Red Hat Virtualization Manager. The course			
	prepares students for the Red Hat Enterprise			
Red Hat <sup>®</sup> Enterprise	Virtualization Administrator (RHCVA) certification			
Virtualization (RH318)	exam (EX318).	4	1	1
	This Red Hat course unearths the fundamental	-		
Red Hat <sup>®</sup> JBoss A-MQ	concepts associated with Java Message Service			
Development and	(JMS) and Apache ActiveMQ (A-MQ) for Java			
Deployment (JB437)	developers and architects. Course Length: 2 Days	2	1	1
	This Red Hat course teaches students the core			
	skills and knowledge required for installing,			
	configuring and managing the Red Hat JBoss			
	Enterprise Application Platform 6. The course			
Red Hat <sup>®</sup> JBoss Application	prepares students for the Red Hat Certified JBoss			
Administration I (JB248)	Administration (RHCJA) exam (EX248).	4	1	1
Administration (50240)	This course provides seasoned system		<b>1</b>	<b>1</b>
	administrators with a hands-on learning			
	environment where they can advanced their			
	knowledge and skills on provisioning and			
Red Hat <sup>®</sup> JBoss Application	managing Red Hat JBoss Enterprise Application			
Administration II (JB348)	Platform 6.	4	1	1
Authinistration in (JB348)	This Red Hat course dives into the skills and	4	1	
	knowledge required for installing, configuring and			
	maintaining the Red Hat Enterprise Linux			
	OpenStack Platform for private cloud			
	infrastructures. The training also addresses the			
	continual development and future of the			
	OpenStack Platform for cloud computing			
	technologies. This course prepares students for			
Red Hat <sup>®</sup> OpenStack	Red Hat Certified Administrator in Red Hat			
Administration (CL210)	OpenStack exam (EX210).	4	1	1
Administration (CL210)		4	1	
	The Red Hat Server Hardening course supplies			
	methods and approaches for security policy and configuration requirements and options for user			
	authentication, applying updates, system auditing			
	and logging, file system integrity and other			
Dod Hot <sup>®</sup> Conver Hordoning	factors. The training prepares students for the Red Hat Certificate of Expertise in Server			
Red Hat <sup>®</sup> Server Hardening (RH413)	•	4	1	1
(КП413)	Hardening exam (EX413).	4	1	
	This five-day instructor-led training experience is			
	geared towards IT professionals without previous			
	Linux administration experience to introduce and			
	prepare them for working with Red Hat Enterprise			
	Linux 7 (RHEL7). The course zones in on fundamental and "survival skills" essentials for			
Pod Hot® System	professionals to perform Linux Sysadmin tasks			
Red Hat <sup>®</sup> System	and responsibilities. This training is the first of	Δ	4	
Administration I (RH124)	two courses that prepares students for the Red	4	1	1

This course builds off the material learned in the Red Hat System Administration I (RH124) course and prepares students for the Red Hat Certified System Administrator (RHCS) Certification exam (EX200). The training dives into Linux administration further by covering topics such as file systems and partitioning. SELinux, firewalls, Administration II (RH134)       1         Administration II (RH134)       This course is geared towards Linux administrators with established experience who are interested in building upon their fundamental skills. Students who already achieved their RHCSA certification will gain further preparation for the Red Hat Certified Engineer (RHCE) certification exam (EX300). If individuals do not have their RHCSA certification, they may want to invest in the RHCSA Rapid Track course (RH199) to refresh and validate their skills necessary for earning the Administration III (RH254)       4       1         Red Hat* System Administration III (RH254)       This Rapid Track course (RH199) to refresh and validate their skills necessary for earning the Administration III (RH254)       4       1         RHCE.       4       1       1         This Rapid Track course (combines the RHCSA expands on fundamental command line based Linux Administration II (RH254) and RH LE certifications       4       1         RHCE Rapid Track (RH299)       The RHCSA Rapid Track course (RH199) combines the Red Hat System Administration I (RH24) and II (RH134) into one torianing accelerated track expands on fundamental command line based Linux Administration I (RH24) and II (RH134) into one torianing accelerated traning by addressing Linux system administration I (RH124) and II (RH134) into one torianing accelerated traning by addressing Linux system a		Hat Certified System Administrator (RHCSA) certification exam (EX200).			
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	Framework (RMF)	process to the new "RMF for DoD IT" process.	4	1	1

SCADA - Supervisory Control and Data Acquisition Security	The U.S. process control networks such as SCADA and DCS that control critical infrastructures are constantly under attack. This course dives into the critical knowledge and skills for IT security professionals to effectively protect SCADA systems from cyber-attacks.	5	1	1
	This course is designed for IT professionals			
	pursuing their Cyber Security Specialist			
	Certification and can empower them with the			
	knowledge that can translate into the skills to			
	operate on a security analysis team. The training			
	focuses on fundamental cyber security concepts			
	and terminology, the functionality of network			
Securing Cisco Networks	security operations centers (SOC), and the			
with Threat Detection and	skills/tools for monitoring, analyzing and			
Analysis (SCYBER)	responding to network security threats.	5	1	1
	This training provides students with an overview			
	of daily dutues for administrator who are			
	responsible for upgrading and implementing			
	security in Microsoft Windows 7. The course			
	includes lecture and exercises in:      Installation			
	and deployment • Windows 7 environment			
Securing Microsoft Windows	management • Desktop features • Technical help			
7	for troubleshooting and networking	4	1	1
	This training focuses on the implementation and			
	management of all security features for Microsoft			
	SharePoint 2013. The course dives into			
	SharePoint administration and other topics such			
	as SharePoint Server deployment, protecting			
	SharePoint with advanced security solutions,			
	implementing and testing SharePoint security,			
	configuring email-enabled content, site			
	mailboxes, Exchange server integration, and			
Securing SharePoint	protecting confidential data.	4	1	1
	This four-day instructor-led training experience			
	covers and examines the difference in a virtual			
	model versus traditional computing models and			
	the appropriate technology and procedures to			
	defend it from attack. This course also covers			
	information security in virtual environments:			
	building a virtual attack lab, finding leaks, getting			
Securing the Virtual	a side-channel, and denying or compromising			
Environment	services.	4	1	1
	This PTS training course is available online and in-			
	person. The three-day instructor-led course			
	focuses on the skills, tools, and knowledge			
	essential for evaluating vulnerabilities and risk			
	while implementing security solutions in a VoIP			
	work environment. Course topics include security			
	threats such as eavesdropping, unauthorized			
	access, denial of service, masquerading, fraud,			
	and vulnerabilities in protocol design, network	_		
Securing VoIP Networks	architecture, software, and system configuration.	3	1	1

Securing Web Applications, Services, and Servers	This comprehensive course delves into the world of web security and privacy. It offers in-depth coverage of security theory, technology, and practice as they relate to established web technologies as well as recent advances. Through lecture and interactive exercises, the course explores practical solutions to many security issues.	4	1	1
	This IPv6 training course is available both online		1	
	and in-person. The four-day instructor-led course			
	examines the types of vulnerabilities,			
	considerations, mechanisms, and survey			
	approaches for ensuring reliable and controlled			
	IPv6 migration. Course topics include features,			
Security in an IPv6	security issues, and potential exploitation of the			
Environment	IPv6 protocol.	4	1	1
	This Cloud and Virtualization training course is			
	available online and in-person. This three-day			
	instructor-led training experience establishes			
	fundamental virtualization knowledge for IT			
	professionals. The instructor addresses technical			
	terminology and concepts, how virtualization			
	applies to business and technical operations, and			
Virtualization Essentials	other essential topics for modern successful	2		1
Professional (VEP)	integration of relevant technologies.	3	1	1
	This PTS training course is available online and in-			
	person. The four-day instructor-led training experience dives into the skills and tools to secure			
	wireless networks on the enterprise-level. The			
	course exposes the students to diverse			
	technologies and real world applications such as			
	WAP, wireless signal propagation, IEEE and ETSI			
	wireless standards, WLANs, wireless protocols,			
Wireless Safety	devices, and communication languages.	4	1	1
	The processing data analysis course focuses on			
	equipping decision makers with the skills needed			
	to effectively analyze data. Upon completion of			
	this course, students will understand the			
	significance of data analysis as it relates to federal			
	financial management. With intermediate			
	Microsoft Excel Skills, students will be able to			
	conduct a break-even analysis and a variance			
	analysis. Students will be able to calculate the			
	internal rate of return and report on Net Present			
	Value (NPV). They will be able to use the queuing			
Advanced Analytics	theory to assess program performance.	5	1	1

	This four-day training course starts with introductory information about data—we define basic concepts such as variables, distribution, probability, and more. From here the course			
	progresses to using standard analytical			
	techniques to give data meaning. Probability and			
	decision making under uncertainty, statistical inference, regression analysis and time series			
	forecasting, optimization and simulation modeling			
	are all covered using familiar, real-world case			
	studies and data. Our course includes plenty of			
	discussion and problem-solving to make it			
	meaningful for students at all levels of			
	experience. In addition, PTS's course focuses on			
	the simple use of Excel spreadsheets to perform			
	these meaningful techniques. In just four days,			
	this course will take the mystery out of data			
Analytics/Basis	analysis, and give students the confidence to use			
Statics/Metric	data to their advantage.	4	1	1
	Data Analysis Bootcamp focuses on using			
	Microsoft Excel functionalities for data analysis			
	and ultimately decision making. This course			
	covers the entire analytical workflow: collecting,			
	cleaning, analyzing, and presenting both big and			
	small data sets. This course will teach students			
	how to properly collect and handle data derived			
	from multiple sources and then translate it into			
	something meaningful within an Excel			
	spreadsheet. This instructor-led course will			
	provide students with the knowledge to summarize data effectively and use advanced			
	problem solving techniques to develop a			
Data Analytics Bootcamp	thorough understanding of the information.	5	1	1
Bata Analytics Bootcamp	This course will introduce students to data	5		
	analysis, modeling, and spreadsheet usage to			
	make informed decisions. This course is designed			
	for beginners who want foundational knowledge			
	for data analytics, those experienced with			
	statistics, and professionals seeking more			
	advanced methods and skills to further their			
Data Analytics Level 1	career.	3	1	1
	Through this advanced course, students will learn			
	how to control the entire analytic process by			
	deciphering large amounts of data and effectively			
	communicating the information they derive. This			
	course provides attendees with the core skills			
	necessary to handle any data intensive analytic			
	project and generate clarity, insight and			
	confidence in order to make sound and			
	measurable business decisions. This course will			
Data Analytics Laws 2	also bridge the gap between team members that	2		
Data Analytics Level 2	can often cause a project to be unsuccessful.	3	1	1

During the Management for IT	This course is a guide to the best practices for managing large IT projects. The class starts with basic principles and develops guidelines for dealing with the increasing complexity of hardware and software. It includes coverage of why projects go wrong and the critical people and process issues that must be addressed by IT managers. Other topics covered include crises management, rapid application development,			
Project Management for IT Professionals	quality management, risk management, and the	1	1	1
Professionals	emerging role of the Internet.	4	1	1
	SharePoint Customized is a hands-on course for			
	SharePoint end users, site owners, administrators			
	and developers who need to know how to use			
	SharePoint within the DISA DEPS governance and global navigation. Through expert lecture and			
	hands-on labs, this course teaches students how			
	to maximize their use of SharePoint in their day-			
	to-day tasks. Students will become familiar with			
	SharePoint library versioning, default site content			
	types, information management policies, site			
	collection and web analytics. In addition, this			
SharePoint Administration	custom course will focus on managing PII, Tier 1			
(Customized for DISA)	support to end users, and Designer Workflow.	5	1	1
	SharePoint End User is a one-day course for	5	<b>`</b>	<b>_</b>
	SharePoint end users, site owners, administrators			
	and developers who need to know how to use			
	SharePoint within the DISA DEPS governance.			
	Through expert lecture and hands-on labs, this			
	course teaches students how to access, navigate,			
	and use SharePoint exactly how they will			
	encounter it in their day-to-day tasks. Students			
	will become familiar with SharePoint libraries,			
SharePoint End user	task lists, the search function (both people and			
(Customized for DISA)	content), calendars, and wikis.	1	1	1
	This five-day Microsoft course is for IT			
	professionals who manage the storage of and			
	compute using Windows Server 2016. Students			
20740: Installation, Storage,	will learn to understand the scenarios,			
and Computing with	requirements, and storage and compute options			
Windows Server 2016	available and applicable to Windows Server 2016.	5	5	25
	This five-day Microsoft course teaches IT			
	professionals how to deploy and configure Active			
	Directory Domain Services (AD DS) in a distributed			
	environment, how to implement Group Policy,			
	how to perform backup and restore, and how to			
20742: Identity with	monitor and troubleshoot Active Directory-			
Windows Server 2016	related issues with Windows Server 2016.	5	5	25

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	This course explores advanced Java Standard			
	Edition language features and packages. Students			
	will learn to parse XML documents using the JAXP			
	API. Multi-threaded applications will be covered			
	in detail including concepts such as deadlocks and			
	race conditions. Students will also learn how to			
	utilize more advanced I/O capabilities with object			
	serialization and lowlevel file I/O with			
	the java.nio package. Client/server applications			
	will be written utilizing both the java.net			
	and java.rmi packages. Additional topics on JNDI			
	and performance tuning, as well as appendices on			
Advanced JavaScript	encryption and JNI, round out the course.	3	5	25
	This course is for programmers who want to			
	deepen their knowledge of Ruby. It			
Advanced Ruby –	explores sophisticated topics like callable objects,			
Programming Language	reflection, and threading.	4	5	25
	This course teaches students how to use			
	AngularJS from the basics to advanced			
	concepts. Students will learn how to develop			
	large, maintainable, and performant applications			
AngularJS – Framework	with AngularJS.	4	5	25
	This four-day instructor-led AWS certification			
	course is intended for IT professionals looking to			
	develop and validate their skills and knowledge in			
	deploying, managing, and operating on the AWS			
	platform. The AWS SysOps Administrator -			
	Associate demonstrates your AWS technical skills.			
AWS Certified SysOps	Associate is the first step in AWS to becoming an			
Administrator - Associate	AWS expert.	4	5	25
	This four-day instructor-led AWS certification			
	course is intended for developers looking to			
	validate their skills and knowledge using core			
	AWS services architecture best practices to			
	develop, deploy, and debug cloud-based			
AWS Developer Associate	applications.	4	5	25
	This five-day instructor-led course is an advanced		5	
	course on AWS covering various deployment			
	management and developer services with hands			
	on lab exercises. This course assumes the			
	candidate is already familiar with AWS and has			
AWS DevOps Engineer	practical experience to work with different AWS			
Professional	services.	5	5	25
	The four-day instructor-led course is intended for	ر ا	5	25
	newcomers to AWS. AWS Certified Solutions			
AWS Solutions Architect	Architect -Associate demonstrates your AWS technical skills. Associate is the first step in AWS			
Aws solutions Architect Associate	to becoming an AWS expert.	4	5	25
Associate	to becoming an Aws expert.	4	5	25

	This five-day instructor-led AWS certification			
	course is intended for IT professionals with AWS -			
	Certified Solutions Architect - Associate			
	certications. This training focuses on the skills and			
	knowledge necessary to design systems and			
AWS Solutions Architect	distributed applications on the Amazon Web			
Professional	Services (AWS) platform.	5	5	25
	This course will teach the student the first level of			
	basic network analysis, the course will solidify the			
	foundational skills of TCP/IP and examine network			
	protocol and communications at the packet level.			
	This course prepares the student for the second			
Basic Network Analysis 101	course of Basic Network Analysis 102.	5	5	25
	This course is a follow up to the Basic Network	5		23
	Analysis 101 course and will build on the skills			
	that the students developed in that class to			
Desis Nature de Arabaia 102	include incident response and fusing multiple	-	-	25
Basic Network Analysis 102	sensor outputs	5	5	25
	This course is intended for developers who wish			
	to learn C# as a programming language. In this			
	course, students receive a thorough introduction			
	to C# programming and Visual Studio 2017 and			
	learn valuable programming skills, object-oriented			
	and applied object-oriented programming skills,			
	asynchronous programming skills, I/O			
	programming skills including encryption,			
C# (C Sharp) – Programming	programming skills for working with data and an			
Language	overview of ASP.Net MVC and WCF.	5	5	25
	This course will teach students to design and			
	write programs in the C++ language, emphasizing			
C++ - Programming	object-oriented approaches to designing			
Language	solutions.	5	5	25
	CSSLP certification training is a five-day course for			
Certification - Certified	software pros that teaches how to incorporate			
Secure Software Lifecycle	the appropriate security measures into any			
Professional (CSSLP)	software language.	5	5	25
	This five-day instructor-led training highlights the			
	security and policy requirements for cloud			
	computing as well as the necessary skills for			
	implementing cloud networks. With the growing			
	popularity and migration to cloud computing			
	environments, the demand for knowledgeable			
Certified Cloud Security	and experienced cloud IT professionals increases			
Professional (CCSP)	constantly.	5	5	25
		5		23
	This five-day CND - Certified Network Defender			
	Certification course covers how to protect, detect			
	and respond to the network attacks. You will			
	learn network defense fundamentals, the			
	application of network security controls,			
	protocols, perimeter appliances, secure IDS, VPN			
	and firewall configuration. You will then learn the			
Certified Network Defender	intricacies of network traffic signature, analysis			
(CND)	and vulnerability scanning which will help you	-	F	25
		5	5	/5

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	package. In addition to expert instruction, students spend much of the class completing			
	assessment, and authorization of a complete A&A			
	Students in our three-day workshop will learn to navigate eMASS to support the creation,			
eMASS Manager Overview	important field and feature.	1	5	25
	this course will be the go-to authority on every		_	
	the most out of every vital screen. Participants in			
	instructors show cybersecurity leaders how to get			
	In this one-day overview course, our qualified			
eMASS Direct User	CAC and reader.	5	5	25
	government computing system with an associated			
	course, participants must have access to a			
	authorization package. In order to take this			
	training purposes to create a complete			
	full Beta environment managed by the DoD for			
	50% of the class actually working with eMASS in a			
	A&A package. Most importantly, students spend			
	assessment, and authorization of a completed			
	navigate eMASS to support the creation,			
	In this five-day hands-on course, students learn to			23
Elk Stack	create a complete data pipeline.	3	5	25
	students will be able to demonstrate how to			
	they are combined. By the end of the course,			
	how they function both independently and when			
	understanding of each of the components and			
	configure these tools. Students will also gain an			
	and Kibana. Students will learn how to install and			
	will introduce students to Elasticsearch, Logstash,			
	The ELK Stack course is a three-day course that	J	5	23
Programmers (ECSP)	security in mind.	5	5	25
EC Council Certified Secure	an advantage building software programs with			
	software. These best practices lend programmers			
	programmers who are responsible for designing and developing applications and additional			
	practices for .NET and Java professional			
	the instructor addresses the best secure coding			
	secure coding practices. In this five-day course,			
	programmers who understand and adhere to			
	require more aware and attentive software			
	Prevalent software bugs, flaws and defects			
Django – Framework	deploymen	4	5	25
	templates, urls, user authentication, testing, and			
	best practices around class-based views,			
	foreign key relationships, and more. Learn current			
	model, complete user authentication flow,			
	to a robust Newspaper app with a custom user			
	applications: from a "Hello World" app all the way			
	five progressively more complex web			
	This course leads students step-by-step through		1	1

	The Endpoint Security & Network Access Control course is a three-day course that will teach students how to install and operate access control			
Endpoint Security &	systems. The course will also discuss risks, threats, and vulnerabilities that can occur in IT			
Network Access Control	systems.	3	5	25
	The Endpoint Security & Network Access Control course is a three-day course that will teach students how to install and operate access control			
	systems. The course will also discuss risks,			
Endpoint Security and	threats, and vulnerabilities that can occur in IT		-	25
Network Access Control	systems.	3	5	25
Fundamentals of Communications and	Fundamentals of Communication and Networks is a four-day course that demonstrates how today's networks are utilized to support different organizations. Students will be able to identify design issues in networks and how businesses use			
Networking	networks to resolve business problems.	4	5	25
	This course begins with an examination of the	-7		
	landscape, key terms, and concepts that a security professional needs to know about hackers and computer criminals who break into			
	networks, steal information, and corrupt data. It			
	goes on to review the technical overview of			
	hacking: how attacks target networks and the			
	methodology they follow. Finally, students will			
	study those methods that are most effective			
Hacker Techniques, Tools,	when dealing with hacking attacks, especially in	4	-	25
and Incident Handling	an age of increased reliance on the Web. This teaches students to build and maintain	4	5	25
	reliable, scalable, distributed systems with			
	Apache Hadoop. Programmers will learn to			
	analyze datasets of any size, and administrators			
Hadoop for Java Developers	will learn to set up and run Hadoop clusters.	3	5	25
	This course teaches students about the HTML5	5		25
	structural, semantic and form tags. They will learn			
	how to use Canvas to create drawings natively in			
	the browser, how to work with HTML5 audio and			
	video, the new methods for storing variables			
	client-side, and how to build applications that			
HTML5	work offline.	3	5	25
	The C Programming Language was originally			
	created to write the UNIX operating system. It			
	quickly turned into a multi-purpose language used			
	by all types of programmers for a wide variety of			
	applications. C is a small language that can be			
	learned quickly. It is highly structured and			
	modular, supporting both small and large			
	programs equally well. This course fills the gap			
	between an introductory course in C and more advanced application programming. Students			
Intermediate C	learn about basic and derived data types,			
Programming	parameter passing, standard and low-level file	5	5	25
	parameter passing, standard and low-level file	J	J	23

Intro to C Programming       This course is designed to give students a good       Image: Students will learn about expressions and logical operators, statements, functions and variables, how to use pointers, and how to work         Intro to C Programming       With structures.       5       5       25         This IPv6 training course is geared towards helping students understand the detailed process for transitioning from an IPv4 environment to IPv6. Throughout the three-day instructor-led training experience the students learn how to uitilize a faster more secure internet with an IPv6 network. Course topics include auto-configuration of IP addresses, Neighbor Discovery, multicast routing and group management, path MTU       3       5       25         Introduction to IPv6       discovery, and Mobile IPv6 based on ICMPv6.       3       5       25         Introduction to IPv6       This course emphasizes becoming productive quickly as alwa <sup>24</sup> application developer. This course entropics using and guoge pransizes and the autoever of the provided API packages, such as I/O streams, collections, Swing GU programming, threads, and accessing a database with IDKC. This course is curver to Java 7 and uses the Eclipse IDE.       5       5       25         Java - Programming       caccessing a database with Dick. This course is curver to Java 7 and uses the Eclipse IDE.       5       5       25         MCSA: Windows 10 - 20698:       maintain Windows 10 enterprise environments. This 10-day instructor-led Windows 20 enterprise environments. This 10-day instructored Windows 10       5       5       25		I/O, working with malloc and calloc, the memory layout of C programs, and linked lists.			
working knowledge of the C Programming language. Students will learn about expressions and logical operators, statements, functions and variables, how to use pointers, and how to workSSIntro to C Programmingwith structures.SS25This IPv6 training course is geared towards helping students understand the detailed process for transitioning from an IPv4 environment to IPv6. Throughout the three-day instructor-led training experience the students learn how to utilize a faster more secure internet with an IPv6 network. Course topics include auto-configuration of IP addresses, Neighbor Discovery, multicast routing and group management, path MTUS25Introduction to IPv6discovery, and Mobile IPv6 based on ICMPv6.3525ITL PractitionerThis IPv6 and introduction training is the practical complement to the knowledge validated uquickly as a Java <sup>m</sup> application developer. This course quickly covers the Java language syntax and then moves into the object-oriented features of the language. Students will then use several of the provided API packages, such as I/O streams, collections, Swing GUI programming, threads, and accessing a database with JDBC. This course is course database with JDBC. This course is course is to configure, deploy, manage, and skills required to configure, deploy, manage, and maintain Windows 10 enterpires environments.S525MCSA: Windows 10 - 20698: Installing and Configuring Windows 10 enterpires environments.S525MCSA: Windows 10 - 20698: Installing and Configuring Windows 10 enterpires environments.S525MCSE 10961: Automating Administrative tasks across ingle or mult					
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	Windows Powershell	Windows Client administration.	5	5	25

	Microsoft Project Level 1 addresses the features of Microsoft's Project application, which is specifically designed to address the needs of project managers in corporate environments. Some of the topics covered are: navigating and understanding the important features of the Project environment; creating a new project schedule from scratch; understanding and working with task types, scheduling options, and task constraints; working with resources, including scheduling and assignment; managing the project schedule, in accordance with the critical path and project baseline; and printing project views, dashboards, and various other			
Microsoft Project Level 1	kinds of reports.	1	5	25
	Microsoft Project Level 2 addresses the features of Microsoft's Project application, which is specifically designed to address the needs of project managers in corporate environments. Topics covered are: working with the Quick Access Toolbar and advanced calendar topics; advanced task topics; advanced resource topics, including setting resource working-time exceptions, pooling resources for sharing, and creating resource budget cost items; advanced project management topics, such as working with multiple baselines and interim plans, updating a project schedule using a status date, and resolving resource conflicts and scheduling issues; advanced task form and resource form options, and understanding the Relationship Diagram and compound views; consolidating projects using Master projects and Subprojects; and advanced project sharing options, such as working with Project Server, Project Online, and SharePoint, using Project data in other applications, and			
Microsoft project Level 2	creating final reports.	1	5	25
	This four-day course will provide the basic concepts of Security Onion and its use as a Network Security Monitoring (NSM) suite. Participants will install Security Onion, then use component tools to collect and visualize network data. Participants will also learn toolset service verification and troubleshooting in this			
My SQL Workbench	course.	3	5	25
Network Security Monitoring with Security Onion	The aim of this four-day course is to help you prepare for the AWS Certified DevOps Engineer – Professional Level Exam – DOP-C00	4	5	25
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Perl –Programming	This course teaches students the foundations of using Perl effectively in many application environments. In addition to teaching the basics, such as data types, operators, flow control, and subroutines, the course goes into great detail on using arrays and hashes for complex data manipulation, regular expressions for advanced text processing, and Perl's object-oriented features for modern OO programming practices. Students write many complete Perl programs in this course, which ensures that when they return to work they can become productive			
Language	immediately.	5	5	25
	This course begins with the basic installation and configuration of the R environment. Students become thoroughly acquainted with R's features and its packages. They will learn about the basic concepts of R programming, work efficiently with graphs, create publication-ready and interactive 3D graphs, and gain a better understanding of the			
R Programming	data at hand.	4	5	25
Ruby – Programming Language	This course introduces students to the Ruby programming language which is the basics of the Ruby on Rails web development framework. Students will learn how to develop code which is elegant and maintainable. They will explore how to write solid object-oriented code using best practices.	3	5	25
Splunk Essentials	This course starts with a simple Splunk installation and setup of a sample machine data generator, called Eventgen. After this, students will learn to create various reports, dashboards, and alerts. Students will also explore Splunk's Pivot functionality to model data for business users and then test-drive Splunk's powerful HTTP Event Collector. Splunk is a search, reporting, and analytics software platform for machine data, which has an ever-growing market adoption rate. Organizations are adopting Splunk to make informed decisions in areas such as IT operations, information security, and the Internet of Things.	4	5	25
Spring – Framework	This course includes complete coverage of the three main configuration styles: Java-based (@Configuration), annotation-based (@Component), and the traditional XML-based configuration that may still play an important role in existing and new projects. It also provides guidelines for when and how to use each one. This course covers many of the most important capabilities of Spring, including integrating persistence layers (e.g. Hibernate/JPA) with Spring, using Spring's powerful Aspect Oriented Programming (AOP) to program cross-cutting	4	5	25

	concerns in a safe and maintainable way, and using Spring's declarative transaction capabilities. It also covers integration of Spring with Java EE Web applications.			
System Forensics, Investigation, and Response	This 5-day cyber security focused course allows students to gain an understanding of analyzing network based evidence for abnormalities.	4	5	25
	In this three-day SSCP course prepares candidates for certification that ensures they have the skills to be successful in the roles of an IT security			
Systems Security Certified Practitioner (SSCP)	professional.	3	5	25
	The Wireless and Mobile Devices course is a 4-day course that will teach students about security measures for wireless devices. The course will also discuss the best methods to use to protect			
Wireless and Mobile Device Security	information stored on this technology and how this technology affects the corporate world.	4	5	25
20461: Querying Microsoft SQL Server 2014	Phoenix TS' 5-day instructor led course provides students with the technical skills required to write basic Transact-SQL queries for Microsoft SQL Server 2014. Phoenix TS' course is the foundation for all SQL Server-related disciplines; namely, Database Administration, Database Development and Business Intelligence. The main purpose of the course is to prepare people for the exam "70- 461: Writing Queries Using Microsoft <sup>®</sup> SQL Server <sup>®</sup> 2014 Transact-SQL."	5	5	25
20462: Administering Microsoft SQL Server 2014	Phoenix TS' 5-day instructor-led course provides students with the knowledge and skills to maintain a Microsoft SQL Server 2014 database. The course focuses on teaching individuals how to use SQL Server 2014 product features and tools			
Databases	related to maintaining a database. Phoenix TS' 5-day course describes how to implement a data warehouse platform to support a BI solution. Students will learn how to create a data warehouse with Microsoft® SQL Server® 2014, implement ETL with SQL Server Integration	5	5	25
20463: Implementing a Data Warehouse with Microsoft SQL Server 2014	Services, and validate and cleanse data with SQL Server Data Quality Services and SQL Server Master Data Services.	5	5	25

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	Phoenix TS' 3-day, instructor-led, Access Control,			
	Authentication, and Public Key Infrastructure			
	Training course is designed for cyber security			
	professionals. It will teach you: How to protect			
	resources against unauthorized viewing,			
	tampering or destruction, How to ensure privacy,			
	confidentiality, and prevention of unauthorized			
	disclosure, The components of access control, a			
	business framework for implementation, and the			
Access Control,	legal requirements that impact access control,			
Authentication, and Public	The risks, threats, and vulnerabilities prevalent in			
Key Infrastructure	information systems and IT infrastructures	3	5	25
	Phoenix TS' 4-day instructor-led course provides			
	students the ability to do the following:Define			
	authorization and access to an IT infrastructure			
	based on an access control policy framework,			
	Mitigate risk to an IT infrastructure's			
	confidentiality, integrity, and availability with			
	sound access controls, Analyze how a data			
	classification standard impacts an IT			
	infrastructure's access control requirements and			
	implementation, Develop an access control policy			
	framework consisting of best practices for			
	policies, standards, procedures, and guidelines to			
	mitigate unauthorized access, Define proper			
	security controls within the User Domain to			
	mitigate risks and threats caused by human			
	behavior, Implement appropriate access controls			
	for information systems within IT infrastructures,			
	Design appropriate authentication solutions			
	throughout an IT infrastructure based on user			
	types and data classification standards,			
	Implement a secure remote access solution,			
	Implement PKI and encryption solutions to ensure			
Access Control,	the confidentiality of business communications,			
Authentication, and Public	Mitigate risk from unauthorized access to IT			
Key Infrastructure	systems through proper testing and reporting.	4	5	25
	Phoenix TS' 3-day AWS course how to build			
	complex solutions that incorporate data services,			
	governance, and security on AWS. Phoenix TS'			
	Amazon AWS Training course introduces			
	specialized AWS services, including AWS Direct			
	-			
	Connect and AWS Storage Gateway to support hybrid architecture. It also covers designing best			
	practices for building scalable, elastic, secure, and			
	highly available applications on AWS. Students			
	should complete the Architecting on AWS course			
	before taking Phoenix TS' course. Phoenix TS'			
Advanced Architecting on	course prepares students for the AWS Certified		_	
AWS Training	Solutions Architect-Professional exam.	3	6	18

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	Phoenix TS' 3-day AWS course build upon the			
	concepts discussed in the course, Developing on			
	AWS. Students will deep dive into advanced			
	development topics such as architecting for a non			
	<ul> <li>cloud environment, legacy applications, and</li> </ul>			
Advanced Developing on	develop an understanding of the Twelve – Factor			
AWS	application methodology	3	6	18
	Phoenix TS' 2-day instructor-led Advanced Jira			
	course is intended for developers who are looking			
	to advance their skills in Phoenix TS' project			
	management application. It will teach you: How			
	to delegate administrator permissions effectively,			
	Insights into integrating Jira with Bitbucket Cloud			
	and GitHub, Ways to collaborate with your			
	internal teams on service requests, How to add			
	permissions to fields, How to set up SSO with			
	Google, How to copy over configuration settings			
Advanced Jira	between Jira instances	2	5	25
	Phoenix TS' 3-day instructor-led Microsoft			
	Designing and Implementing an Azure AI Solution			
	training and certification boot camp in			
	Washington, DC Metro, Tysons Corner, VA,			
	Columbia, MD or Live Online teaches you the			
	necessary knowledge for designing Azure AI			
	solution by building a customer support chat Bot			
	using artificial intelligence from the Microsoft			
AI-100T01: Designing and	Azure platform including language understanding			
Implementing an Azure AI	and pre-built AI functionality in the Azure			
Solution	Cognitive Services.	3	5	25
	Phoenix TS' 1-day instructor-led Microsoft Azure			
	AI Fundamentals training and certification boot			
	camp in Washington, DC Metro, Tysons Corner,			
	VA, Columbia, MD or Live Online introduces			
	fundamentals concepts related to artificial			
	intelligence (AI), and the services in Microsoft			
	Azure that can be used to create AI solutions. The			
	course is not designed to teach students to			
	become professional data scientists or software			
	developers, but rather to build awareness of			
AI-900T00: Microsoft Azure	common AI workloads and the ability to identify			
AI Fundamentals	Azure services to support them.	1	5	25
	Phoenix TS' 5-day AWS course combines topics			
	covered in Architecting on AWS and Advanced			
	Architecting on AWS to offer a comprehensive,			
	immersive course in cloud architecture. Students			
	will learn about AWS services including			
	computing, storage, database, networking,			
	security monitoring, automation, optimization			
	and more. Students will also be able to			
Architecting on AWS -	experience hands on learning to help them apply			
Accelerator	their knowledge.	5	6	18

	Phoenix TS' 3-day, instructor-led, Architecting on AWS Training course covers the fundamentals of building IT infrastructure on AWS. This AWS Certification course is designed to teach solutions architects how to optimize the use of the AWS Cloud by understanding AWS services and how these services fit into cloud-based solutions. This Amazon AWS Training course emphasizes AWS cloud best practices and recommended design patterns to help students think through the process of architecting optimal IT solutions on AWS. Case studies throughout the course			
	showcase how some AWS customers have			
Architecting on AWS	designed their infrastructures and the strategies			
Training	and services they implemented.	3	6	18
	Phoenix TS' 4-day instructor led course will			
Assembly Language	provide professionals with an introduction to			
Programming	assembly language programming skills.	4	5	25
	Phoenix TS' 6-day AWS Certified Machine			
	Learning (Specialty) certification training			
	encompasses the AWS courses: Practical Data			
	Science with Amazon SageMaker, The Machine			
	Learning Pipeline on AWS and Deep Learning on			
	AWS. The AWS Certified Machine Learning -			
	Specialty certification is intended for individuals who perform a development or data science role.			
	It validates a candidate's ability to design,			
	implement, deploy, and maintain machine			
AWS Certified Machine	learning (ML) solutions for given business			
Learning (Specialty)	problems.	6	6	18
	Phoenix TS' 1-day AWS Certified Cloud			
	Practitioner certification training encompasses the			
	AWS Cloud Practioner Essentials course. The AWS			
	Certified Cloud Practitioner examination is			
	intended for individuals who have the knowledge			
	and skills necessary to effectively demonstrate an			
	overall understanding of the AWS Cloud,			
AWS Certified Cloud	independent of specific technical roles addressed			
Practitioner	by other AWS Certifications.	1	6	18
	Phoenix TS' 3-day AWS Certified Data Analytics			
	(Specialty) certfication training encompasses the			
	AWS course Big Data on AWS Training. Build			
	credibility and confidence by highlighting your			
	ability to design, build, secure, and maintain			
	analytics solutions on AWS that are efficient, cost-			
AWS Certified Data Analytics	effective, and secure. Show you have breadth and		~	4.0
(Specialty)	depth in delivering insight from data.	3	6	18
	Phoenix TS '3-day AWS Certified Database			
ANN/S Contified Database	(Specialty) certification training encompasses the			
AWS Certified Database	AWS course Planning and Designing Databases on AWS.	3	6	10
(Specialty)	AWJ.	3	D	18

1	Phoenix TS' 7-day course certification course			
	includes the following three courses AWS			
	Technical Essentials, Developing on AWS and			
	Advanced Developing on AWS. The AWS Certified			
	Developer - Associate examination is intended for			
	individuals who perform a development role and			
	have one or more years of hands-on experience			
AWS Certified Developer	developing and maintaining an AWS-based			
(Associate)	application.	7	6	18
(Associate)	Phoenix TS' 5-day course certification course	/	0	10
	includes the following two courses Advanced			
	Developing on AWS and DevOps Engineering on			
	AWS Training. The AWS Certified DevOps			
	-			
	Engineer – Professional exam is intended for			
	individuals who perform a DevOps engineer role			
	with two or more years of experience			
AWS Certified DevOps	provisioning, operating, and managing AWS	c	c	10
Engineer (Professional)	environments.	6	6	18
	Phoenix TS' 6-day course certification course			
	includes the following two courses Architecting			
	on AWS Training and Security Engineering on			
	AWS. The AWS Certified Security – Specialty is			
	intended for individuals who perform a security			
AWS Certified Security	role with at least two years of hands-on			
(Specialty)	experience securing AWS workloads.	6	6	18
	Phoenix TS' 9-day certification course includes the			
	following three (courses) AWS Technical			
	Essentials, Architecting on AWS Training and			
	Architecting on AWS - Accelerator. The AWS			
	Certified Solutions Architect - Associate			
	examination is intended for individuals who			
	perform a solutions architect role and have one or			
	more years of hands-on experience designing			
AWS Certified Solutions	available, cost-efficient, fault-tolerant, and			
Architect (Associate)	scalable distributed systems on AWS.	9	6	18
	Phoenix TS' 3-day course prepares students for			
	the AWS Certified Solutions Architect-Professional			
	exam and encompasses the Advanced			
	Architecting on AWS Training course. You will			
	learn the skills necessary to build complex			
	solutions that incorporate data services,			
	governance, and security on AWS. Phoenix TS'			
	Amazon AWS Training course introduces			
	specialized AWS services, including AWS Direct			
	Connect and AWS Storage Gateway to support			
	hybrid architecture. It also covers designing best			
	practices for building scalable, elastic, secure, and			
	highly available applications on AWS. Students			
AWS Certified Solutions	should complete the Architecting on AWS course			
Architect (Professional)	before taking Phoenix TS' course.	3	6	18
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Phoenix TS' 3-day course certification course includes the following two (courses) AWS Technical Essentials and Systems Operations on AWS. The AWS Certified SysOps Administrator – Associate examination is intended for systems administrators in a systems operations role with at least one year of experience in deployment, Administrator (Associate)4618Phoenix TS' 1-day, instructor-led, AWS Technical Essentials Training course introduces you to AWS products, services, and common solutions. This AWS Technical Essentials to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started1618
Technical Essentials and Systems Operations on AWS. The AWS Certified SysOps Administrator – Associate examination is intended for systems administrators in a systems operations role with at least one year of experience in deployment, management, and operations on AWS.4618AWS Certified SysOps Administrator (Associate)Phoenix TS' 1-day, instructor-led, AWS Technical Essentials Training course introduces you to AWS products, services, and common solutions. This AWS Technical Essentials to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started1618
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Associate examination is intended for systems administrators in a systems operations role with at least one year of experience in deployment, management, and operations on AWS.4618Administrator (Associate)Phoenix TS' 1-day, instructor-led, AWS Technical Essentials Training course introduces you to AWS products, services, and common solutions. This AWS Technical Essentials course provides you with fundamentals to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started1618
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AWS Certified SysOps Administrator (Associate)at least one year of experience in deployment, management, and operations on AWS.4618Phoenix TS' 1-day, instructor-led, AWS Technical Essentials Training course introduces you to AWS products, services, and common solutions. This AWS Technical Essentials course provides you with fundamentals to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started618AWS Technical Essentials1618
Administrator (Associate)management, and operations on AWS.4618Phoenix TS' 1-day, instructor-led, AWS Technical Essentials Training course introduces you to AWS products, services, and common solutions. This AWS Technical Essentials course provides you with fundamentals to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started4618AWS Technical Essentialsworking on AWS.1618
Phoenix TS' 1-day, instructor-led, AWS Technical Essentials Training course introduces you to AWS products, services, and common solutions. This AWS Technical Essentials course provides you with fundamentals to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started1618
Essentials Training course introduces you to AWS products, services, and common solutions. This AWS Technical Essentials course provides you with fundamentals to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started1618
products, services, and common solutions. This AWS Technical Essentials course provides you with fundamentals to become more proficient in identifying AWS services so that you can make informed decisions about IT solutions based on your business requirements and get started4AWS Technical Essentials01618
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informed decisions about IT solutions based on your business requirements and get started6AWS Technical Essentialsworking on AWS.16
your business requirements and get startedAWS Technical Essentialsworking on AWS.1618
AWS Technical Essentialsworking on AWS.1618
Phoenix TS' 4-day instructor-led Microsoft Azure
Administrator training and certification boot
camp in Washington, DC Metro, Tysons Corner,
VA, Columbia, MD or Live Online teaches IT
Professionals how to manage their Azure
subscriptions, secure identities, administer the
infrastructure, configure virtual networking,
connect Azure and on-premises sites, manage
network traffic, implement storage solutions,
create and scale virtual machines, implement web
AZ-104T00: Microsoft Azure apps and containers, back up and share data, and
Administrator monitor your solution. 4 5 25
Phoenix TS' 5-day instructor-led Microsoft
Developing solutions for Microsoft Azure training
and certification boot camp in Washington, DC
Metro, Tysons Corner, VA, Columbia, MD or Live
Online teaches developers how to create end-to-
end solutions in Microsoft Azure. Students will
learn how to implement Azure compute solutions,
create Azure Functions, implement and manage
web apps, develop solutions utilizing Azure
storage, implement authentication and
authorization, and secure their solutions by using
KeyVault and Managed Identities. Students will
also learn how to connect to and consume Azure
services and third-party services, and include
AZ-204T00: Developing event- and message-based models in their
solutions for Microsoft solutions. The course also covers monitoring,
Azure troubleshooting, and optimizing Azure solutions. 5 5 25

I	Phoenix TS' 4-day instructor-led Microsoft			
	Designing and Implementing a Data Science			
	Solution on Azure training and certification boot			
	camp in Washington, DC Metro, Tysons Corner,			
	VA, Columbia, MD or Live Online provides			
	students with the skills and knowledge required			
	to successfully create and maintain the cloud and			
	edge portions of an Azure IoT solution. The course			
	includes full coverage of the core Azure IoT			
	services such as IoT Hub, Device Provisioning			
	Services, Azure Stream Analytics, Time Series			
	Insights, and more. In addition to the focus on			
	Azure PaaS services, the course includes sections			
	on IoT Edge, device management, monitoring and			
AZ-220T00: Microsoft Azure	troubleshooting, security concerns, and Azure IoT			
IoT Developer	Central.	4	5	25
·	Phoenix TS' 5-day instructor-led Microsoft			
	Designing and Implementing a Data Science			
	Solution on Azure training and certification boot			
	camp in Washington, DC Metro, Tysons Corner,			
	VA, Columbia, MD or Live Online teaches			
	Solutions Architects how to translate business			
	requirements into secure, scalable, and reliable			
	solutions. Lessons include virtualization,			
	automation, networking, storage, identity,			
	security, data platform, and application			
AZ-303T00: Microsoft Azure	infrastructure. This course outlines how decisions			
Architect Technologies	in each theses area affects an overall solution.	5	5	25
	Phoenix TS' 4-day instructor-led Microsoft Azure			
	Architect Design training and certification boot			
	camp in Washington, DC Metro, Tysons Corner,			
	VA, Columbia, MD or Live Online teaches			
	Solutions Architects how to translate business			
	requirements into secure, scalable, and reliable			
	solutions. Lessons include design considerations			
	related to logging, cost analysis, authentication			
	and authorization, governance, security, storage,			
	high availability, and migration. This role requires			
AZ-304T00: Microsoft Azure	decisions in multiple areas that affect an overall			
Architect Design	design solution.	4	5	25
	Phoenix TS' 5-day instructor-led Microsoft			
	Designing and Implementing Microsoft DevOps			
	solutions training and certification boot camp in			
	Washington, DC Metro, Tysons Corner, VA,			
	Columbia, MD or Live Online provides you the			
	knowledge and skills to design and implement			
	DevOps processes and practices. Students will			
	learn how to plan for DevOps, use source control,			
	scale Git for an enterprise, consolidate artifacts,			
	design a dependency management strategy,			
AZ-400T00: Designing and	manage secrets, implement continuous			
Implementing Microsoft	integration, implement a container build strategy,	_	_	
DevOps solutions	design a release strategy, set up a release	5	5	25

	management workflow, implement a deployment pattern, and optimize feedback mechanisms.			
	Phoenix TS' 4-day instructor-led Microsoft Azure			
	Security Technologies training and certification			
	boot camp in Washington, DC Metro, Tysons			
	Corner, VA, Columbia, MD or Live Online will			
	proved the knowledge and skills needed to			
	implement security controls, maintain the			
	security posture, and identify and remediate			
AZ-500T00: Microsoft Azure	vulnerabilities by using a variety of security tools.			
	The course covers scripting and automation,	4	5	25
Security Technologies	virtualization, and cloud N-tier architecture. Phoenix TS' 2-day, Microsoft Azure Fundamentals	4	5	25
	(AZ-900T00) instructor-led training and			
	certification boot camp in Washington, DC Metro			
	or Live Online will provide foundational-level			
	knowledge of cloud services and how those			
	services are provided with Microsoft Azure. The			
	course can be taken as an optional first step in			
	learning about cloud services and Microsoft			
AZ-900T00: Microsoft Azure	Azure, before taking further Microsoft Azure or			
Fundamentals	Microsoft cloud services courses.	2	5	25
	Phoenix TS' 3-day AWS course, students will learn			
	about Cloud based Big Data Solutions available on			
	the AWS Big Data platform. Students will learn			
	how to process data and use different tools to			
	create Big Data environments. Students will also			
	learn about how to implement security and cost			
Big Data on AWS Training	effectiveness while using Big Data platforms.	3	6	18
	Phoenix TS' 3-day instructor led course will			
	provide you the skills necessary to, perform			
	security tests on web applications using Burp, use			
	different components of Burp Suite including			
	Proxy, Intruder, Scanner and Repeater and			
Purp Suito	customize Burp Extensions when using Java,	2	F	25
Burp Suite	Python, and Ruby Phoenix TS' 1-day course is intended for	3	5	25
	individuals seeking to gain knowledge about the			
	AWS Cloud. Phoenix TS' course also helps you			
	prepare for the AWS Certified Cloud Practitioner			
Cloud Practitioner Essentials	Exam.	1	6	18
		-		
Culture Cafety	Phoenix TS' 4-day instructor-led Cyber Safety		_	25
Cyber Safety	training course explores the technical security	4	5	25

	skills and knowledge applied to IT security for enterprises.			
	Phoenix TS' 3-day course, examines the fundamentals of system forensics: what forensics is, the role of computer forensics specialists, computer forensic evidence, and application of forensic analysis skills. It also gives an overview of			
	computer crimes, forensic methods, and laboratories. Students will learn about the tools, techniques, and methods used to perform computer forensics and investigation. Phoenix TS' course explores emerging technologies as well as			
Cyber Threats Detection and Mitigation	future directions of Phoenix TS' interesting and cutting-edge field.	3	5	25
	Phoenix TS' 1-day AWS course, students will learn			
	about Deep learning solutions for the AWS platforms. Students will learn how to use AWS			
	services to perform various operations with their			
Deep Learning on AWS	Deep Learning models as well as design systems on AWS.	1	6	18
	Phoenix TS' 3-day, instructor-led Developing on		0	10
	AWS Training cPhoenix TS' se helps developers			
	understand how to use the AWS SDK to develop			
	secure and scalable cloud applications. Phoenix			
	TS' Amazon AWS Training cPhoenix TS' se			
	provides in-depth knowledge about how to			
	interact with AWS using code and covers key			
	concepts, best practices, and troubleshooting			
Developing on AWS	tips.	3	6	18
	Phoenix TS' 3-day, instructor-led DevOps			
	Engineering on AWS Training cPhoenix TS' se demonstrates how to use the most common			
	DevOps patterns to develop, deploy, and maintain			
	applications on AWS. The cPhoenix TS' se covers			
	the core principles of the DevOps methodology			
	and examines a number of use cases applicable to			
DevOps Engineering on AWS	startup, small and medium-sized business, and			
Training	enterprise development scenarios.	3	6	18
	Phoenix TS' 3-day instructor-led course provides			
	students the ability to: develop containerized			
	applications using Docker, build Docker images			
	from containers and launch them, develop Docker			
	images and containers using Dockerfiles, use	_		
Docker	Docker volumes to share data	3	5	25

DP-100T01: Designing and Implementing a Data Science Solution on Azure	Phoenix TS' 3-day instructor-led Microsoft Designing and Implementing a Data Science Solution on Azure training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online will instruct you how to operate machine learning solutions at cloud scale using Azure Machine Learning. This course teaches you to leverage your existing knowledge of Python and machine learning to manage data ingestion and preparation, model training and deployment, and machine learning solution monitoring in Microsoft Azure.	3	5	25
DP-200T01: Implementing	Phoenix TS' 3-day instructor-led Microsoft Implementing an Azure Data Solution training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online teaches students how to implement various data platform technologies into solutions that are in- line with business and technical requirements, including on-premises, cloud, and hybrid data scenarios incorporating both relational and NoSQL data. They will also learn how to process data using a range of technologies and languages for both streaming and batch data. The students will also explore how to implement data security, including authentication, authorization, data policies, and standards. They will also define and implement data solution monitoring for both the data storage and data processing activities. Finally, they will manage and troubleshoot Azure data solutions which includes the optimization and disaster recovery of big data, batch			
an Azure Data Solution	processing, and streaming data solutions. Phoenix TS' 2-day instructor-led Microsoft	3	5	25
DP-201T01: Designing an	Designing an Azure Data Solution training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online teaches students how to design various data platform technologies into solutions that are in line with business and technical requirements. This can include on-premises, cloud, and hybrid data scenarios which incorporate relational, NoSQL, or Data Warehouse data. They will also learn how to design process architectures using a range of technologies for both streaming and batch data. The students will also explore how to design data security, including data access, data policies, and standards. They will also design Azure data solutions, which includes the optimization, availability, and disaster recovery of big data, batch processing, and streaming data			
Azure Data Solution	solutions.	2	5	25

	Phoenix TS' 4-day instructor-led Microsoft			
	Administering Relational Databases on Microsoft			
	Azure training and certification boot camp in			
	Washington, DC Metro, Tysons Corner, VA,			
	Columbia, MD or Live Online teaches the			
	knowledge and skills to administer a SQL Server			
	database infrastructure for cloud, on-premises			
	and hybrid relational databases and who work			
DD 200T00. Advaisint aris	with the Microsoft PaaS relational database			
DP-300T00: Administering	offerings. Additionally, it will be of use to			
Relational Databases on	individuals who develop applications that deliver		_	
Microsoft Azure	content from SQL-based relational databases.	4	5	25
	Phoenix TS' 1-day instructor-led Microsoft Azure			
	Data Fundamentals training and certification boot			
	camp in Washington, DC Metro, Tysons Corner,			
	VA, Columbia, MD or Live Online you will learn			
	the fundamentals of database concepts in a cloud			
	environment, get basic skilling in cloud data			
	services, and build their foundational knowledge			
	of cloud data services within Microsoft Azure.			
	Students will identify and describe core data			
	concepts such as relational, non-relational, big			
	data, and analytics, and explore how this			
	technology is implemented with Microsoft Azure.			
	They will explore the roles, tasks, and			
	responsibilities in the world of data. The students			
	will explore relational data offerings, provisioning			
	and deploying relational databases, and querying			
	relational data through cloud data solutions with			
	Microsoft Azure. They will explore non-relational			
	data offerings, provisioning and deploying non-			
	relational databases, and non-relational data			
	stores with Microsoft Azure. Students will explore			
DP-900T00: Microsoft Azure	the processing options available for building data			
Data Fundamentals	analytics solutions in Azure.	1	5	25
	Phoenix TS' 5-day course begins with an			
	examination of the landscape, key terms, and			
	concepts that a security professional needs to			
	know about hackers and computer criminals who			
	break into networks, steal information, and			
	corrupt data. It goes on to review the technical			
	overview of hacking: how attacks target networks			
	and the methodology they follow. Finally,			
	students will study those methods that are most			
	effective when dealing with hacking attacks,			
Hacker Methodologies for	especially in an age of increased reliance on the			
Security Professionals	Web.	5	5	25
	Phoenix TS' 3-day instructor-led course provides			
	students the ability to: Navigate, comment, and			
	modify disassembly, Identify known library			
	routines, Use code graphing to quickly make			
	sense of cross references and function calls,			
	Extend IDA to support new processors and			
IDA Pro	filetypes using the SDK	3	5	25
	merypes using the SDK	5	5	23

	Phoenix TS' 4-day instructor-led course teaches the security practitioner to find out: What needs protection What risks those assets are exposed to, What controls are in place to offset those risks, Where to focus attention for risk treatment, Expert lecture and exercises enforce the true value and purpose of information security risk assessments. Student gain proficiency in conducting effective risk assessments that provide defendable analysis of residual risk association to present risk treatment options.			
Information Security Risk Assessment through Data	Phoenix TS' course gives students the tools and skills to acquire a quick, reliable, and thorough			
Collection and Analysis	risk assessment for key stakeholders.	4	5	25
	Phoenix TS' 2-day instructor-led course provides students the ability to: Define objects, Understand essential OOP principles, Work with inheritance, Understand advanced patterns for object creation, Manage dynamic typing,			
Intro to Java Script	Understand duck typing and polymorphism	2	5	25
IP6FD v3.0 - IPv6 Fundamentals, Design, and Deployment	<ul> <li>Phoenix TS' 5-day instructor-led IPv6</li> <li>Fundamentals, Design, and Deployment (IP6FD)</li> <li>v3.0 course provides network engineers and</li> <li>technicians that are working in the enterprise</li> <li>sector with the knowledge and skills that are</li> <li>needed to study and configure Cisco IOS Software</li> <li>IPv6 features. The course also provides an</li> <li>overview of IPv6 technologies, covers IPv6 design</li> <li>and implementation, describes IPv6 operations,</li> <li>addressing, routing, services, transition, and</li> <li>deployment of IPv6 in enterprise as well as in</li> <li>service provider networks, and includes case</li> <li>studies useful for deployment scenarios.</li> <li>Phoenix TS' 5-day, instructor-led CISSP-ISSAP is a</li> <li>specialty of the CISSP where you will learn the</li> <li>competence of the six major domains of the</li> <li>Information Systems Security Architecture</li> <li>Professional (ISSAP) Concentration. Phoenix TS'</li> </ul>	5	5	25
ISSAP Jira and Confluence	and analytical process of information security. Phoenix TS' 5-day Jira and Confluence course starts by explaining how to plan and set up a new Jira 8 instance from scratch before getting you acquainted with key features such as emails, workflows, business processes, and much more. In addition, the course covers Jira's data hierarchy and how to design and work with projects. Since Jira is used for issue management, Phoenix TS' course delves into the different issues that can arise in projects. Students will explore fields, including custom fields, and learn to use them for more effective data collection. They'll learn to create new screens from scratch and customize	5	5	25

	them to suit requirements. The course also covers workflows and business processes, and guides students in setting up incoming and outgoing mail servers.			
	Phoenix TS' 1-day Jira Fundamentals course starts with a variety of recipes to help manage users and workflows. Participants will learn how to set up custom forms and capture important data with custom fields and screens. Next, they'll gain insights into the latest email capabilities, which will assist with everything from managing outgoing email rules to processing incoming emails for automated issue creation. Later, they'll be guided through running scripts to automate tasks, getting easy access to logs, and even working with tools to troubleshoot problems. The course will also ensure participants understand how to integrate Jira with Slack, set up SSO with Google, and delegate administrator permissions. Finally, participants will cover Jira Service Desk to set up and customize their own support portal, work with internal teams to solve problems, and achieve optimized services with Service Level			
Jira Fundamentals	Agreement (SLA).Phoenix TS' 5-day Linux for Developoers courseteaches UNIX programming in a simple andstructured way on the Linux platform. Studentswill learn by doing and are able to move frombeing a Linux beginner to creating customapplications in Linux. The course introducesfundamental concepts beginning with the basicsof writing Unix programs in C, and includingmaterial on basic system calls, file I/O,interprocess communication (for gettingprograms to work together), and shellprogramming. Parallel to Phoenix TS', the courseintroduces the toolkits and libraries for workingwith user interfaces, from simpler terminal modeapplications to X and GTK+ for graphical userinterfaces. Advanced topics are covered in detailsuch as processes, pipes, semaphores, socketprogramming, using MySQL, writing applicationsfor the GNOME or the KDE desktop, writing	1	5	25
Linux for Developers	device drivers, POSIX Threads, and kernel	5	5	25

	programming for the latest Linux Kernel. At conclusion of training attendees will see a marked increase in their knowledge, skills and abilities of Linux operating systems, theories and best practices.			
Malicious Network Traffic Analysis	Phoenix TS' 5-day Malicious Network Traffic Analysis course the students will learn how to use a variety of tools to assist them in their analysis. The concepts of low-level protocol analysis will be explored so the students can understand the network traffic at the binary level. The methods of live memory analysis will be explored in preparation of understanding the fundamentals of malware analysis. The students will be introduced to the procedures of incident response and methods of incident escalation. The class will conclude with 3 subsequent battle problems that flex the skills of both courses.	5	5	25
Managing Risk in Information Systems	Phoenix TS' 4-day instructor led Managing Risk in Information Systems courses provides a comprehensive vie of managing risk and risk management with extensive coverage on comprehensive risk management topic which include, Risk Management Business Challenges, Mitigating Risk and Risk Mitigation Plans.	4	5	25
Managing Risk in Information Systems	Phoenix TS' 4-day instructor-led course teaches Managing Risk in Information Systems and provides a comprehensive overview of the SSCP® Risk, Response, and Recovery Domain in addition to providing a thorough overview of risk management and its implications on IT infrastructures and compliance. Phoenix TS provides a wealth of examples and exercises, and hands-on activities which take the student through the fundamentals of risk management, strategies and approaches for mitigating risk, and the anatomy of how to create a plan that reduces risk.	4	5	25

	Phoenix TS' 10-day MCSA Windows Server 2016 Boot Camp training supplies individuals with the fundamental knowledge of Windows Server 2016 to prepare them to earn their MCSA Windows Server 2016 certification. Phoenix TS' training encompasses content from these courses: 20740:			
MCSA Windows Server 2016	Install, Storage, & Compute with Windows Server 2016	10	5	25
	Phoenix TS' 10-day MCSA Windows Server 2016 Boot Camp training supplies individuals with the fundamental knowledge of Windows Server 2016 to prepare them to earn their MCSA Windows Server 2016 certification. Students learn to understand the scenarios, requirements, and storage and compute options available and			
MCSA Windows Server 2016	applicable to Windows.	10	5	25
Messaging Administrator	Phoenix TS' 5-day instructor-led Microsoft 365 Messaging training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online examines the key elements of Microsoft 365 messaging administration, including message transport and mail flow, messaging security, hygiene, and compliance, messaging infrastructure, and hybrid messaging. This course is designed for IT Professionals who deploy and manage the messaging infrastructure for Microsoft 365 in their organization. This certification training encompasses the following course: MS-203T00:			
Associate (Intermediate)	Microsoft 365 Messaging.	5	5	25
Microsoft 365 Certified: Enterprise Administrator	Phoenix TS' 10-day Microsoft 365 Certified: Enterprise Administrator Expert teaches Microsoft 365 Enterprise Administrators to evaluate, plan, migrate, deploy, and manage Microsoft 365 services. The Microsoft 365 Certified: Enterprise Administrator Expert certification training encompasses the following two courses: MS-100T00: Microsoft 365 Identity and Services and MS-101T00: Microsoft 365			
Expert	Mobility and Security Phoenix TS' 1-day instructor-led Microsoft 365 Fundamentals training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online provides foundational knowledge on the considerations and benefits of adopting cloud services and the Software as a Service (SaaS) cloud model, with a specific focus on Microsoft 365 cloud service	10	5	25
Microsoft 365 Certified: Fundamentals	offerings. This certification training encompasses the MS-900: Microsoft 365 Fundamentals course.	1	5	25

Microsoft 365 Certified: Security Administrator Associate	Phoenix TS' 4-day instructor-led Microsoft 365 Security Administration training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online you will learn how to secure user access to your organization's resources. The course covers user password protection, multi-factor authentication, how to enable Azure Identity Protection, how to setup and use Azure AD Connect, and introduces you to conditional access in Microsoft 365. This certification training encompasses the following course: MS-500T00: Microsoft 365 Security Administration	4	5	25
Microsoft 365 Certified: Teams Administrator	Phoenix TS' 4-day instructor-led Microsoft Managing Microsoft Teams training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online is designed for persons who are aspiring to the Microsoft 365 Teams Admin role. Microsoft Teams admins configure, deploy, and manage Office 365 workloads for Microsoft Teams that focus on efficient and effective collaboration and communication in an enterprise environment. This certification training encompasses the following course: MS-700T00:	4	2	25
Associate	Managing Microsoft Teams. Phoenix TS' 4-day instructor-led Microsoft Azure	4	5	25
Microsoft Certified: Azure Administrator Associate	Administrator training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online teaches IT Professionals how to manage their Azure subscriptions, secure identities, administer the infrastructure, configure virtual networking, connect Azure and on-premises sites, manage network traffic, implement storage solutions, create and scale virtual machines, implement web apps and containers, back up and share data, and monitor your solution. This certification training encompasses the following course: AZ-104T00: Microsoft Azure Administrator	4	5	25
Microsoft Certified: Azure Al	Phoenix TS' 3-day instructor-led Microsoft Designing and Implementing an Azure AI Solution training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online teaches you the necessary knowledge for designing Azure AI solution by building a customer support chat Bot using artificial intelligence from the Microsoft Azure platform including language understanding and pre-built AI functionality in the Azure Cognitive Services. This certification training encompasses the following course: AI-100T01:	4	2	
Engineer Associate	Designing and Implementing an Azure AI Solution.	3	5	25

	Phoenix TS' 1-day instructor-led Microsoft Azure AI Fundamentals training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online introduces fundamentals concepts related to artificial intelligence (AI), and the services in Microsoft Azure that can be used to create AI solutions. The course is not designed to teach students to become professional data scientists or software developers, but rather to build awareness of common AI workloads and the ability to identify			
Microsoft Certified: Azure Al	Azure services to support them. This certification training encompasses the following course: Al-		-	25
Fundamentals	900T00: Microsoft Azure Al Fundamentals.	1	5	25
Microsoft Certified: Azure	Phoenix TS' 5-day instructor-led Azure Data Engineers provides stuents the skills to design and implement the management, monitoring, security, and privacy of data using the full stack of Azure data services to satisfy business needs. Phoenix TS' 5-day Microsoft Certified: Azure Data Engineer Associate certification training emcompasses the following two courses: DP- 200T01: Implementing an Azure Data Solution			
Data Engineer Associate	and DP-201T01: Designing an Azure Data Solution.	5	5	25
Microsoft Certified: Azure	Phoenix TS' 1-day instructor-led Microsoft Azure Data Fundamentals training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online you will learn the fundamentals of database concepts in a cloud environment, get basic skilling in cloud data services, and build their foundational knowledge of cloud data services within Microsoft Azure. Students will identify and describe core data concepts such as relational, non-relational, big data, and analytics, and explore how this technology is implemented with Microsoft Azure. They will explore the roles, tasks, and responsibilities in the world of data. The students will explore relational data offerings, provisioning and deploying relational databases, and querying relational data through cloud data solutions with Microsoft Azure. They will explore non-relational data offerings, provisioning and deploying non- relational databases, and non-relational data stores with Microsoft Azure. Students will explore the processing options available for building data analytics solutions in Azure. This certification training encompasses the following course: DP-			
Data Fundamentals	900T00: Microsoft Azure Data Fundamentals.	1	5	25
	see . ee . mei ee er . Ear e Data i anaamentals.	<u> </u>	5	25

	Phoenix TS' 3-day instructor-led Microsoft Designing and Implementing a Data Science Solution on Azure training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online will instruct you how to operate machine learning solutions at cloud scale using Azure Machine Learning. This course teaches you to leverage your existing knowledge of Python and machine learning to manage data ingestion and preparation, model training and deployment, and machine learning solution monitoring in Microsoft Azure. This certification training encompasses the following			
Microsoft Certified: Azure	course: DP-100T01: Designing and Implementing			
Data Scientist Associate	a Data Science Solution on Azure.	3	5	25
Microsoft Certified: Azure Database Administrator	Phoenix TS' 4-day instructor-led Microsoft Administering Relational Databases on Microsoft Azure training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online teaches the knowledge and skills to administer a SQL Server database infrastructure for cloud, on-premises and hybrid relational databases and who work with the Microsoft PaaS relational database offerings. Additionally, it will be of use to individuals who develop applications that deliver content from SQL-based relational databases. This certification training encompasses the following			
Associate	course: DP-300T00: Administering Relational Databases on Microsoft Azure.	4	5	25
Microsoft Certified: Azure	Phoenix TS' 5-day instructor-led Microsoft Developing solutions for Microsoft Azure training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online teaches developers how to create end-to- end solutions in Microsoft Azure. Students will learn how to implement Azure compute solutions, create Azure Functions, implement and manage web apps, develop solutions utilizing Azure storage, implement authentication and authorization, and secure their solutions by using KeyVault and Managed Identities. Students will also learn how to connect to and consume Azure services and third-party services, and include event- and message-based models in their solutions. The course also covers monitoring, troubleshooting, and optimizing Azure solutions. This certification training encompasses the following course: AZ-204T00: Developing			
Developer Associate	solutions for Microsoft Azure.	5	5	25

Microsoft Certified: Azure Fundamentals	Phoenix TS' 2-day, Microsoft Azure Fundamentals (AZ-900T00) instructor-led training and certification boot camp in Washington, DC Metro or Live Online will provide foundational-level knowledge of cloud services and how those services are provided with Microsoft Azure. The course can be taken as an optional first step in learning about cloud services and Microsoft Azure, before taking further Microsoft Azure or Microsoft cloud services courses. This certification training encompasses the following course: AZ- 900T00: Microsoft Azure Fundamentals.	2	5	25
Microsoft Certified: Azure	Phoenix TS' 4-day instructor-led Microsoft Designing and Implementing a Data Science Solution on Azure training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online provides students with the skills and knowledge required to successfully create and maintain the cloud and edge portions of an Azure IoT solution. The course includes full coverage of the core Azure IoT services such as IoT Hub, Device Provisioning Services, Azure Stream Analytics, Time Series Insights, and more. In addition to the focus on Azure PaaS services, the course includes sections on IoT Edge, device management, monitoring and troubleshooting, security concerns, and Azure IoT Central. This certification training encompasses the following course: AZ-220T00: Microsoft Azure		5	25
IoT Developer Specialty Microsoft Certified: Azure	IoT Developer. Phoenix TS' 4-day instructor-led Microsoft 365 Security Administration training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online you will learn how to secure user access to your organization's resources. The course covers user password protection, multi-factor authentication, how to enable Azure Identity Protection, how to setup and use Azure AD Connect, and introduces you to conditional access in Microsoft 365. This certification training encompasses the following course: AZ-500T00: Microsoft Azure Security	4	5	25
Security Engineer Associate	Technologies.	4	5	25

	Phoenix TS' 9-day instructor led Azure Solutions Architect Expert certification course is for subject matter expertise in designing and implementing solutions that run on Microsoft Azure, including aspects like compute, network, storage, and security. Candidates should have intermediate- level skills for administering Azure. Candidates should understand Azure development and DevOps processes. Phoenix TS' nine (9) day Microsoft Certified: Azure Solutions Architect			
	Expert certification training encompasses the			
Microsoft Certified: Azure	following two courses: AZ-303T00: Microsoft Azure Architect Technologies and AZ-304T00:			
Solutions Architect Expert	Microsoft Azure Architect Design.	9	5	25
	Phoenix TS' 5-day instructor-led Microsoft	5	5	25
	Designing and Implementing Microsoft DevOps			
	solutions training and certification boot camp in			
	Washington, DC Metro, Tysons Corner, VA,			
	Columbia, MD or Live Online provides you the			
	knowledge and skills to design and implement			
	DevOps processes and practices. Students will			
	learn how to plan for DevOps, use source control,			
	scale Git for an enterprise, consolidate artifacts,			
	design a dependency management strategy,			
	manage secrets, implement continuous			
	integration, implement a container build strategy,			
	design a release strategy, set up a release			
	management workflow, implement a deployment			
	pattern, and optimize feedback mechanisms. This			
	certification training encompasses the following			
Microsoft Certified: DevOps	course: AZ-400T00: Designing and Implementing			
Engineer Expert	Microsoft DevOps solutions.	5	5	25
	Phoenix TS' 5-day instructor-led Microsoft 365			
	Identity and Services training and certification			
	boot camp in Washington, DC Metro, Tysons			
	Corner, VA, Columbia, MD or Live Online covers			
	three central elements of Microsoft 365			
	enterprise administration – Microsoft 365 tenant			
	and service management, Office 365			
	management, and Microsoft 365 identity			
	management. In Microsoft 365 tenant and service			
MS-100T00: Microsoft 365	management, you will examine all the key components that must be planned for when			
Identity and Services	designing your Microsoft 365 tenant.	5	5	25
	Phoenix TS' 5-day instructor-led Microsoft 365	5	5	25
	Mobility and Security training and certification			
	boot camp in Washington, DC Metro, Tysons			
	Corner, VA, Columbia, MD or Live Online covers			
	three central elements of Microsoft 365			
	enterprise administration – Microsoft 365			
	security management, Microsoft 365 compliance			
	management, and Microsoft 365 device			
MS-101T00: Microsoft 365	management. In Microsoft 365 security			
Mobility and Security	management, you will examine all the common	5	5	25

	types of threat vectors and data breaches facing organizations today, and you will learn how Microsoft 365's security solutions address these security threats.			
	Phoenix TS' 5-day instructor-led Microsoft 365 Messaging training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online examines the key elements of Microsoft 365 messaging administration, including message transport and mail flow, messaging security, hygiene, and compliance, messaging infrastructure, and hybrid messaging. This course is designed for IT Professionals who deploy and manage the			
MS-203T00: Microsoft 365 Messaging	messaging infrastructure for Microsoft 365 in their organization.	5	5	25
MS-500T00: Microsoft 365 Security Administration	Phoenix TS' 4-day instructor-led Microsoft 365 Security Administration training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online you will learn how to secure user access to your organization's resources. The course covers user password protection, multi-factor authentication, how to enable Azure Identity Protection, how to setup and use Azure AD Connect, and introduces you to conditional access in Microsoft 365.	4	5	25
MS-700T00: Managing Microsoft Teams	Phoenix TS' 4-day instructor-led Microsoft Managing Microsoft Teams training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online is designed for persons who are aspiring to the Microsoft 365 Teams Admin role. Microsoft Teams admins configure, deploy, and manage Office 365 workloads for Microsoft Teams that focus on efficient and effective collaboration and communication in an enterprise environment.	4	5	25
MS-900: Microsoft 365 Fundamentals	Phoenix TS' 1-day instructor-led Microsoft 365 Fundamentals training and certification boot camp in Washington, DC Metro, Tysons Corner, VA, Columbia, MD or Live Online provides foundational knowledge on the considerations and benefits of adopting cloud services and the Software as a Service (SaaS) cloud model, with a specific focus on Microsoft 365 cloud service offerings.	1	5	25

	Phoenix TS' 5-day Network Defense Range course assumes participants know how to use a computer, and that they're familiar with basic networking and security principles. It does not assume that they've set up basic virtual machines before. Participants will establish the foundation in TCP/IP, Phoenix TS' is critical to being able to perform network analysis on a modern enterprise network, Participants will benefit most from Phoenix TS' course if they want to learn basic monitoring and analysis tasks, or if they want to			
	augment their understanding of intrusion analysis. , Participants will benefit most from Phoenix TS' course if they want to learn network			
	analysis tasks, intrusion analysis and incident			
	response. Participants will learn how to recognize			
	and analyze abnormal traffic that could be an			
	attack or an error on the network. Furthermore, the course will add tools to assist in the process of			
Network Defense Range	going deeper into analysis.	5	5	25
Network Derense Range	Phoenix TS' 5-day instructor-led Network Security	5	5	
	Firewalls training will cover the following: Explain			
	the component parts of network security, Define			
	key terms and critical concepts of information and			
	network security, Describe the organizational			
	roles of information and network security,			
	Identify the threats posed to information and			
	network security, Identify the attacks aimed at			
	information and network security, Identify			
Network Security Firewalls	countermeasures to threats and attacks to			
(Guide to Firewalls and	network security, Explain the implementation of	-	-	25
VPNs)	countermeasures to network threats	5	5	25
	Phoenix TS' 4-day Network Security Monitoring with Security Onion course will provide the basic			
	concepts of Security Onion and it's use as a			
	Network Security Monitoring (NSM)			
	suite. Participants will install Security Onion, then			
	use component tools to collect and visualize			
Network Security	network data. Participants will also learn toolset			
Monitoring with Security	service verification and troubleshooting in			
Onion	Phoenix TS' course.	4	5	25
	Phoenix TS' 5-day Network Traffic Analysiscourse			
	examines the TCP/IP protocol suite at the lowest			
	level and prepares the student for the ability to			
	analyze network communications. The course			
	focuses on the main protocols to include DHCP			
	and others. The student will learn how to identify			
	different components of network communications and determine if the			
	communications and determine if the			
	student will be introduced to the hacking			
	methodology and the course will conclude with a			
Network Traffic Analysis	challenge for the student to deploy the concepts	5	5	25
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	from the class and create their own network analysis cyber range.			
	Phoenix TS' 3-day AWS course, students will learn			
	all about AWS databases so that students can determine whether a relational or non relational			
	AWS databases is better for their workload.			
	Students will be able to follow the process for			
	planning and designing databases and gain an			
Planning and Designing	understanding of the eight different AWS			
Databases on AWS	database services. T	3	6	18
	Phoenix TS' 1-day AWS course, students will learn	5	0	10
Practical Data Science with	about the stages of a data science process for			
Amazon SageMaker	Machine Learning.	1	6	18
	Phoenix TS' 5-day Python Deep Learning class is			
	designed for ISEA engineers and operation			
	research analysts who need the software			
	engineering skillset: particularly research and			
	development engineers and analysts. The			
	engineers will be using the software skillset to			
	write deep learning scripts for CBM+, data			
Python Deep Learning	analysis, ship data, etc.	5	5	25
	Phoenix TS' 4-day Risk Management Framework			
	for DoD Security Control Assessors course covers			
	he unified information security framework for the			
	entire federal government that is replacing the			
	legacy Certification and Accreditation (C&A)			
	processes within federal government			
	departments and agencies, the Department of Defense (DOD) and the Intelligence Community			
	(IC). DoD officially began its transition from the			
	legacy DIACAP process to the new "RMF for DoD			
	IT" process. At the completion of Phoenix TS'			
	class, participants will be able to do the following:			
	Understand the Risk Management Framework for			
	DoD IT authorization process, Understand and			
	test the controls using NIST SP 800-53A Rev. 4,			
Risk Management	Explain statutory and regulatory requirements,			
Framework for DoD Security	Apply these principles to real-world activities and			
Control Assessors	situations.	4	5	25

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	Phoenix TS' 1-day Root Cause Analysis course			
	focuses on the use of proven quality tools to			
	empirically investigate issues, the course starts by			
	describing the theoretical background behind			
	using the scientific method and quality tools for			
	RCA. Next, it supplies step-by-step instructions for			
	performing RCA with the tools discussed in the			
	first section. The course offers clear examples			
	that illustrate how to integrate PDCA with the			
	scientific method and quality tools when			
Root Cause Analysis	investigating real-world quality failures	1	5	25
	Phoenix TS' 4-day instructor-led Securing the			
	Virtual Environment course provides students			
	with a broad look across virtualization used in			
Securing the Virtual	various industries as well as vulnerabilities unique			
Environment	to virtualization.	4	5	25
	Phoenix TS' 3-day AWS course, students will ga			
	knowledge of AWS Security Cloud security and			
	how to protect the frastructure. Students will			
	learn which security features are available to			
Security Engineering on	them and which solutions would be best to			
AWS	protect their bus ess.	3	6	18
	Phoenix TS' 3 day, instructor-led, Systems			10
	Operations on AWS Certification Training course			
	is designed to teach those in a Systems			
	Administrator or Developer Operations (DevOps)			
	role how to create automatable and repeatable			
	deployments of networks and systems on the			
	AWS platform. The cPhoenix TS' se covers the			
	specific AWS features and tools related to			
	configuration and deployment, as well as			
Custome Operations on ANA/C	common techniques used throughout the	2	c	10
Systems Operations on AWS	industry for configuring and deploying systems.	3	6	18
	Phoenix TS' 4-day AWS course, students will ga			
	knowledge about each stage of the Mach e Learn			
The Machine Learning	g pipel e to solve different bus ess problems and		_	
Pipeline on AWS	create projects us g Amazon SageMaker.	4	6	18
	Phoenix TS' 4-day Android Studio course is an			
	Integrated Development Environment (IDE)			
	designed for developing Android apps. This			
	course introduces the software, then moves			
	straight into UI development using the			
	sophisticated, WYSIWYG layout editor and XML			
	code to design and test complex interfaces for a			
	wide variety of screen configurations. In addition,			
	the course covers application logic development,			
	exploring the latest APIs provided by the SDK.			
	One of Android Studio's greatest features is the			
	large number of third-party plugins available for			
	it, and this course explores the most useful of			
Unit Testing with Android	these, along with samples and libraries that can			
Studio	be found on GitHub. Finally, the course deals with	4	5	25
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I	the final stages of development: building and	I		
	distribution.			
	Phoenix TS' 3 day, instructor-led training Unit			
	Testing with Visual Studio 2017 course show you			
	how to effectively use Visual Studio 2017 can			
	enhance your productivity while simplifying your			
	most common tasks, allowing you more time to			
	focus on your project. This course teaches			
	students what it takes to put it to work for your			
	projects. Participants will learn to use XAML tools			
	to build classic WPF apps, and UWP tools to build			
	apps targeting Windows 10. They will learn about			
	.NET Core and then explore NuGet, the package			
	manager for the Microsoft development platform.			
	In addition, participants will learn the debugging			
	and live unit testing techniques that comes with			
	the IDE. Finally, they will adapt Microsoft's			
	implementation of cloud computing with Azure,			
Unit Testing with Visual	and the Visual Studio integration with Source			
Studio 2017	Control repositories.	3	5	25
	Phoenix TS' 5-day course students will learn the			
	analysis process including all of the decision			
	points along the way. The course will cover			
	malware detection, user activity, and how to set			
Windows System Analysis	up a testing environment.	5	5	25
	Phoenix TS' 2-day Photoshop Level 1 couse			
	provides a comprehensive review of the			
	Photoshop interface including how to use tools			
	and panels, and how to customize and save			
	workspaces. You will learn an understanding of			
	strategies for retouching photographs, how to			
	determine resolution and image size, how to			
	straighten and crop images, and adjust color and			
Adobe Photoshop I	tone.	2	5	25
	Phoenix TS' 3-day Photoshop Level 2 course gives			
	you the knowledge to perform more advanced			
	features in Photoshop including Quick Fixes,			
	Vector Drawing Techniques, Advanced			
	Compositing, Painting with a Mixer Brush, Editing			
	Video, Working with Camera Raw, Preparing Files			
	for the Web and Production and Printing	-	-	
Adobe Photoshop II	Consistent Color.	3	5	25

	This 1-day AWS Certified Advanced Networking - Specialty course provdes technical skills and experiencein designing and implementing AWS and hybrid IT network architectures at scale. As a networking specialist, you will design a secure, scalable, and highly available network infrastructure on AWS while addressing requirements like network security, hybrid IT connectivity, network integration with other AWS			
AWS Certified Advanced	services, routing techniques, and network			
Networking (Specialty)	troubleshooting.	1	6	18
	This 1-day AWS Certified Alexa Skill Builder -			
	Specialty certification course is intended for			
	individuals who perform a role as an Alexa skill			
	builder. It validates a candidate's ability to build,			
	test, and publish Amazon Alexa skills. You will			
	learn to 1. Explain the value of voice 2. Design the			
	user experience 3. Design the architecture to build the skill 4. Follow AWS and Alexa security			
	best practices for the skill Develop, test, validate,			
	and troubleshoot the skill 5.Manage the skill-			
	publishing process and work with the Alexa			
	Developer Console 6. Manage skill operations and			
	life cycles 7. Recommended Knowledge and			
	Experience At least 6 months of hands-on			
	experience building Alexa skills using the Alexa			
	Skills Kit, including skills that incorporate services			
AWS Certified Alexa Skill	from the AWS CloudProficiency with a			
Builder (Specialty)	programming language.	1	6	18
	Phoenix TS' 5-day Certified Chief Information			
	Security Officer (CCISO) certification course is			
	designed to teach and verify executive security			
	professionals who aspire to become Chief			
	Information Security Officers (CISOs). The training			
	addresses the five core domains required to			
	master for the certification, which includes the			
	management of information security (IS)			
	governance programs and best practices to implement and maintain as a security executive			
Certified Chief Information	within an enterprise environment. This course			
Security Officer (CCISO)	includes one (1) CCISO exam voucher.	5	5	25
	Phoenix TS' 5-day Cisco Certified Network	5		25
	Associate-Security (CCNA-Security) course			
	prepares you for the 210-260 IINS: Implementing			
	Cisco Network Security exam and is available in			
	both an online and in- person format. This 5-day			
	training course is designed to provide the			
	necessary knowledge and skills to properly			
	implement and monitor a comprehensive security			
	policy. In addition, students will be led through all			
	the exam objectives so that they are properly			
Cisco Certified Network	prepared to handle the CCNA Security			
Associate-Security (CCNA-	certification exam at the end of the 5-day course.	_		
Security)	Course Length: 5 Days Prerequisites: Networking	5	6	18

	experience. This courses includes (1) one 300-730 SVPN exam voucher.			
	Phoenix TS' 10-day Cisco Certified Network			
	Professional-Security (CCNP-Security) certification			
	course issued focuses on security infrastructure			
	which involves network security, cloud security, content security and secure network access. You			
	will get to learn to implement automation to			
	increase security on devices in a business			
	organization. This course includes (5) five day			
	training rfor core exam 350-701 SCOR and (5) five			
	day training on the 300-730 SVPN concentration			
Cisco Certified Network	exams for a total of (10) days. Also included are			
Professional-Security (CCNP-	(1) one 350-701 SCOR exam voucher and (1) one	10	c	10
Security)	300-730 SVPN exam voucher Phoenix TS' 5-day CyberSec First Responder (CFR)	10	6	18
	course covers network defense and incident			
	response methods, tactics, and procedures are			
	taught in alignment with industry frameworks			
	such as NIST 800-61 r.2 (Computer Security			
	Incident Handling), US-CERT's NCISP (National			
	Cyber Incident Response Plan), and Presidential			
	Policy Directive (PPD) 41 on Cyber Incident			
	Coordination Policy. It is ideal for candidates who			
	have been tasked with the responsibility of			
	monitoring and detecting security incidents in information systems and networks, and for			
	executing standardized responses to such			
	incidents. The course introduces tools, tactics,			
	and procedures to manage cybersecurity risks,			
	identify various types of common threats,			
	evaluate the organization's security, collect and			
	analyze cybersecurity intelligence and			
	remediation/report incidents as they occur. This			
	course provides a comprehensive methodology for individuals responsible for defending the			
CyberSec First Responder	cybersecurity of their organization. This courses			

	Phoenix TS' 2-day Disciplined Agile Scrum Master (DASM) course will help you understand all the benefits of agile, and make it work for you and your organization. DASM equips you to successfully lead agile teams, thereby future-			
Disciplined Agile Scrum	proofing your career in a world in which agile is			
Master (DASM)	fast becoming the way forward.	2	5	25
	This 6-day GIAC Certified Enterprise Defender			
	(GCED) course increases your knowledge and			
	skills in the specific areas of network architecture			
	defense, penetration testing, security operations,			
	digital forensics and incident response, and			
	malware analysis. SEC501: Advanced Security			
	Essentials - Enterprise Defender is an essential			
	course for members of security teams of all sizes.			
	That includes smaller teams where you wear			
	several (or all) hats and need a robust			
	understanding of many facets of cybersecurity,			
	and larger teams where your role is more			
	focused, and gaining skills in additional areas adds			
	to your flexibility and opportunities. This course			
	concentrates on showing you how to examine the			
	traffic that is flowing on your networks, look for			
	indications of an attack, and perform penetration			
	testing and vulnerability analysis against your			
	enterprise to identify problems and issues before			
	a compromise occurs. When a compromise does			
	occur - and it will - you'll be able to eradicate it			
	because you will have already scoped your			
	adversaries activities by collecting digital artifacts			
	of their actions and analyzing malware they have			
	installed on your systems. That done, you can			
	then undertake the recovery and remediation			
	steps that would have been pointless if your			
GIAC Certified Enterprise	adversary had persisted on your network. This	6	c	10
Defender (GCED)	class includes one (1) GCED exam voucher.	6	6	18
	This 6-day GIAC Certified Forensic Analyst (GCFA)			
	course teaches advanced skills to hunt, identify,			
	counter, and recover from a wide range of threats			
	within enterprise networks, including APT nation-			
GIAC Certified Forensic	state adversaries, organized crime syndicates, and			
	hactivists. This class includes one (1) GCFA exam	C C	C C	10
Analyst (GCFA)	voucher.	6	6	18

	The 6-day GIAC Certified Incident Handler (GCIH) SEC504 course will prepare you to turn the tables on computer attackers. This course addresses the latest cutting-edge insidious attack vectors, the "oldie-but-goodie" attacks that are still so prevalent, and everything in between. You will learn the most modern, step-by-step processes for incident response; how attackers undermine systems so you can prepare, detect, and respond to them; and how to discover holes in your system before the bad guys do. Instead of merely teaching you a few hack attack tricks, this course			
	will give you hands-on experience, equip you with			
	a comprehensive incident handling plan, and help you understand the legal issues associated with			
	responding to computer attacks, including			
	employee monitoring, working with law			
GIAC Certified Incident	enforcement, and handling evidence. This class			
Handler (GCIH)	includes one (1) GCIH exam voucher.	6	6	18
	This 6-day GIAC Certified Intrusion Analyst (GCIA)			
	SEC503 course is one of the most important			
	courses that you will take in your information			
	security career. While past students describe it as			
	the most difficult class they have ever taken, they			
	also tell us it was the most rewarding. This course			
	isn't for people who are simply looking to			
	understand alerts generated by an out-of-the-box			
	Intrusion Detection System (IDS). It's for people			
	who want to deeply understand what is			
	happening on their network today, and who			
	suspect that there are very serious things			
	happening right now that none of their tools are			
	telling them about. If you want to be able to find			
	zero-day activities on your network before			
GIAC Certified Intrusion Analyst (GCIA)	disclosure, this is definitely the class for you. This	6	6	18
	class includes one (1) GCIA exam voucher. This 6-day GIAC Global Industrial Cyber Security	0	0	10
	Professional (GICSP) course provides the basic			
	understanding of networking and system			
	administration, TCP/IP, networking			
	design/architecture, vulnerability assessment,			
	and risk methodologies. ICS410 covers many of			
	the core areas of security and assumes a basic			
	understanding of technology, networks, and			
	security. For those who are brand new to the field			
	and have no background knowledge, SEC301:			
	Intro to Information Security would be the			
	recommended starting point. While SEC301 is not			
	a prerequisite, it provides introductory knowledge			
	that will help maximize a student's experience			
GIAC Global Industrial Cyber	with ICS410. This class includes one (1) GICSP			
Security Professional (GICSP)	exam voucher.	6	6	18

	The 6-day GIAC Security Essentials Certification (GSEC) SEC401 course will provide the essential information security skills and techniques you need to protect and secure your critical information and technology assets, whether on- premise or in the cloud. SEC401 will also show you how to directly apply the concept learned into a winning defensive strategy, all in the terms of the modern adversary. This is how we fight;			
GIAC Security Essentials	this is how we win! This class includes one (1)			
Certification (GSEC)	GSEC exam voucher.	6	6	18
	the 5-day GIAC Security Leadership Certificate			
	(GSLC) MGT512 course empowers student to			
	become effective security managers and quickly			
	grasp critical information security issues and terminology, with a focus on security frameworks,			
	computer/network security, vulnerability			
	management, cryptography, data protection,			
GIAC Security Leadership	security awareness. This class includes one (1)			
Certificate (GSLC)	GSLC exam voucher.	5	6	18
	The 6-day GIAC Systems and Network Auditor	,		10
	(GSNA) AUD507 course gives you the three things			
	needed to measure, report on, and manage risk in			
	the enterprise: tools, techniques and thought			
	processes. Auditors, managers, security and			
	compliance professionals will get the mix of			
	hands-on experience and classroom discussion			
	they need to better protect their organizations.			
	You'll learn to audit Windows, Linux, containers,			
GIAC Systems and Network	web technologies, virtualization and networks.			
Auditor (GSNA)	This class includes one (1) GSNA exam voucher.	6	6	18
	This 3-day ITIL Leader Digital and IT Strategy			
	course is designed to take practitioners and			
	organizations on a digital strategy journey. Its			
	iterative, eight-step model moves from "vision"			
	through to "actions" and is about creating			
	sustainable, digital momentum; this fulfils the			
	enterprise's evolution into a digital enterprise and			
	enables business value co-creation. The guidance			
	also highlights four key capabilities to develop a			
	holistic, digital capability framework: digital			
	leadership, managing innovation and emerging			
ITIL Loador Digital and IT	technologies, risk management and structuring a digital enterprise. This courses includes (1) one			
ITIL Leader Digital and IT Strategy	300-730 SVPN exam voucher.	3	5	25
Judiegy		J	5	25
	The 3-day ITIL Specialist Create, Deliver and			
	Support course covers the integration of a			
	number of proven areas of what we might know			
	as 'IT' areas of work – from design, to build and			
	test, launch, run and support of products and			
	services. These areas are all central elements in			
ITIL Specialist Create, Deliver	development and operations of technology	_	-	25
and Support	systems and services that may be familiar.	3	5	25

	However often these areas have not been built, run and integrated as seamlessly as needed to fully deliver optimum value.			
ITIL Specialist Drive Stakeholder Value	This 3-day ITIL Specialist Drive Stakeholder Value course covers key topics such as SLA design, multi-supplier management, communication, relationship management, CX and UX design, customer journey mapping, and more. It will provide candidates with the tools to increase stakeholder satisfaction which is integral to business success in the current competitive landscape.	3	5	25
ITIL Specialist High-velocity	This 3-day ITIL Specialist High-velocity IT course explores the ways in which digital organizations and digital operating models function in high velocity environments. It will help aspiring organizations, to operate in a similar way to successful digitally-native organizations. The course includes the use of working practices such as Agile and Lean, and technical practices and technologies such as Cloud, Automation, and Automatic Testing, focusing on rapid delivery of			23
IT	products & services to obtain maximum value. The 3-day ITIL Strategist Direct, Plan and Improve course covers the integration of a number of proven areas of what we might know as 'IT' areas of work – from design, to build and test, launch, run and support of products and services. These areas are all central elements in development and operations of technology systems and services that may be familiar. However often these areas have not been built, run and integrated as seamlessly as needed to fully deliver optimum	3	5	25
and Improve	value	3	5	25

Microsoft 365 Certified:	Phoenix TS' 5-day Microsoft 365 Certified: Developer Associate course provdes the knowledge requrired to implement Microsoft Identity and work with Microsoft Graph. Students will also gain the knowledge on UI elements (including Adaptive Cards and UI Fabric), Integration Points (including Microsoft Teams, Office Add-ins, SharePoint Framework, Actionable Messages), and determining workload platform targets. This course is based on the course objectives of MS-600T00: Building Applications and Solutions with Microsoft 365 Core Services. Prequisites: Candidates should have experience developing solutions on Microsoft Teams, Office, or SharePoint through all phases of software development. They should have a basic understanding of REST APIs, JSON, OAuth2, OData, OpenID Connect, Microsoft identities (including Azure AD and Microsoft accounts),			
	-			
Microsoft 365 Certified:				
Developer Associate	Azure AD B2C, and permission/consent concepts.	5	5	25
· · ·	Phoenix TS' 5-day Microsoft 365 Certified:			
	Modern Desktop Administrator Associate course			
	provides students the knowledge to plan and			
	implement an operating system deployment			
	strategy using modern deployment methods, as			
	well as how to implement an update strategy.			
	Students will be introduced to key components of			
	modern management and co-management			
	strategies. This course also covers what it takes to			
	incorporate Microsoft Intune into your			
	organization. Students will also learn about			
	methods for deployment and management of			
	apps and browser-based applications. Students			
	will be introduced to the key concepts of security in modern management including authentication,			
	identities, access, and compliance policies.			
	Students will be introduced to technologies such			
	Azure Active Directory, Azure Information			
Microsoft 365 Certified:	Protection and Windows Defender Advanced			
Modern Desktop	Threat Protection, as well as how to leverage			
Administrator Associate	them to protect devices and data.	5	5	25
	Phoenix TS' 4-day Microsoft Certified: Azure for			
	SAP Workloads Specialty course teaches IT			
	Professionals experienced in SAP solutions how to			
	leverage Azure resources that include deployment			
	and configuration of virtual machines, virtual			
	networks, storage accounts, and Azure AD that			
Microsoft Certified: Azure	includes implementing and managing hybrid		_	25
for SAP Workloads Specialty	identities.	4	5	25

Microsoft Certified: Azure Stack Hub Operator	Phoenix TS' 4-day Microsoft Certified: Azure Stack Hub Operator Associate course teaches Azure administrators and Azure Stack Hub operators how to plan, deploy, package, update, and maintain the Azure Stack Hub infrastructure. Lessons include deploying Azure Stack Hub, managing the Azure Stack Hub Marketplace, offering App Services and Event Hub resource providers, managing Azure Stack Hub registration,		_	
Associate	and maintaining system health.	4	5	25
Microsoft Certified: Windows Virtual Desktop	Phoenix TS' 4-day Microsoft Certified: Windows Virtual Desktop Specialty course teaches Azure administrators how to plan, deliver, and manage virtual desktop experiences and remote apps, for			
Specialty	any device, on Azure.	4	5	25
Microsoft Office Excel Level	Phoenix TS' 1-day Microsoft Office Excel Level 1 instructor-led course provides the basic concepts and skills to start being productive with Microsoft Excel 2010: how to create, save, share, and print worksheets that contain various kinds of		_	25
1	calculations and formatting. Phoenix TS' 1 day Excel 2019 Level 2 course builds	1	5	25
Microsoft Office Excel Level 2	on the basic concepts and skills of our Level 1 course to provide more advanced tools for analysis and presentation of complex, realistic data in Microsoft Excel 2019. Participants will learn how to manage complex workbooks, build more complex functions, use data analysis tools, make an impact with powerful chart and presentation features, and collaborate with other users.	1	5	25
Microsoft Office Excel Level 3	Phoenix TS' 1 day Microsoft Office Excel Level 3 course builds on the concepts and skills of our Level 1 and Level 2 courses to provide advanced tools for solving real-world problems in Microsoft Excel 2016: lookup and decision-making functions, auditing and error-handling, array functions, date and text functions, importing and exporting, what-if-analysis, and macros. The three levels of our Excel 2016 courses map to the Microsoft Office Specialist and Expert exams' objectives for Excel 2016.	1	5	25
5	Phoenix TS' 1-day, instructor-led Microsoft Power			
Microsoft Office Power	Point Level 3 course addresses the advanced			
Point Level 3	features of MS Power Point.	1	5	25
Microsoft Office Project Level 3	Phoenix TS' 1-day, instructor-led Microsoft Project Level 3 course addresses the advanced features of MS Project.	1	5	25
Microsoft Office SharePoint	Phoenix TS' 1-day Microsoft Office SharePoint Level 1 instructor-led course provides the basic concepts and skills to start being productive with			
Level 1	Microsoft Share Point	1	5	25

1		1		
	Phoenix TS' 1 day Share Point Level 2 course			
	builds on the basic concepts and skills of our Level			
	1 course. You will manage site collections and site			
	components as a site collection administrator and			
	as a site administrator. This course is designed for			
	individual contributors or departmental staff in a			
	variety of job roles, such as administrative			
	assistants, functional or operations managers,			
	with basic SharePoint skills, and who have the			
	responsibility for managing SharePoint sites as an			
Microsoft Office SharePoint	enabling technology within their workgroups, not			
Level 2	necessarily IT tech professionals.	1	5	25
	Phoenix TS' 1-day Share Pont Level 3 course			
	covers more advanced features of Share Point			
	such as collection administration, from planning			
	to reporting. The class begins with a lesson on			
	planning a site or site collection, moves into			
	permissions, through customization of content			
Microsoft Office SharePoint	types, through general site features and site			
Level 3	administration tools.	1	5	25
	Phoenix TS' 5-day Implementing and Operating			
	Cisco Security Core Technologies (SCOR) course			
	helps you prepare for the Cisco CCNP Security and			
	CCIE Security certifications and for senior-level			
	security roles. In this course, you will master the			
	skills and technologies you need to implement			
	core Cisco security solutions to provide advanced			
SCOR - Implementing and	threat protection against cybersecurity			
Operating Cisco Security	attacksThis courses includes (1) one 350-701			
Core Technologies	SCOR exam voucher.	5	6	18
	Phoenix TS' 5-day Implementing Secure Solutions			
	with Virtual Private Networks (SVPN) v1.0 course			
	teaches you how to implement, configure,			
	monitor, and support enterprise Virtual Private			
	Network (VPN) solutions. Through a combination			
	of lessons and hands-on experiences you will			
	acquire the knowledge and skills to deploy and			
	troubleshoot traditional Internet Protocol			
	Security (IPsec), Dynamic Multipoint Virtual			
	Private Network (DMVPN), FlexVPN, and remote			
	access VPN to create secure and encrypted data, remote accessibility, and increased			
	-			
	privacy. Preequistes: Before taking this course,			
	you should have the following knowledge and			
	skills: Familiarity with the various Cisco router and			
	firewall command modes, Experience navigating			
	and managing Cisco routers and firewalls, Clear			
SVPN - Implementing Secure	understanding of the benefits of site-to-site and			
Solutions with Virtual	Remote Access VPN options. This courses includes	-	-	10
Private Networks	(1) one 300-730 SVPN exam voucher.	5	6	18
	Phoenix TS' 1-day, instructor-led Active Listening			
Active Listening	course will provide participants with the	1	1	15
0		·		-

	techniques needed to develop active listening			
l	skills and build deeper connections.			
l				
	Phoenix TS' 1-day, instructor-led Active Listening			
	course will provide participants with the			
	techniques needed to develop active listening			
Active Listening	skills and build deeper connections.	1	16	20
Active Listening	Phoenix TS' 1-day, instructor-led Active Listening		10	20
	course will provide participants with the			
	techniques needed to develop active listening			
Active Listening	skills and build deeper connections.	1	21	25
	Phoenix TS' 2-day, instructor-led Adaptability	-		25
	Training course gives participants tools to			
	implement changes more smoothly and to have			
	changes better accepted. This training will			
	address: Preparing for change. Understanding			
	change, Leading and managing change, Gaining			
Adaptability	support & Building resiliency.	2	1	15
	Phoenix TS' 2-day, instructor-led Adaptability	2		15
	Training course gives participants tools to			
	implement changes more smoothly and to have			
	changes better accepted. This training will			
	address: Preparing for change. Understanding			
	change, Leading and managing change, Gaining			
Adaptability	support & Building resiliency.	2	16	20
	Phoenix TS' 2-day, instructor-led Adaptability	2	10	20
	Training course gives participants tools to			
	implement changes more smoothly and to have			
	changes better accepted. This training will			
	address: Preparing for change. Understanding			
	change, Leading and managing change, Gaining			
Adaptability	support & Building resiliency.	2	21	25
	The Analytics training course focuses on using	2	21	25
	Microsoft Excel functionalities for data analysis			
	and ultimately decision making. This course will			
	teach students how to properly collect and handle			
	data derived from a multitude of sources and			
	then translate it into something meaningful			
	within an Excel spreadsheet. This instructor led			
	course will provide students with the knowledge			
	to summarize data effectively and use advanced			
	problem-solving techniques to develop a			
	thorough understanding of the information. Data			
	analysis will be completed through the use of: -			
	Excel graphing functions - Frequency distribution			
	tables - Excel statistical techniques After students			
	convert data into relevant information they will			
	learn how to calculate and select the most			
	appropriate central tendency measures, as well			
	as, identify and avoid hidden bias while			
•				

	The Analytics training course focuses on using Microsoft Excel functionalities for data analysis and ultimately decision making. This course will teach students how to properly collect and handle data derived from a multitude of sources and then translate it into something meaningful within an Excel spreadsheet. This instructor led course will provide students with the knowledge to summarize data effectively and use advanced problem-solving techniques to develop a thorough understanding of the information. Data analysis will be completed through the use of: - Excel graphing functions - Frequency distribution tables - Excel statistical techniques After students convert data into relevant information they will			
	learn how to calculate and select the most			
	appropriate central tendency measures, as well as, identify and avoid hidden bias while			
Analytics Boot Camp	expressing statistical findings.	5	16	20
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	Microsoft Excel functionalities for data analysis			
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	tables - Excel statistical techniques After students			
	convert data into relevant information they will			
	learn how to calculate and select the most			
	appropriate central tendency measures, as well			
Analytics Boot Camp	as, identify and avoid hidden bias while expressing statistical findings.	5	21	25
	Through discussion, group, and individual	5	21	25
	activities, this one (1) day course teaches the			
	critical elements of customer service that, when			
Anticipatory Customer	the company lives them, bring customers back to			
Service Experience Training	experience service that outdoes the competition.	1	1	15
	Through discussion, group, and individual			
	activities, this one (1) day course teaches the			
	critical elements of customer service that, when			
Anticipatory Customer	the company lives them, bring customers back to			
Service Experience Training	experience service that outdoes the competition.	1	16	20
	Through discussion, group, and individual			
	activities, this one (1) day course teaches the			
Anticipatory Customer	critical elements of customer service that, when			
Anticipatory Customer	the company lives them, bring customers back to	1	21	25
Service Experience Training	experience service that outdoes the competition.	T	21	23

	Through discussion, group, and individual			
	activities, this one (1) day course teaches the			
	critical elements of customer service that, when			
Anticipatory Customer				
	the company lives them, bring customers back to	1	26	20
Service Experience Training	experience service that outdoes the competition.	1	26	30
	Phoenix TS' 1-day, instructor-led Assertiveness			
	And Self-Confidence course teaches participants			
	about assertiveness and self-confidence and how			
Assertiveness and Self	to develop each of those traits and apply to their		_	
Confidence	daily lives.	1	1	15
	Phoenix TS' 1-day, instructor-led Assertiveness			
	And Self-Confidence course teaches participants			
	about assertiveness and self-confidence and how			
Assertiveness and Self	to develop each of those traits and apply to their			
Confidence	daily lives.	1	16	20
	Phoenix TS' 1-day, instructor-led Assertiveness			
	And Self-Confidence course teaches participants			
	about assertiveness and self-confidence and how			
Assertiveness and Self	to develop each of those traits and apply to their			
Confidence	daily lives.	1	21	25
	This 1-day AWS Certified Alexa Skill Builder -			
	Specialty certification course is intended for			
	individuals who perform a role as an Alexa skill			
	builder. It validates a candidate's ability to build,			
	test, and publish Amazon Alexa skills. You will			
	learn to 1. Explain the value of voice 2. Design the			
	user experience 3. Design the architecture to			
	build the skill 4. Follow AWS and Alexa security			
	best practices for the skill Develop, test, validate,			
	and troubleshoot the skill 5.Manage the skill-			
	publishing process and work with the Alexa			
	Developer Console 6. Manage skill operations and			
	life cycles 7. Recommended Knowledge and			
	Experience At least 6 months of hands-on			
	experience building Alexa skills using the Alexa			
	Skills Kit, including skills that incorporate services			
AWS Certified Alexa Skill	from the AWS CloudProficiency with a			
Builder (Specialty)	programming language.	1	1	15
Builder (Specialty)	This 1-day AWS Certified Alexa Skill Builder -	1	1	15
	Specialty certification course is intended for			
	individuals who perform a role as an Alexa skill			
	builder. It validates a candidate's ability to build,			
	test, and publish Amazon Alexa skills. You will			
	learn to 1. Explain the value of voice 2. Design the			
	user experience 3. Design the architecture to			
	build the skill 4. Follow AWS and Alexa security			
	best practices for the skill Develop, test, validate,			
	and troubleshoot the skill 5. Manage the skill-			
	publishing process and work with the Alexa			
	Developer Console 6. Manage skill operations and			
	life cycles 7. Recommended Knowledge and			
AWS Certified Alexa Skill	Experience At least 6 months of hands-on			
Builder (Specialty)	experience building Alexa skills using the Alexa	1	16	20

	Skills Kit, including skills that incorporate services from the AWS CloudProficiency with a programming language.			
AWS Certified Alexa Skill	This 1-day AWS Certified Alexa Skill Builder - Specialty certification course is intended for individuals who perform a role as an Alexa skill builder. It validates a candidate's ability to build, test, and publish Amazon Alexa skills. You will learn to 1. Explain the value of voice 2. Design the user experience 3. Design the architecture to build the skill 4. Follow AWS and Alexa security best practices for the skill Develop, test, validate, and troubleshoot the skill 5.Manage the skill- publishing process and work with the Alexa Developer Console 6. Manage skill operations and life cycles 7. Recommended Knowledge and Experience At least 6 months of hands-on experience building Alexa skills using the Alexa Skills Kit, including skills that incorporate services from the AWS CloudProficiency with a			
Builder (Specialty)	programming language. This 2-day, instructor-led course is designed to teach those who are inexperienced with numbers to effectively deal with financial statements, understand payroll and speak the basic terminology of bookkeeping. This training will address: • Basic terminology • Accounting methods • Accounts payable and receivable • Balance sheets • Planning, budgeting and control There are no prerequisites for this class	2	21	15
Basic Finance Basic Finance	There are no prerequisites for this class.This 2-day, instructor-led course is designed to teach those who are inexperienced with numbers to effectively deal with financial statements, understand payroll and speak the basic terminology of bookkeeping. This training will address: • Basic terminology • Accounting methods • Accounts payable and receivable • Balance sheets • Planning, budgeting and control There are no prerequisites for this class.	2	1	20

Topics covered in this induction to statistics         course: - Introduction to the research process and         statistical reasoning - Overview of populations         and samples - Planning and conducting a study;         identifying a minimum sample size - Creating         graphical representations of data using dotplots,         stemplets, histograms, cumulative frequency         plots, and boxplots - Measuring position using         quartiles, percentiles, and z-scores - Measuring         center using mean, median, and mode -         Measuring spread using range, interquartile         range, and standard deviation - Anticipating         patterns using probability - random variables,         expected values, normal and binomial         distributions - Standard normal distribution - the         "bell curve" - Extracting a random sample from a         population - Identifying the reliability of an         estimate using confidence intervals - Identifying         relationships between variables with correlation         and regression analysis         datistical reasoning - Overview of populations         and samples - Planning and conducting a study;         identifying a minimum sample size - Creating         graphical representations of data using dotplots,         statistical reasoning - Overview of populations         and samples - Plann	population - Identifying the reliability of an estimate using confidence intervals - Identifying relationships between variables with correlation and regression analysis		
Basic Statisticsand regression analysis42125Topics covered in this induction to statistics course: - Introduction to the research process and statistical reasoning - Overview of populations and samples - Planning and conducting a study; identifying a minimum sample size - Creating graphical representations of data using dotplots, stemplots, histograms, cumulative frequency plots, and boxplots - Measuring position using quartiles, percentiles, and z-scores - Measuring center using mean, median, and mode - 	course: - Introduction to the research process and statistical reasoning - Overview of populations and samples - Planning and conducting a study; identifying a minimum sample size - Creating graphical representations of data using dotplots, stemplots, histograms, cumulative frequency plots, and boxplots - Measuring position using quartiles, percentiles, and z-scores - Measuring center using mean, median, and mode - Measuring spread using range, interquartile range, and standard deviation - Anticipating patterns using probability – random variables, expected values, normal and binomial distributions - Standard normal distribution – the "bell curve" - Extracting a random sample from a population - Identifying the reliability of an estimate using confidence intervals - Identifying		
	Topics covered in this induction to statistics course: - Introduction to the research process and statistical reasoning - Overview of populations and samples - Planning and conducting a study; identifying a minimum sample size - Creating graphical representations of data using dotplots, stemplots, histograms, cumulative frequency plots, and boxplots - Measuring position using quartiles, percentiles, and z-scores - Measuring center using mean, median, and mode - Measuring spread using range, interquartile range, and standard deviation - Anticipating patterns using probability – random variables, expected values, normal and binomial distributions - Standard normal distribution – the "bell curve" - Extracting a random sample from a population - Identifying the reliability of an		25

	relationships between variables with correlation and regression analysis			
	Strong writing skills are important regardless of your role within an organization. This course will			
	sharpen your writing skills by teaching you how to			
	structure your ideas logically and shape			
	arguments properly. Students will learn how to			
	identify their target audience and communicate			
Basic writing skills	both informatively and persuasively.	2	1	15
	Strong writing skills are important regardless of			
	your role within an organization. This course will			
	sharpen your writing skills by teaching you how to			
	structure your ideas logically and shape arguments properly. Students will learn how to			
	identify their target audience and communicate			
Basic writing skills	both informatively and persuasively.	2	16	20
Ŭ	Strong writing skills are important regardless of			
	your role within an organization. This course will			
	sharpen your writing skills by teaching you how to			
	structure your ideas logically and shape			
	arguments properly. Students will learn how to			
Basic writing skills	identify their target audience and communicate both informatively and persuasively.	2	21	25
	Strong writing skills are important regardless of	2	21	25
	your role within an organization. This course will			
	sharpen your writing skills by teaching you how to			
	structure your ideas logically and shape			
	arguments properly. Students will learn how to			
	identify their target audience and communicate	_		
Basic writing skills	both informatively and persuasively.	2	26	30
	In this five (5) day course, students will learn the			
	concepts, techniques, and tools to understand the behavior and characteristics of malware through			
	malware analysis. It teaches students techniques			
	to investigate and hunt malware using memory			
Behavioral Malware Analysis	forensics.	5	1	15

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	plan for their organization • Understand the			
	fundamentals of data collection and analysis			
	This 3-day, instructor-led course provides a			
	logical, step-by-step methodology that will enable			
	any agency to properly benchmark its			
	maintenance function. Upon completion of this			
	course, students will be able to do the following:			
	<ul> <li>Associate benchmarking objectives with the</li> </ul>			
	organizational strategy • Design a benchmarking			
	plan for their organization • Understand the			
Benchmarking Best Practices	fundamentals of data collection and analysis	3	26	30
	This 1-day, instructor-led course teaches			
	participants a solid understanding of basic			
	financial terms and methods This training will			
	address:      Commonly used terms     Financial			
	statements • Budgets • Forecasting • Purchasing			
	Decisions • Financial Legislation There are no			
Budgets	prerequisites for this course.	1	1	15
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	participants a solid understanding of basic			
	financial terms and methods This training will			
	address:			
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Budgets	prerequisites for this course.	1	16	20
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	statements • Budgets • Forecasting • Purchasing			
	Decisions • Financial Legislation There are no			
Budgets	prerequisites for this course.	1	26	30
	Bullying is called the silent epidemic. Although			
	half of workers have experienced or witnessed			
	bullying, policies and laws dealing with it are far			
	less prevalent. This is, in part, because bullying			
	can be hard to identify and address. People			
	wonder, what does bullying look like? How can			
<b>_ </b>	we discourage it in our workplace? What can I do		_	
Bullying in the Workplace	to protect my staff and co-workers?	1	1	15

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	half of workers have experienced or witnessed			
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Bullying in the Workplace	to protect my staff and co-workers?	1	16	20
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	can be hard to identify and address. People			
	wonder, what does bullying look like? How can			
	we discourage it in our workplace? What can I do			
Bullying in the Workplace	to protect my staff and co-workers?	1	26	30
	This 2-day, instructor-led course will help			
	participants improve their judgement and			
	decision skills. This training will address: •			
	Financial literacy • Business sense • Managing risk			
	<ul> <li>Increasing critical thinking There are no</li> </ul>			
Business Acumen	prerequisites for this course.	2	1	15
	This 2-day, instructor-led course will help			
	participants improve their judgement and			
	decision skills. This training will address: •			
	Financial literacy • Business sense • Managing risk			
	<ul> <li>Increasing critical thinking There are no</li> </ul>			
Business Acumen	prerequisites for this course.	2	16	20
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Business Acumen	prerequisites for this course.	2	21	25
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	participants improve their judgement and			
	decision skills. This training will address: •			
	Financial literacy • Business sense • Managing risk			
	Increasing critical thinking There are no			
Business Acumen	prerequisites for this course.	2	26	30
	Phoenix TS' 1-day, instructor-led Business			
	Etiquette course examines the basics of business			
	ethics and proper appropriate behavior for an			
Business Etiquette	office environment	1	1	15

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	Etiquette course examines the basics of business			
Dusiness Etimustes	ethics and proper appropriate behavior for an	1	10	20
Business Etiquette	office environment	1	16	20
	Phoenix TS' 1-day, instructor-led Business			
	Etiquette course examines the basics of business			
	ethics and proper appropriate behavior for an			
Business Etiquette	office environment	1	21	25
	In Scrum, there are 3 roles: the Product Owner,			
	the Team, and the ScrumMaster. The 2-			
	dayCertified ScrumMaster class imparts the			
	knowledge, skills, and tools to successfully			
	implement Scrum as a ScrumMaster. This highly			
	interactive workshop provides a foundational			
	understanding of the Scrum framework and gives			
	participants hands-on practice applying Scrum in			
Certified Scrum Master	multiple project settings and situations.	2	1	15
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	the Team, and the ScrumMaster. The 2-			
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Certified Scrum Master	multiple project settings and situations.	2	16	20
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Certified Scrum Master	multiple project settings and situations.	2	21	25
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	the Team, and the ScrumMaster. The 2-			
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	knowledge, skills, and tools to successfully			
	implement Scrum as a ScrumMaster. This highly interactive workshop provides a foundational			
	understanding of the Scrum framework and gives			
Certified Scrum Master	participants hands-on practice applying Scrum in multiple project settings and situations		20	20
	multiple project settings and situations.	2	26	30
	This 2-day, instructor-led course gives participants			
	tools to implement changes more smoothly and			
	to have changes better accepted. This training will			
	address: • Preparing for change • Understanding			
	change • Leading and managing change • Gaining			
	support • Building resiliency There are no	-		
Change Management	prerequisites for this course.	2	1	15

	This 2-day, instructor-led course gives participants tools to implement changes more smoothly and to have changes better accepted. This training will			
	address: • Preparing for change • Understanding			
	change • Leading and managing change • Gaining			
	support • Building resiliency There are no			
Change Management	prerequisites for this course.	2	16	20
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Change Management	prerequisites for this course.	2	21	25
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	change • Leading and managing change • Gaining			
	support • Building resiliency There are no			
Change Management	prerequisites for this course.	2	26	30
	This 2-day, instructor-led course teaches			
	participants that their communication skills have			
	an effect on others. This training teaches students			
	how to: • Identify common communication			
	problems • Develop skills to ask questions • Learn			
	non-verbal messages • Develop skills for active			
	listening • Learn to handle difficult situations •			
	Assert oneself There are no prerequisites for this			
Communication Strategies	course.	2	1	15
	This 2-day, instructor-led course teaches			
	participants that their communication skills have			
	an effect on others. This training teaches students			
	how to: • Identify common communication			
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	non-verbal messages • Develop skills for active			
	listening • Learn to handle difficult situations •			
Communication Churcherie	Assert oneself There are no prerequisites for this	2	24	25
Communication Strategies	course.	2	21	25

Communication Stratogies	This 2-day, instructor-led course teaches participants that their communication skills have an effect on others. This training teaches students how to: • Identify common communication problems • Develop skills to ask questions • Learn non-verbal messages • Develop skills for active listening • Learn to handle difficult situations • Assert oneself There are no prerequisites for this	7	26	20
Communication Strategies	course.	2	26	30
	Phoenix TS' 2-day, instructor-led Confident Communication course will teach you skills that will make you a better speaker and presenter. A great presenter has two notable qualities: appropriate skills and personal confidence. Confidence comes from knowing what you want to say and being comfortable with your communication skills. The workshop will conclude with participants preparing and delivering a short			
	presentation after which the rest of the class will	2		15
Confident Communication	give feedback.	2	1	15
Confident Communication	Phoenix TS' 2-day, instructor-led Confident Communication course will teach you skills that will make you a better speaker and presenter. A great presenter has two notable qualities: appropriate skills and personal confidence. Confidence comes from knowing what you want to say and being comfortable with your communication skills. The workshop will conclude with participants preparing and delivering a short presentation after which the rest of the class will give foodback	2	16	20
	give feedback.	۷	10	20
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Confident Communication	give feedback.	2	21	25

Constructive Conflict	The Constructive Conflict Resolution course uses a combination of lecture and scenario based exercises to teach attendees how to communicate effectively with employees and quickly resolve conflict in the workplace. Students learn how to deal with conflict under a variety of circumstances such as frustrated customers or disgruntled employees. Instructors will lead students through these situations and help develop their skills at not only managing office conflicts but also in how to change an employee's disruptive behavior. This course is ideal for managers wishing to develop the knowledge and skills needed to understand organizational politics and effectively communicate and discipline			
Resolution	employees.	3	1	15
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Constructive Conflict	and effectively communicate and discipline			
Resolution	employees.	3	21	25

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Constructive Conflict	and effectively communicate and discipline			
Resolution	employees.	3	26	30
	This 2-day, instructor-led course covers the important aspects of contract negotiation. This training will address: • Planning • Conducting contract negotiations • Documenting contract negotiations • Contract formation There are no			
Contract Negotiations	prerequisites for this course.	2	1	15
	This 2-day, instructor-led course covers the important aspects of contract negotiation. This training will address: • Planning • Conducting contract negotiations • Documenting contract negotiations • Contract formation There are no			
Contract Negotiations	prerequisites for this course.	2	16	20
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Contract Negotiations	prerequisites for this course.	2	21	25
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Contract Negotiations	prerequisites for this course.	2	26	30
	This training course is designed to provide non- contracting personnel with the fundamental knowledge of the federal acquisition process needed to effectively perform their job duties as a representative of the contracting officer. This course is appropriate for Contracting Officer's Representatives (CORs), Technical Officers (TOs), Contracting Officer's Technical Representatives			
Contracting Basics for COTRs	(COTRs) and Project Officers (POs).	5	1	15

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Contracting Basics for COTRs	(COTRs) and Project Officers (POs).	5	16	20
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	course is appropriate for Contracting Officer's			
	Representatives (CORs), Technical Officers (TOs),			
	Contracting Officer's Technical Representatives			
Contracting Basics for COTRs	(COTRs) and Project Officers (POs).	5	26	30
	This training course provides new Level I			
	Contracting Officer's Representatives (CORs) with			
	the knowledge and skills necessary to be			
	successful in the workplace. Students will learn			
	about the federal acquisition process as well as			
	their new roles and responsibilities. This course			
Contracting Basics for	places an emphasis on contract monitoring,			
Support and Administrative	payment, ethics, documentation and proper			
Personnel	communication.	1	1	15
	This training course provides new Level I			
	Contracting Officer's Representatives (CORs) with			
	the knowledge and skills necessary to be			
	successful in the workplace. Students will learn			
	about the federal acquisition process as well as			
	their new roles and responsibilities. This course			
Contracting Basics for	places an emphasis on contract monitoring,			
Support and Administrative	payment, ethics, documentation and proper			
Personnel	communication.	1	16	20
Contracting Basics for	This training course provides new Level I Contracting Officer's Representatives (CORs) with the knowledge and skills necessary to be successful in the workplace. Students will learn about the federal acquisition process as well as			
Support and Administrative	their new roles and responsibilities. This course			
Personnel	places an emphasis on contract monitoring,	1	21	25
i eisoinei	piaces an emphasis on contract monitoring,	T	21	25

	payment, ethics, documentation and proper communication.			
	This training course provides new Level I			
	Contracting Officer's Representatives (CORs) with the knowledge and skills necessary to be			
	successful in the workplace. Students will learn			
	about the federal acquisition process as well as			
	their new roles and responsibilities. This course			
Contracting Basics for	places an emphasis on contract monitoring,			
Support and Administrative	payment, ethics, documentation and proper			
Personnel	communication.	1	26	30
	This 2-day, instructor-led course teaches a			
	collaborative approach to leadership. This training			
	teaches students how to: • Relationship building			
	Communication There are no prerequisites for			
Conversational Leadership	this course.	2	1	15
	This 2-day, instructor-led course teaches a			
	collaborative approach to leadership. This training			
	<ul><li>teaches students how to: • Relationship building</li><li>Communication There are no prerequisites for</li></ul>			
Conversational Leadership	this course.	2	16	20
	This 2-day, instructor-led course teaches a		10	20
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Conversational Leadership	this course.	2	21	25
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	collaborative approach to leadership. This training			
	teaches students how to: • Relationship building			
	Communication There are no prerequisites for			
Conversational Leadership	this course.	2	26	30
	This 1-day, instructor-led course examines the			
	value of entering an interview with a fully			
	developed package of credentials and materials. This training teaches students how to: • Learn to			
	use descriptive language • Cover letters •			
	Resumes • Personalized career portfolios There			
Creating a Job Portfolio	are no prerequisites for this course.	1	1	15
	This 1-day, instructor-led course examines the			
	value of entering an interview with a fully			
	developed package of credentials and materials.			
	This training teaches students how to: • Learn to			
	use descriptive language • Cover letters •			
	Resumes • Personalized career portfolios There			
Creating a Job Portfolio	are no prerequisites for this course.	1	16	20

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Creating a Job Portfolio	are no prerequisites for this course.	1	21	25
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	developed package of credentials and materials.			
	This training teaches students how to: • Learn to			
	use descriptive language • Cover letters •			
	Resumes • Personalized career portfolios There			
Creating a Job Portfolio	are no prerequisites for this course.	1	26	30
	This 2-day, instructor-led course is designed to			
	teach participants to practice and hone their			
	creative skills. This training will address: •			
	Recognizing your own creativity • Develop their			
	own creative environment • Explain the			
	importance of creative and innovation in business			
	Applying problem-solving steps and tools			
	Using individual and group techniques to help			
Creative Thinking and	generate creative ideas • Implement creative			
Innovation	ideas There are no prerequisites for this course.	2	1	15
	This 2-day, instructor-led course is designed to		<b>±</b>	15
	teach participants to practice and hone their			
	creative skills. This training will address: •			
	Recognizing your own creativity • Develop their			
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Creative Thinking and	Using individual and group techniques to help			
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Innovation	ideas There are no prerequisites for this course.	2	16	20
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Creative Thinking and	generate creative ideas • Implement creative			
Innovation	ideas There are no prerequisites for this course.	2	21	25
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	_			
	Recognizing your own creativity • Develop their			
	own creative environment • Explain the			
Creative Thinking and	importance of creative and innovation in business			
Creative Thinking and	Applying problem-solving steps and tools		26	20
Innovation	Using individual and group techniques to help	2	26	30

	generate creative ideas • Implement creative ideas There are no prerequisites for this course.			
	Phoenix TS' 1-day, instructor-led Creativity course is designed to teach participants to practice and hone their creative skills. This training will address: Recognizing your own creativity, Develop their own creative environment, Explain the importance of creative and innovation in business, Applying problem-solving steps and tools, Using individual and group techniques to help generate creative ideas & Implement creative ideas. There are no prerequisites for this		1	15
Creativity	course. Phoenix TS' 1-day, instructor-led Creativity course	1	1	15
Graativity	is designed to teach participants to practice and hone their creative skills. This training will address: Recognizing your own creativity, Develop their own creative environment, Explain the importance of creative and innovation in business, Applying problem-solving steps and tools, Using individual and group techniques to help generate creative ideas & Implement creative ideas. There are no prerequisites for this	1	16	20
Creativity	course. Phoenix TS' 1-day, instructor-led Creativity course	1	16	20
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Creativity	course. This 2-day, instructor-led course provides the	1	21	25
	skills to analyze and evaluate information to obtain the greatest amount of knowledge from a piece of data. This training will address: • The skills to evaluate, identify and distinguish between relevant and irrelevant information • Components of critical thinking • Non-linear thinking • Logical thinking • Evaluate information • Benefits of critical thinking There are no			
Critical Thinking	prerequisites for this course.	2	1	15

	This 2-day, instructor-led course provides the skills to analyze and evaluate information to obtain the greatest amount of knowledge from a piece of data. This training will address: • The skills to evaluate, identify and distinguish between relevant and irrelevant information • Components of critical thinking • Non-linear			
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Critical Thinking	prerequisites for this course.	2	16	20
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	thinking • Logical thinking • Evaluate information			
	<ul> <li>Benefits of critical thinking There are no</li> </ul>			
Critical Thinking	prerequisites for this course.	2	26	30
	This 2-day, instructor-led course introduces the			
	different facets of Customer Relationship			
	Management (CRM). This training will address: •			
	Working through the benefits of CRM • Analyze			
	the different components of a CRM plan •			
	Describe how customer relationship management			
	can provide value for organizations and			
	customers There are no prerequisites for this			
Customer Relationships	course.	2	1	15
	This 2-day, instructor-led course introduces the			
	different facets of Customer Relationship			
	Management (CRM). This training will address: •			
	Working through the benefits of CRM • Analyze			
	the different components of a CRM plan •			
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	can provide value for organizations and			
	customers There are no prerequisites for this			
Customer Relationships	course.	2	26	30
	This 2-day, instructor-led course will look at all			
	types of customers and how we can serve them			
	better and improve ourselves in the process. This			
	training will address: -Who are the			
	customersEstablishing your attitude -Identifying			
	customer needs -Generating return business -			
	Electronic customer service There are no			
Customer Service	prerequisites for this course.	2	1	15
	This 2-day, instructor-led course will look at all			
	types of customers and how we can serve them			
	better and improve ourselves in the process. This			
	training will address: -Who are the			
	customersEstablishing your attitude -Identifying			
	customer needs -Generating return business -			
	Electronic customer service There are no			
Customer Service	prerequisites for this course.	2	16	20
	This 2-day, instructor-led course will look at all			
	types of customers and how we can serve them			
	better and improve ourselves in the process. This			
	training will address: -Who are the			
	customersEstablishing your attitude -Identifying			
	customer needs -Generating return business -			
	Electronic customer service There are no			
Customer Service	prerequisites for this course.	2	21	25
	This 2-day, instructor-led course will look at all			
	types of customers and how we can serve them			
	better and improve ourselves in the process. This			
	training will address: -Who are the			
	customersEstablishing your attitude -Identifying			
	customer needs -Generating return business -			
	Electronic customer service There are no			
Customer Service	prerequisites for this course.	2	26	30

	This course is aimed at students who are in the			
	customer service field and want to improve their			
	knowledge through customer service training.			
	Students will learn what it means to be customer			
	focused and how a service-based culture can take			
	a business to the "next level". This course also			
	covers customer service as a process that includes			
	greeting, listening, questioning, responding, and			
	resolving. Students will discuss each step of the			
	process in detail. Upon completion of this training			
	course, students will have the knowledge and			
	skills to anticipate customer needs and properly			
Customer Service Excellence	handle customer issues as they arise.	2	1	15
	This course is aimed at students who are in the	2	T	15
	customer service field and want to improve their			
	knowledge through customer service training.			
	Students will learn what it means to be customer			
	focused and how a service-based culture can take			
	a business to the "next level". This course also			
	covers customer service as a process that includes			
	greeting, listening, questioning, responding, and			
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Customer Service Excellence	handle customer issues as they arise.	2	16	20
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	a business to the "next level". This course also			
	covers customer service as a process that includes			
	greeting, listening, questioning, responding, and			
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	process in detail. Upon completion of this training			
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Customer Service Excellence	handle customer issues as they arise.	2	21	25
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	customer service field and want to improve their			
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	focused and how a service-based culture can take			
	a business to the "next level". This course also			
	covers customer service as a process that includes			
	greeting, listening, questioning, responding, and			
	resolving. Students will discuss each step of the			
	process in detail. Upon completion of this training			
	course, students will have the knowledge and			
Customor Sonvice Eventler	skills to anticipate customer needs and properly		20	20
Customer Service Excellence	handle customer issues as they arise.	2	26	30

	The Decision Making and Problem-Solving Training course helps students through the problem solving process in order to make the best decisions for their organizations. Interactive lessons will teach students how to plan, frame and research decisions. At the end of this course, students will be able to distinguish between root causes and symptoms of an organization's problems. This skill will then allow to students to make proper decisions and formulate the most effective strategies to combat the root issues. Over the course of this class students will learn how to: - Define decisions - Apply appropriate decision frames - Avoid overconfidence - Deal with uncertainty - Develop numerous high-quality options - Evaluate and select a final option - Review and learn from experience - Identify			
Decision Making/Problem	optimal decision outcomes - Identify and manage			
Solving	linked decisions	3	1	15
Decision Making/Problem Solving	The Decision Making and Problem-Solving Training course helps students through the problem solving process in order to make the best decisions for their organizations. Interactive lessons will teach students how to plan, frame and research decisions. At the end of this course, students will be able to distinguish between root causes and symptoms of an organization's problems. This skill will then allow to students to make proper decisions and formulate the most effective strategies to combat the root issues. Over the course of this class students will learn how to: - Define decisions - Apply appropriate decision frames - Avoid overconfidence - Deal with uncertainty - Develop numerous high-quality options - Evaluate and select a final option - Review and learn from experience - Identify optimal decision outcomes - Identify and manage linked decisions	3	16	20
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Decision Making/Problem	with uncertainty - Develop numerous high-quality			

	Review and learn from experience - Identify optimal decision outcomes - Identify and manage linked decisions			
Decision Making/Problem	The Decision Making and Problem-Solving Training course helps students through the problem solving process in order to make the best decisions for their organizations. Interactive lessons will teach students how to plan, frame and research decisions. At the end of this course, students will be able to distinguish between root causes and symptoms of an organization's problems. This skill will then allow to students to make proper decisions and formulate the most effective strategies to combat the root issues. Over the course of this class students will learn how to: - Define decisions - Apply appropriate decision frames - Avoid overconfidence - Deal with uncertainty - Develop numerous high-quality options - Evaluate and select a final option - Review and learn from experience - Identify optimal decision outcomes - Identify and manage			
Solving	linked decisionsThis 1-day, instructor-led course is designed to teach managers the skills to effectively delegate and accomplish more. This training will address: • How delegation fits into your job • Different ways to delegate tasks • Give better instructions • Monitor delegation results • Give effective	3	26	30
Delegation	feedback There are no prerequisites for this job. This 1-day, instructor-led course is designed to teach managers the skills to effectively delegate and accomplish more. This training will address: • How delegation fits into your job • Different ways to delegate tasks • Give better instructions • Monitor delegation results • Give effective	1	1	15
Delegation	feedback There are no prerequisites for this job. This 1-day, instructor-led course is designed to teach managers the skills to effectively delegate and accomplish more. This training will address: •	1	16	20
Delegation	How delegation fits into your job • Different ways to delegate tasks • Give better instructions •	1	21	25

	Monitor delegation results • Give effective feedback There are no prerequisites for this job.			
	This 1-day, instructor-led course is designed to			
	teach managers the skills to effectively delegate			
	and accomplish more. This training will address: •			
	How delegation fits into your job • Different ways to delegate tasks • Give better instructions •			
	Monitor delegation results • Give effective			
Delegation	feedback There are no prerequisites for this job.	1	26	30
	This 1-day, instructor-led course covers the five			
	principles that govern high-reliability			
	organizations. This training will address: •			
	Preoccupation with failure • Resistance to simplification • Sensitivity to operations •			
	Commitment to resilience • Deference to			
Developing a High Reliability	expertise There are no prerequisites for this			
Organization	course.	1	1	15
	This 1-day, instructor-led course covers the five			
	principles that govern high-reliability			
	organizations. This training will address: •			
	Preoccupation with failure • Resistance to			
	simplification • Sensitivity to operations • Commitment to resilience • Deference to			
Developing a High Reliability	expertise There are no prerequisites for this			
Organization	course.	1	16	20
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	principles that govern high-reliability			
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	simplification • Sensitivity to operations • Commitment to resilience • Deference to			
Developing a High Reliability	expertise There are no prerequisites for this			
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	Preoccupation with failure • Resistance to			
	simplification • Sensitivity to operations •			
Developing a High Reliability	Commitment to resilience • Deference to expertise There are no prerequisites for this			
Organization	course.	1	26	30
	Phoenix TS' 1-day, instructor-led Developing			
	Assertiveness course teaches participants about			
	assertiveness and self-confidence and how to			
Developin 1	develop each of those traits and apply to their			
Developing Assertiveness	daily lives.	1	1	15
	Phoenix TS' 1-day, instructor-led Developing			
	Assertiveness course teaches participants about			
Developing Assertiveness	assertiveness and self-confidence and how to	1	16	20

	develop each of those traits and apply to their daily lives.			
	Phoenix TS' 1-day, instructor-led Developing			
	Assertiveness course teaches participants about			
	assertiveness and self-confidence and how to			
	develop each of those traits and apply to their			
Developing Assertiveness	daily lives.	1	21	25
· · · ·	Phoenix TS' 1-day, instructor-led Developing			
Developing Corporate	Corporate Behavior course teaches participants			
Behavior	how to develop a positive business environment	1	1	15
	Phoenix TS' 1-day, instructor-led Developing			
Developing Corporate	Corporate Behavior course teaches participants			
Behavior	how to develop a positive business environment	1	16	20
	Phoenix TS' 1-day, instructor-led Developing			
Developing Corporate	Corporate Behavior course teaches participants			
Behavior	how to develop a positive business environment	1	21	25
	This course focuses on using performance			
	metrics to improve program efficiency and			
	effectiveness. The ideal audience for this course is			
	members of the federal budgeting, planning and			
	management community that are tasked with			
	performance planning, formulating budgets or			
	management duties. Upon completion of this			
	course students will be able to: - Demonstrate the			
	knowledge requirements for performance			
	measurement and explain its significance -			
	Describe the foundation of measuring			
	performance - Identify the elements of successful			
	performance measurement and management			
	practices - Thoroughly understand performance			
	measurement terminology - Develop strategies,			
	performance goals and measures - Align			
	performance measures with strategic goals -			
	Verify and validate performance related data -			
	Explain performance monitoring and reporting			
Developing, Managing &	best practices - Use performance related			
Meeting Performance	information to make better decisions - Conduct			
Standards	program evaluations to improve performance	3	1	15

1	This source features on using performance	l	l	
	This course focuses on using performance			
	metrics to improve program efficiency and			
	effectiveness. The ideal audience for this course is			
	members of the federal budgeting, planning and			
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	Explain performance monitoring and reporting			
Developing, Managing &	best practices - Use performance related			
Meeting Performance	information to make better decisions - Conduct	_	10	20
Standards	program evaluations to improve performance	3	16	20
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	Verify and validate performance related data -			
	Explain performance monitoring and reporting			
Developing, Managing &	best practices - Use performance related			
Meeting Performance	information to make better decisions - Conduct			
Standards	program evaluations to improve performance	3	21	25
Stanuarus	program evaluations to improve performance	5	21	23

1	This course focuses on using performance			1
	metrics to improve program efficiency and			
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	Explain performance monitoring and reporting			
Developing, Managing &	best practices - Use performance related			
Meeting Performance	information to make better decisions - Conduct			
Standards	program evaluations to improve performance	3	26	30
	Phoenix TS' 1-day, instructor-led DISC Workplace		20	30
	course will introduce the four different DISC			
	personalities. Participants will learn about their			
DISC Workplace Training	DISC style and workplace personality.	1	1	15
	Phoenix TS' 1-day, instructor-led DISC Workplace			
	course will introduce the four different DISC			
	personalities. Participants will learn about their			
DISC Workplace Training	DISC style and workplace personality.	1	16	20
	Phoenix TS' 1-day, instructor-led DISC Workplace			
	course will introduce the four different DISC			
	personalities. Participants will learn about their			
DISC Workplace Training	DISC style and workplace personality.	1	21	25
	Phoenix TS' 2-day, instructor-led Diversity and			
	Sensitivity course is for any employee who wishes			
	to improve diversity knowledge and sensitivity to			
	be proactive and remove barriers. This training			
	will address: Understanding diversity,			
	Understanding stereotypes, Breaking down the			
	barriers, Verbal and communication skills, Non-			
	verbal communication skills, Being proactive,			
	Coping with discrimination and Dealing with			
	diversity complaints as a person, a manager, and			
Diversity and Sensitivity	an organization.	2	1	15
	Phoenix TS' 2-day, instructor-led Diversity and			
	Sensitivity course is for any employee who wishes			
	to improve diversity knowledge and sensitivity to			
	be proactive and remove barriers. This training			
	will address: Understanding diversity,			
	Understanding stereotypes, Breaking down the			
	barriers, Verbal and communication skills, Non-			
Diversity and Sensitivity	verbal communication skills, Being proactive,	2	16	20
		-		-•

	Coping with discrimination and Dealing with diversity complaints as a person, a manager, and			
	an organization.			
	Phoenix TS' 2-day, instructor-led Diversity and			
	Sensitivity course is for any employee who wishes			
	to improve diversity knowledge and sensitivity to			
	be proactive and remove barriers. This training			
	will address: Understanding diversity,			
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	barriers, Verbal and communication skills, Non-			
	verbal communication skills, Being proactive,			
	Coping with discrimination and Dealing with			
	diversity complaints as a person, a manager, and			
Diversity and Sensitivity	an organization.	2	21	25
	Phoenix TS' 2-day, instructor-led Diversity, Equity,			
	and Inclusion course is for any employee who			
	wishes to improve diversity knowledge and			
	sensitivity to be proactive and remove barriers.			
	This training will address: Understanding			
	diversity, Understanding stereotypes, Breaking			
	down the barriers, Verbal and communication			
	skills, Non-verbal communication skills, Being			
Diversity Fruits	proactive, Coping with discrimination and Dealing			
Diversity, Equity,	with diversity complaints as a person, a manager,	2	1	15
and Inclusion	and an organization.	2	1	15
	Phoenix TS' 2-day, instructor-led Diversity, Equity,			
	and Inclusion course is for any employee who wishes to improve diversity knowledge and			
	sensitivity to be proactive and remove barriers.			
	This training will address: Understanding			
	diversity, Understanding stereotypes, Breaking			
	down the barriers, Verbal and communication			
	skills, Non-verbal communication skills, Being			
	proactive, Coping with discrimination and Dealing			
Diversity, Equity,	with diversity complaints as a person, a manager,			
and Inclusion	and an organization.	2	16	20
	Phoenix TS' 2-day, instructor-led Diversity, Equity,			
	and Inclusion course is for any employee who			
	wishes to improve diversity knowledge and			
	sensitivity to be proactive and remove barriers.			
	This training will address: Understanding			
	diversity, Understanding stereotypes, Breaking			
	down the barriers, Verbal and communication			
	skills, Non-verbal communication skills, Being			
	proactive, Coping with discrimination and Dealing			
Diversity, Equity,	with diversity complaints as a person, a manager,			
and Inclusion	and an organization.	2	21	25

	Phoenix TS' 1-day, instructor-led EEO withing the			
	Federal Government course will examine the laws			
EEO within the Federal	and policies associated with Equal Employment			
Government	and Affirmative Action.	1	1	15
	Phoenix TS' 1-day, instructor-led EEO withing the			
	Federal Government course will examine the laws			
EEO within the Federal	and policies associated with Equal Employment			
Government	and Affirmative Action.	1	16	20
	Phoenix TS' 1-day, instructor-led EEO withing the			
	Federal Government course will examine the laws			
EEO within the Federal	and policies associated with Equal Employment			
Government	and Affirmative Action.	1	21	25
	Phoenix TS' 2-day, instructor-led Effective			
	Government Correspondence course ensures that			
Effective Government	documents are written cleverly and simply and			
Correspondence	comply with government standard	2	1	15
	Phoenix TS' 2-day, instructor-led Effective	-		
	Government Correspondence course ensures that			
Effective Government	documents are written cleverly and simply and			
Correspondence	comply with government standard	2	16	20
	Phoenix TS' 2-day, instructor-led Effective	2	10	20
	Government Correspondence course ensures that			
Effective Government	documents are written cleverly and simply and			
Correspondence	comply with government standard	2	21	25
correspondence	Phoenix TS' 2-day, instructor-led Effective	2	21	25
	Leadership and Management Training course			
Effective Leadership and	teaches the techniques of true leadership and			
Management		2	1	15
Wallagement	management. Phoenix TS' 2-day, instructor-led Effective	2	1	15
	Leadership and Management Training course			
Effective Leadership and	teaches the techniques of true leadership and			
Management	management.	2	16	20
Wanagement	Phoenix TS' 2-day, instructor-led Effective	2	10	20
	Leadership and Management Training course			
Effective Leadership and	teaches the techniques of true leadership and			
		2	21	25
Management	management.	2	21	25
	Having managers, supervisors and team leaders			
	effectively communicate performance			
	expectations to employees is vital if your			
	organization places an emphasis on			
	accountability. This course will teach attendees			
	how to engage in performance conversations in a			
	way that will result in a clear understanding of			
	expectations, increased employee performance			
	and higher employee satisfaction Upon			
	completion of this course attendees will also be			
	able to: - Create a clear understanding of			
	expectations using various communication styles -			
	Create a written performance plan to guide			
	conversation pertaining to performance - Take a			
	hands-on approach to monitoring employee			
Effective Planning and Goal	performance - Deliver performance-based			45
Setting	feedback - Engage in difficult performance-based	3	1	15

	conversations - Discover personal perceptions that may hinder the effectiveness performance- related conversations - Show recognition and express appreciation for outstanding performance - Conduct formal performance reviews			
	Having managers, supervisors and team leaders effectively communicate performance			
	expectations to employees is vital if your			
	organization places an emphasis on			
	accountability. This course will teach attendees			
	how to engage in performance conversations in a way that will result in a clear understanding of			
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	performance - Deliver performance-based			
	feedback - Engage in difficult performance-based			
	conversations - Discover personal perceptions			
	that may hinder the effectiveness performance-			
	related conversations - Show recognition and			
Effective Planning and Goal	express appreciation for outstanding performance			
Setting	- Conduct formal performance reviews	3	16	20

1	Having managers, supervisors and team leaders			L I
	effectively communicate performance			
	expectations to employees is vital if your			
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	how to engage in performance conversations in a			
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	performance - Deliver performance-based			
	feedback - Engage in difficult performance-based			
	conversations - Discover personal perceptions			
	that may hinder the effectiveness performance-			
	related conversations - Show recognition and			
Effective Planning and Goal	express appreciation for outstanding performance			
Setting	- Conduct formal performance reviews	3	21	25
	Having managers, supervisors and team leaders	5		
	effectively communicate performance			
	expectations to employees is vital if your			
	organization places an emphasis on			
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	hands-on approach to monitoring employee			
	performance - Deliver performance-based			
	feedback - Engage in difficult performance-based			
	conversations - Discover personal perceptions			
	that may hinder the effectiveness performance-			
	related conversations - Show recognition and			
Effective Planning and Goal	express appreciation for outstanding performance			
Setting	- Conduct formal performance reviews	3	26	30
	This 1-day, instructor-led course will help			
	participants effectively manage their resources.			
	This training will address: • Relating the			
	organization's mission to the allocation of			
	financial resources • Understanding techniques			
	for financial management • Analyzing financial			
	information • Communicating organizational and			
Effective Resource	strategic plans There are no prerequisites for this			
Management	course.	1	1	15

	This 1-day, instructor-led course will help participants effectively manage their resources. This training will address: • Relating the organization's mission to the allocation of financial resources • Understanding techniques for financial management • Analyzing financial information • Communicating organizational and			
Effective Resource	strategic plans There are no prerequisites for this			
Management	course.	1	16	20
Effective Resource	This 1-day, instructor-led course will help participants effectively manage their resources. This training will address: • Relating the organization's mission to the allocation of financial resources • Understanding techniques for financial management • Analyzing financial information • Communicating organizational and strategic plans There are no prerequisites for this			
Management	course.	1	21	25
Effective Resource	This 1-day, instructor-led course will help participants effectively manage their resources. This training will address: • Relating the organization's mission to the allocation of financial resources • Understanding techniques for financial management • Analyzing financial information • Communicating organizational and strategic plans There are no prerequisites for this			
Management	course.	1	26	30
	This training course teaches students how to use email effectively. Students will learn about writing effective messages, e-policies, the use of email accessories and passwords, and how to prevent your password from being stolen. Course activities also cover using the subject line, considering your recipient, managing email volume, following internet etiquette guidelines, attaching files, preparing for recipient reactions, and using emoticons effectively. Students also learn about the differences between writing online and traditional paper-based writing, achieving email message objectives, using correct punctuation, constructing effective sentences and paragraphs, editing your email messages, and		20	
Email Etiquette	using active voice in writing.	1	1	15

	This training course teaches students how to use email effectively. Students will learn about writing effective messages, e-policies, the use of email accessories and passwords, and how to prevent your password from being stolen. Course activities also cover using the subject line, considering your recipient, managing email volume, following internet etiquette guidelines, attaching files, preparing for recipient reactions, and using emoticons effectively. Students also learn about the differences between writing online and traditional paper-based writing, achieving email message objectives, using correct punctuation, constructing effective sentences and			
Email Etiquette	paragraphs, editing your email messages, and using active voice in writing.	1	16	20
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Email Etiquette	using active voice in writing.	1	21	25
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Email Etiquette	using active voice in writing.	1	26	30

1	Students learn to navigate aNASS to support the	1 1		
	Students learn to navigate eMASS to support the			
	creation, assessment, and authorization of a			
	completed A&A package. Most importantly,			
	students spend 50% of the class actually working			
	with eMASS in a full Beta environment managed			
	by the DoD for training purposes to create a	-		45
eMass Direct User Training	complete authorization package.	5	1	15
	Students learn to navigate eMASS to support the			
	creation, assessment, and authorization of a			
	completed A&A package. Most importantly,			
	students spend 50% of the class actually working			
	with eMASS in a full Beta environment managed			
	by the DoD for training purposes to create a	-	10	20
eMass Direct User Training	complete authorization package.	5	16	20
	Students learn to navigate eMASS to support the			
	creation, assessment, and authorization of a			
	completed A&A package. Most importantly,			
	students spend 50% of the class actually working			
	with eMASS in a full Beta environment managed			
	by the DoD for training purposes to create a	-	24	25
eMass Direct User Training	complete authorization package.	5	21	25
	Students learn to navigate eMASS to support the			
	creation, assessment, and authorization of a			
	completed A&A package. Most importantly,			
	students spend 50% of the class actually working			
	with eMASS in a full Beta environment managed			
	by the DoD for training purposes to create a	-	26	20
eMass Direct User Training	complete authorization package.	5	26	30
	eMASS is critical to the assessment and			
	authorization of your information system. Spend			
	one day in Phoenix TS's eMASS Overview and			
	leave an eMASS expert! In a dynamic combination			
	of lecture and discussion, students will proceed			
	step-by-step through the RMF authorization			
eMass Manager Overview	process.	1	1	15
	eMASS is critical to the assessment and			
	authorization of your information system. Spend			
	one day in Phoenix TS's eMASS Overview and			
	leave an eMASS expert! In a dynamic combination			
	of lecture and discussion, students will proceed			
	step-by-step through the RMF authorization			
eMass Manager Overview	process.	1	16	20
	eMASS is critical to the assessment and			
	authorization of your information system. Spend			
	one day in Phoenix TS's eMASS Overview and			
	leave an eMASS expert! In a dynamic combination			
	of lecture and discussion, students will proceed			
	step-by-step through the RMF authorization			
eMass Manager Overview	process.	1	21	25

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	eMASS is critical to the assessment and			
	authorization of your information system. Spend			
	one day in Phoenix TS's eMASS Overview and			
	leave an eMASS expert! In a dynamic combination			
	of lecture and discussion, students will proceed			
	step-by-step through the RMF authorization			
eMass Manager Overview	process.	1	26	30
	Students in our three-day workshop will learn to			
	navigate eMASS to support the creation,			
	assessment, and authorization of a complete A&A			
	package. In addition to expert instruction,			
	students spend much of the class completing			
	exercises that will prepare them to create a			
eMass Workshop	complete authorization package.	3	1	15
	Students in our three-day workshop will learn to			
	navigate eMASS to support the creation,			
	assessment, and authorization of a complete A&A			
	package. In addition to expert instruction,			
	students spend much of the class completing			
	exercises that will prepare them to create a			
eMass Workshop	complete authorization package.	3	16	20
	Students in our three-day workshop will learn to			
	navigate eMASS to support the creation,			
	assessment, and authorization of a complete A&A			
	package. In addition to expert instruction,			
	students spend much of the class completing			
	exercises that will prepare them to create a			
eMass Workshop	complete authorization package.	3	21	25
	Students in our three-day workshop will learn to	5	21	25
	navigate eMASS to support the creation,			
	assessment, and authorization of a complete A&A			
	package. In addition to expert instruction,			
	students spend much of the class completing			
	exercises that will prepare them to create a			
eMass Workshop	complete authorization package.	3	26	30
	This course is ideal for managers, leaders and			
	team members that are interested in increasing			
	the effectiveness of their leadership capabilities			
	by enhancing their emotional intelligence.			
	Attendees will learn how emotions influence			
	behavior and decision making, the characteristics			
	of an emotionally intelligent leader and how to			
	use emotional intelligence to increase personal			
	effectiveness and situational awareness. Students			
	will also be practicing applying these ideas			
	through scenario-based classroom exercises and			
Emotionally Intelligent	brainstorm ways to improve their own emotional			
Leadership	intelligence.	2	1	15

	This course is ideal for managers, leaders and team members that are interested in increasing the effectiveness of their leadership capabilities by enhancing their emotional intelligence. Attendees will learn how emotions influence behavior and decision making, the characteristics of an emotionally intelligent leader and how to use emotional intelligence to increase personal effectiveness and situational awareness. Students will also be practicing applying these ideas through scenario-based classroom exercises and			
Emotionally Intelligent Leadership	brainstorm ways to improve their own emotional intelligence.	2	16	20
	This course is ideal for managers, leaders and	2	10	20
Emotionally Intelligent	team members that are interested in increasing the effectiveness of their leadership capabilities by enhancing their emotional intelligence. Attendees will learn how emotions influence behavior and decision making, the characteristics of an emotionally intelligent leader and how to use emotional intelligence to increase personal effectiveness and situational awareness. Students will also be practicing applying these ideas through scenario-based classroom exercises and brainstorm ways to improve their own emotional			
Leadership	intelligence.	2	21	25
Emotionally Intelligent	This course is ideal for managers, leaders and team members that are interested in increasing the effectiveness of their leadership capabilities by enhancing their emotional intelligence. Attendees will learn how emotions influence behavior and decision making, the characteristics of an emotionally intelligent leader and how to use emotional intelligence to increase personal effectiveness and situational awareness. Students will also be practicing applying these ideas through scenario-based classroom exercises and brainstorm ways to improve their own emotional			
Leadership	intelligence.	2	26	30
	This 2-day, instructor-led course is designed to help participants understand how to take wishes and turn them into reality. This training focuses on: • Identify what's important personally and professionally • Use goal setting activities and appropriate language to articulate their wishes • Use motivational techniques to help themselves reach their goals • Understand how to deal with setbacks There are no prerequisites for this			
Entrepreneurship	course.	2	1	15

	This 2-day, instructor-led course is designed to help participants understand how to take wishes and turn them into reality. This training focuses on: • Identify what's important personally and professionally • Use goal setting activities and appropriate language to articulate their wishes • Use motivational techniques to help themselves reach their goals • Understand how to deal with setbacks There are no prerequisites for this			
Entrepreneurship	course.	2	16	20
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	reach their goals • Understand how to deal with			
	setbacks There are no prerequisites for this			
Entrepreneurship	course.	2	21	25
	This 2-day, instructor-led course is designed to			
	help participants understand how to take wishes			
	and turn them into reality. This training focuses			
	on: • Identify what's important personally and			
	professionally • Use goal setting activities and			
	appropriate language to articulate their wishes •			
	Use motivational techniques to help themselves			
	reach their goals • Understand how to deal with			
	setbacks There are no prerequisites for this			
Entrepreneurship	course.	2	26	30
	Phoenix TS' 3-day, instructor-led Ethics in IT			
	course examines how technology affects morality.			
	During this course, participants will learn about			. –
Ethics in IT	the laws that govern the cyber world.	3	1	15
	Phoenix TS' 3-day, instructor-led Ethics in IT			
	course examines how technology affects morality.			
Ethics in IT	During this course, participants will learn about	2	21	25
Ethics in IT	the laws that govern the cyber world. Phoenix TS' 3-day, instructor-led Ethics in IT	3	21	25
	course examines how technology affects morality.			
	During this course, participants will learn about			
Ethics in IT	the laws that govern the cyber world.	3	16	20
	Phoenix TS' 1-day, instructor-led Everything	5	10	20
	DiSC <sup>®</sup> Application Suite course will introduce the			
	four different DISC personalities. Participants will			
Everything DiSC <sup>®</sup> Application	learn about their DISC style and workplace			
Suite	personality.	1	1	15
	Phoenix TS' 1-day, instructor-led Everything			-
Eventhing Disc® Application	DiSC <sup>®</sup> Application Suite course will introduce the four different DISC personalities. Participants will			
Everything DiSC <sup>®</sup> Application	learn about their DISC style and workplace	1	16	20
Suite	personality.		10	20

	Phoenix TS' 1-day, instructor-led Everything DiSC® Application Suite course will introduce the			
	four different DISC personalities. Participants will			
Everything DiSC <sup>®</sup> Application	learn about their DISC style and workplace			
Suite	personality.	1	21	25
	Phoenix TS' 2-day, instructor-led Facilitation			
	course has been created to make core facilitation			
	skills better understood and readily available for			
	your organization. It represents materials and			
	ideas that have been tested and refined over			
	twenty years of active facilitation in all types of			
Facilitation	settings.	2	1	15
	Phoenix TS' 2-day, instructor-led Facilitation			
	course has been created to make core facilitation			
	skills better understood and readily available for			
	your organization. It represents materials and			
	ideas that have been tested and refined over			
	twenty years of active facilitation in all types of			
Facilitation	settings.	2	16	20
	Phoenix TS' 2-day, instructor-led Facilitation			
	course has been created to make core facilitation			
	skills better understood and readily available for			
	your organization. It represents materials and			
	ideas that have been tested and refined over			
	twenty years of active facilitation in all types of			
Facilitation	settings.	2	21	25
T demtation	This 2-day, instructor-led course is designed make	2		25
	core facilitation skills better. This training focuses			
	on: • Distinguish facilitation from instruction and			
	training • Identify the competencies linked to			
	effective small group facilitation • Identify the			
	stages of team development and ways to help			
	teams through each stage • Use common process			
	tools to make meetings easier and more			
	productive There are no prerequisites for this	2	1	15
Facilitation	course.	2	1	15
	This 2-day, instructor-led course is designed make			
	core facilitation skills better. This training focuses			
	on: • Distinguish facilitation from instruction and			
	training • Identify the competencies linked to			
	effective small group facilitation • Identify the			
	stages of team development and ways to help			
	teams through each stage • Use common process			
	tools to make meetings easier and more			
	productive There are no prerequisites for this			
Facilitation	course.	2	16	20
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	core facilitation skills better. This training focuses			
	on: • Distinguish facilitation from instruction and			
	training • Identify the competencies linked to			
	effective small group facilitation • Identify the			
	stages of team development and ways to help			
Facilitation		2	21	25
Facilitation	teams through each stage • Use common process	2	21	25

	tools to make meetings easier and more productive There are no prerequisites for this course.			
	This 2-day, instructor-led course is designed make core facilitation skills better. This training focuses on: • Distinguish facilitation from instruction and training • Identify the competencies linked to effective small group facilitation • Identify the stages of team development and ways to help teams through each stage • Use common process tools to make meetings easier and more productive There are no prerequisites for this			
Facilitation	course.	2	26	30
Federal Appropriation Law Update	This Federal Appropriations course is for anyone that attended Appropriations Law training more than three years ago. This course brings attendees up to date on the latest changes in the GAO's Principles of Federal Appropriations Law (Red Book) and covers recent appropriations law case rulings. Students will also learn how to utilize powerful research tools and resources. Some of the topics that will be covered in this course are lobbying, personal services equipment, gifts, contests, serving food and refreshments, grants, expenses and credit monitoring services, and Anti-Deficiency Act (ADA) reporting requirements.	1	1	15
Federal Appropriation Law	This Federal Appropriations course is for anyone that attended Appropriations Law training more than three years ago. This course brings attendees up to date on the latest changes in the GAO's Principles of Federal Appropriations Law (Red Book) and covers recent appropriations law case rulings. Students will also learn how to utilize powerful research tools and resources. Some of the topics that will be covered in this course are lobbying, personal services equipment, gifts, contests, serving food and refreshments, grants, expenses and credit monitoring services, and			
Update	Anti-Deficiency Act (ADA) reporting requirements.	1	16	20

	This Federal Appropriations course is for anyone that attended Appropriations Law training more than three years ago. This course brings attendees up to date on the latest changes in the GAO's Principles of Federal Appropriations Law (Red Book) and covers recent appropriations law case rulings. Students will also learn how to utilize powerful research tools and resources. Some of the topics that will be covered in this course are lobbying, personal services equipment, gifts,			
Federal Appropriation Law Update	contests, serving food and refreshments, grants, expenses and credit monitoring services, and Anti-Deficiency Act (ADA) reporting requirements.	1	21	25
Federal Appropriation Law	This Federal Appropriations course is for anyone that attended Appropriations Law training more than three years ago. This course brings attendees up to date on the latest changes in the GAO's Principles of Federal Appropriations Law (Red Book) and covers recent appropriations law case rulings. Students will also learn how to utilize powerful research tools and resources. Some of the topics that will be covered in this course are lobbying, personal services equipment, gifts, contests, serving food and refreshments, grants, expenses and credit monitoring services, and			
Update	Anti-Deficiency Act (ADA) reporting requirements.	1	26	30
	This training course is designed for program managers, accountants, budget analysts, auditors, purchase card holders, approving managers, contracting officers, certifying officers and attorneys that work for the federal government. Students will learn the basics of appropriations law, how to determine the legal availability of appropriations, the legal obligation of funds, how to ensure that the correct fund sources are charged for obligations and the correct course of action when funds need to be transferred or reprogrammed. Students will also learn how to avoid a negative audit or congressional report, violations of the Anti- Deficiency Act (ADA) and			45
Federal Appropriations Law	spending personal money to correct errors. This training course is designed for program managers, accountants, budget analysts, auditors, purchase card holders, approving managers, contracting officers, certifying officers and attorneys that work for the federal government. Students will learn the basics of appropriations law, how to determine the legal availability of appropriations, the legal obligation of funds, how to ensure that the correct fund sources are charged for obligations and the correct course of action when funds need to be transferred or	4	1	15
Federal Appropriations Law	reprogrammed. Students will also learn how to avoid a negative audit or congressional report,	4	16	20

	violations of the Anti- Deficiency Act (ADA) and spending personal money to correct errors.			
Federal Appropriations Law	This training course is designed for program managers, accountants, budget analysts, auditors, purchase card holders, approving managers, contracting officers, certifying officers and attorneys that work for the federal government. Students will learn the basics of appropriations law, how to determine the legal availability of appropriations, the legal obligation of funds, how to ensure that the correct fund sources are charged for obligations and the correct course of action when funds need to be transferred or reprogrammed. Students will also learn how to avoid a negative audit or congressional report, violations of the Anti- Deficiency Act (ADA) and spending personal money to correct errors.	4	21	25
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	This course is ideal for government employees dealing with the process or effects of federal budgeting. It will also provide government employees who wish to become more involved in the federal budget process with the knowledge and skills to do so. The Federal Budget Process is extremely complex. Through this instructor- led course, students will learn the many sub- processes, rules and procedures which make up the federal budget process and those members within the executive and legislative branches of government who play the most active roles. Attendees will also gain a proficient understanding of the various elements of the federal budget process including: - The President's budget submission - Framework - Timetable - Budget resolution - Budget reconciliation - The 'Byrd Rule' - Appropriations -			
Federal Budget Process	Budget execution	2	1	15
Federal Budget Process	This course is ideal for government employees dealing with the process or effects of federal budgeting. It will also provide government employees who wish to become more involved in the federal budget process with the knowledge and skills to do so. The Federal Budget Process is extremely complex. Through this instructor- led course, students will learn the many sub- processes, rules and procedures which make up the federal budget process and those members within the executive and legislative branches of government who play the most active roles. Attendees will also gain a proficient understanding of the various elements of the federal budget process including: - The President's budget submission - Framework - Timetable - Budget resolution - Budget reconciliation - The 'Byrd Rule' - Appropriations - Budget execution	2	16	20
	This course is ideal for government employees dealing with the process or effects of federal budgeting. It will also provide government employees who wish to become more involved in the federal budget process with the knowledge and skills to do so. The Federal Budget Process is extremely complex. Through this instructor- led course, students will learn the many sub- processes, rules and procedures which make up the federal budget process and those members within the executive and legislative branches of government who play the most active roles. Attendees will also gain a proficient understanding of the various elements of the federal budget process including: - The			
Federal Budget Process	President's budget submission - Framework -	2	21	25

	Timetable - Budget resolution - Budget reconciliation - The 'Byrd Rule' - Appropriations - Budget execution			
	This course is ideal for government employees dealing with the process or effects of federal budgeting. It will also provide government employees who wish to become more involved in the federal budget process with the knowledge and skills to do so. The Federal Budget Process is extremely complex. Through this instructor- led course, students will learn the many sub- processes, rules and procedures which make up the federal budget process and those members within the executive and legislative branches of government who play the most active roles. Attendees will also gain a proficient understanding of the various elements of the federal budget process including: - The President's budget submission - Framework - Timetable - Budget resolution - Budget			
	reconciliation - The 'Byrd Rule' - Appropriations -			
Federal Budget Process	Budget executionPhoenix TS' 3-day, instructor-led FederalPerformance Management course covers thefollowing topics: The basis for performancedecisions, The current federal performancemanagement systems, How performancedistinctions will be measured, How to helpemployees progress toward establishedperformance goals and how to evaluate	2	26	30
Federal Performance Management	<ul> <li>performance against established standards and communicate results.</li> <li>Phoenix TS' 3-day, instructor-led Federal</li> <li>Performance Management course covers the following topics: The basis for performance decisions, The current federal performance management systems, How performance distinctions will be measured, How to help employees progress toward established performance goals and how to evaluate</li> </ul>	3	1	15
Federal Performance Management	performance against established standards and communicate results.	3	16	20

Federal Performance Management	Phoenix TS' 3-day, instructor-led Federal Performance Management course covers the following topics: The basis for performance decisions, The current federal performance management systems, How performance distinctions will be measured, How to help employees progress toward established performance goals and how to evaluate performance against established standards and communicate results.	3	21	25
	The Fundamentals of Writing course covers the following topics: - Organizing your thoughts - Creating clear and concise memos, emails, letters, reports, and other business documents - Using			
	proper grammar - Clarifying language - Connecting with the reader - Constructing simple, compound and complex sentences - Effectively using transitional words to link sentences into well- constructed paragraphs - Revising documents - Formatting documents so that are			
Fundamental of Writing	easy to read - The Plain Writing Act of 2010	3	1	15
	The Fundamentals of Writing course covers the following topics: - Organizing your thoughts - Creating clear and concise memos, emails, letters, reports, and other business documents - Using proper grammar - Clarifying language - Connecting with the reader - Constructing simple, compound and complex sentences - Effectively using transitional words to link sentences into well- constructed paragraphs - Revising documents - Formatting documents so that are			
Fundamental of Writing	easy to read - The Plain Writing Act of 2011	3	16	20
Fundamental of Writing	The Fundamentals of Writing course covers the following topics: - Organizing your thoughts - Creating clear and concise memos, emails, letters, reports, and other business documents - Using proper grammar - Clarifying language - Connecting with the reader - Constructing simple, compound and complex sentences - Effectively using transitional words to link sentences into well- constructed paragraphs - Revising documents - Formatting documents so that are easy to read - The Plain Writing Act of 2012	3	21	25
	The Fundamentals of Writing course covers the following topics: - Organizing your thoughts - Creating clear and concise memos, emails, letters, reports, and other business documents - Using proper grammar - Clarifying language - Connecting with the reader - Constructing simple, compound and complex sentences - Effectively using transitional words to link sentences into			-
Fundamental of Writing	well- constructed paragraphs - Revising	3	26	30

_				
	documents - Formatting documents so that are			
	easy to read - The Plain Writing Act of 2013			
	The processing data analysis course focuses on			
	equipping decision makers with the skills needed			
	to effectively analyze financial data. This course is			
	ideal for all federal financial management			
	personnel including consultants, management			
	analysts and budget analysts. Upon completion of			
	this course, students will understand the			
	significant of data analysis as it relates to federal			
	financial management; have acquired			
	intermediate Microsoft Excel Skills; students will			
	be able to conduct a breakeven analysis and a			
	variance analysis; students will be able to			
	calculate the internal rate of return and report on			
Fundamentals of Analyzing	Net Present Value (NPV); and use the queuing			
Processing Data	theory to assess program performance.	4	1	15
	The processing data analysis course focuses on			
	equipping decision makers with the skills needed			
	to effectively analyze financial data. This course is			
	ideal for all federal financial management			
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	analysts and budget analysts. Upon completion of			
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	financial management; have acquired			
	intermediate Microsoft Excel Skills; students will			
	be able to conduct a breakeven analysis and a			
	variance analysis; students will be able to			
	calculate the internal rate of return and report on			
Fundamentals of Analyzing	Net Present Value (NPV); and use the queuing			
Processing Data	theory to assess program performance.	4	16	20
	The processing data analysis course focuses on			
	equipping decision makers with the skills needed			
	to effectively analyze financial data. This course is			
	ideal for all federal financial management			
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	analysts and budget analysts. Upon completion of			
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	significant of data analysis as it relates to federal			
	financial management; have acquired			
	intermediate Microsoft Excel Skills; students will			
	be able to conduct a breakeven analysis and a			
Fundamentals of Analyzing	variance analysis; students will be able to			
Processing Data	calculate the internal rate of return and report on	4	21	25

	Net Present Value (NPV); and use the queuing theory to assess program performance.			
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	calculate the internal rate of return and report on			
Fundamentals of Analyzing	Net Present Value (NPV); and use the queuing			
Processing Data	theory to assess program performance.	4	26	30
5	Phoenix TS' 4-day, instructor-led Fundamentals of			
	Communication and Networking training course			
	explores the convergence of computer			
Fundamentals of	networking and communications technologies.			
Communications and	The course will examine today's advanced			
Networking	networks and different multimedia applications.	4	1	15
	Phoenix TS' 4-day, instructor-led Fundamentals of			
	Communication and Networking training course			
Fundamentals of	explores the convergence of computer			
Fundamentals of Communications and	networking and communications technologies. The course will examine today's advanced			
Networking	networks and different multimedia applications.	4	16	20
	Phoenix TS' 4-day, instructor-led Fundamentals of		10	20
	Communication and Networking training course			
	explores the convergence of computer			
Fundamentals of	networking and communications technologies.			
Communications and	The course will examine today's advanced			
Networking	networks and different multimedia applications.	4	21	25
	This 1-day, instructor-led course is designed to			
	help management handle the different			
	generations present in the workplace. This			
	training focuses on: • History • Baby Boomers •			
	Generation X • Generation Y (Millenial) • Differences • Finding Common Ground There are			
Generation Gaps	no prerequisites for this course.	1	1	15
		ı -	· -	10

	Use motivational techniques to help themselves reach their goals • Understand how to deal with			
	reach their goals • Understand how to deal with setbacks There are no prerequisites for this			
Goal Setting	-	2	1	15
	reach their goals • Understand how to deal with			
	on: • Identify what's important personally and professionally • Use goal setting activities and			
	help participants understand how to take wishes and turn them into reality. This training focuses			
Generation Gaps	no prerequisites for this course. This 2-day, instructor-led course is designed to	1	26	30
	Generation X • Generation Y (Millenial) • Differences • Finding Common Ground There are			
	help management handle the different generations present in the workplace. This training focuses on: • History • Baby Boomers •			
Generation Gaps	no prerequisites for this course. This 1-day, instructor-led course is designed to	1	21	25
	This 1-day, instructor-led course is designed to help management handle the different generations present in the workplace. This training focuses on: • History • Baby Boomers • Generation X • Generation Y (Millenial) • Differences • Finding Common Ground There are			
Generation Gaps	generations present in the workplace. This training focuses on: • History • Baby Boomers • Generation X • Generation Y (Millenial) • Differences • Finding Common Ground There are no prerequisites for this course.	1	16	2

Goal Settingsetbacks There are no prerequisites for this course.22630Goal SettingThis government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit treemedously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process. This course covers the following topics: The goals, objectives and vision of the federal acquisition process - The roles and responsibilities of key participants in the acquisition process. The underlying sources of federal contract law - Organizing the acquisition function - The Federal Acquisition Regulations5115Government Acquisition and Procurement course is ideal for those ewto federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting on forcurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition requisition and procurement5115Government Acquisition Regulation for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the federal acquisition from the federal acquisition process including the roles		This 2-day, instructor-led course is designed to help participants understand how to take wishes and turn them into reality. This training focuses on: • Identify what's important personally and professionally • Use goal setting activities and appropriate language to articulate their wishes • Use motivational techniques to help themselves reach their goals • Understand how to deal with			
Goal Setting       course.       2       26       30         This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process. This course covers the following topics: - The goals, objectives and vision of the federal acquisition process - The underlying sources of federal contract law - Organizing the acquisition function - The Federal Acquisition functions       5       1       15         Government Acquisition and Procurement       This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process. This course covers the following topics: - The goals, objectives and vision of the federal acquisition process - The roles and responsibilities of key participants in the acquisition process. The underlying sources of federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process. Th		-			
This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process. This course covers the following topics: - The goals, objectives and vision of the federal acquisition process - The roles and responsibilities of key participants in the acquisition process - The underlying sources of federal contract law - Organizing the acquisition function - The Federal Acquisition Regulations         Government Acquisition roment torus is ideal for those new to federal contracting environment acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process. This course covers the following topics: - The goals, objectives and vision of the federal acquisition process - The roles and responsibilities of key participants in the acquisition process. The underlying sources of federal contract acquisition process of federal acquisition process - The roles and responsibilities of key participants in the acquisition process. The underlying sources of federal contract aw - Organizing the acquisition function	Goal Setting		2	26	30
Government Acquisition and Procurement(FAR) System - The principal contracting functions - Standards of conduct and ethics5115This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process - The roles and responsibilities of key participants in the acquisition process - The underlying sources of federal contract law - Organizing the acquisition function - The Federal Acquisition RegulationImage: Community acquisition Regulation the fundamental of the process of federal contract law - Organizing the acquisition function - The Federal Acquisition RegulationImage: Community acquisition the fundamental so function Regulation the following topics: - The principal contract nego topics and vision of the federal acquisition process - The underlying sources of federal contract law - Organizing the acquisition function - The Federal Acquisition RegulationImage: Community acquisition topic - The principal contracting functionsGovernment Acquisition and (FAR) System - The principal contracting functionsImage: Community acquisition topic - The principal contracting functions		This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process. This course covers the following topics: - The goals, objectives and vision of the federal acquisition process - The roles and responsibilities of key participants in the acquisition process - The underlying sources of federal contract law - Organizing the acquisition		20	
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		This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process. This course covers the following topics: - The goals, objectives and vision of the federal acquisition process - The roles and responsibilities of key participants in the acquisition process - The underlying sources of federal contract law - Organizing the acquisition function - The Federal Acquisition Regulation	5		15
	Government Acquisition and Procurement	(FAR) System - The principal contracting functions - Standards of conduct and ethics	5	16	20

Government Acquisition and Procurement	This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the knowledge and skills to be successful in the federal contracting environment. This course is not just for those within the contracting community, acquisition team members and sellers to the government will also benefit tremendously from attending. Students will learn the fundamentals of the federal acquisition process including the roles of key participants and an overview of basic statutes and regulations that govern the process. This course covers the following topics: - The goals, objectives and vision of the federal acquisition process - The roles and responsibilities of key participants in the acquisition process - The underlying sources of federal contract law - Organizing the acquisition function - The Federal Acquisition Regulation (FAR) System - The principal contracting functions - Standards of conduct and ethics	5	21	25
	This government acquisition and procurement course is ideal for those new to federal contracting and will provide attendees with the			
	knowledge and skills to be successful in the			
	federal contracting environment. This course is			
	not just for those within the contracting			
	community, acquisition team members and			
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	the fundamentals of the federal acquisition			
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	following topics: - The goals, objectives and vision			
	of the federal acquisition process - The roles and			
	responsibilities of key participants in the			
	acquisition process - The underlying sources of			
	federal contract law - Organizing the acquisition			
	function - The Federal Acquisition Regulation			
Government Acquisition and	(FAR) System - The principal contracting functions	_		
Procurement	- Standards of conduct and ethics	5	26	30
	Phoenix TS' 1-day, instructor-led Grammar			
	Essentials course will allow participants to review the rules of grammar and refine their grammar			
Grammar Essentials	usage to create effective professional documents.	1	1	15
	Phoenix TS' 1-day, instructor-led Grammar		±	15
	Essentials course will allow participants to review			
	the rules of grammar and refine their grammar			
Grammar Essentials	usage to create effective professional documents.	1	16	20
	Phoenix TS' 1-day, instructor-led Grammar			
Grammar Essentials	Essentials course will allow participants to review	1	21	25

	the rules of grammar and refine their grammar usage to create effective professional documents.			
	Phoenix TS' 1-day, instructor-led Handling a Difficult Customer course will explain how to handle difficult customers by teaching			
Handling a Difficult Customer	participants how to manage their stress, build rapport and improve their customer service skills.	1	1	15
	Phoenix TS' 1-day, instructor-led Handling a		±	15
	Difficult Customer course will explain how to			
	handle difficult customers by teaching			
Handling a Difficult	participants how to manage their stress, build			
Customer	rapport and improve their customer service skills.	1	16	20
	Phoenix TS' 1-day, instructor-led Handling a			
	Difficult Customer course will explain how to			
	handle difficult customers by teaching			
Handling a Difficult	participants how to manage their stress, build			
Customer	rapport and improve their customer service skills.	1	21	25
	Phoenix TS' 2-day, instructor-led High Impact			
	Communication course will teach you skills that			
	will make you a better speaker and presenter. A			
	great presenter has two notable qualities:			
	appropriate skills and personal confidence.			
	Confidence comes from knowing what you want			
	to say and being comfortable with your			
	communication skills. The workshop will conclude			
	with participants preparing and delivering a short			
	presentation after which the rest of the class will	2		15
High Impact Communication	give feedback.	2	1	15
	Phoenix TS' 2-day, instructor-led High Impact			
	Communication course will teach you skills that			
	will make you a better speaker and presenter. A great presenter has two notable qualities:			
	appropriate skills and personal confidence.			
	Confidence comes from knowing what you want			
	to say and being comfortable with your			
	communication skills. The workshop will conclude			
	with participants preparing and delivering a short			
	presentation after which the rest of the class will			
High Impact Communication	give feedback.	2	16	20
	Phoenix TS' 2-day, instructor-led High Impact			
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	to say and being comfortable with your			
	communication skills. The workshop will conclude			
	with participants preparing and delivering a short			
	presentation after which the rest of the class will			
High Impact Communication	give feedback.	2	21	25

	The How to be an Action Officer course covers the following topics: - DoD organizational structure - Action Officer roles and responsibilities - Effective writing - Packaging a document -			
	Staffing and preparing action packages - Staff			
	Action Control and Coordination Portal (SACCP) -			
How to be an Action Officer	Effective briefing	3	1	15
	The How to be an Action Officer course covers			
	the following topics: - DoD organizational			
	structure - Action Officer roles and responsibilities			
	- Effective writing - Packaging a document -			
	Staffing and preparing action packages - Staff			
	Action Control and Coordination Portal (SACCP) -	2	4.5	20
How to be an Action Officer	Effective briefing	3	16	20
	The How to be an Action Officer course covers the following topics: - DoD organizational			
	structure - Action Officer roles and responsibilities			
	•			
	<ul> <li>Effective writing - Packaging a document -</li> <li>Staffing and preparing action packages - Staff</li> </ul>			
	Action Control and Coordination Portal (SACCP) -			
How to be an Action Officer	Effective briefing	3	21	25
	The How to be an Action Officer course covers	5	21	25
	the following topics: - DoD organizational			
	structure - Action Officer roles and responsibilities			
	- Effective writing - Packaging a document -			
	Staffing and preparing action packages - Staff			
	Action Control and Coordination Portal (SACCP) -			
How to be an Action Officer	Effective briefing	3	26	30
	Phoenix TS' 1-day, instructor-led How to Handle			
	Federal Employee Leave course is for federal HR			
	specialists and other managers who handle leave			
	and other medical documentation. It covers:			
	Legal requirements and regulations Labor			
	contracts and how they define leave Different			
How to Handle Federal	types of leave including medical, disability, and			
Employee Leave	absence Leave and medical documentation	1	1	15
	Phoenix TS' 1-day, instructor-led How to Handle			
	Federal Employee Leave course is for federal HR			
	specialists and other managers who handle leave			
	and other medical documentation. It covers:			
	Legal requirements and regulations Labor			
	contracts and how they define leave Different			
How to Handle Federal	types of leave including medical, disability, and		4.5	20
Employee Leave	absence Leave and medical documentation	1	16	20
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	contracts and how they define leave Different			
How to Handle Federal	types of leave including medical, disability, and			
Employee Leave	absence Leave and medical documentation	1	21	25
Linpioyee Leave		1	21	23

1				
	This 1-day, instructor-led course teaches			
	participants how to create a brief provides the			
	audience with only the important details in an			
	interesting manner. This training will address: •			
How to Write a Creative	Communication objectives • Effective writing •			
Brief	Details There are no prerequisites for this course.	1	1	15
	This 1-day, instructor-led course teaches			
	participants how to create a brief provides the			
	audience with only the important details in an			
	interesting manner. This training will address: •			
How to Write a Creative	Communication objectives • Effective writing •			
Brief	Details There are no prerequisites for this course.	1	16	20
	This 1-day, instructor-led course teaches			
	participants how to create a brief provides the			
	audience with only the important details in an			
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How to Write a Creative	Communication objectives • Effective writing •			
Brief	Details There are no prerequisites for this course.	1	21	25
	This 1-day, instructor-led course teaches	_		
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	audience with only the important details in an			
	interesting manner. This training will address: •			
How to Write a Creative	Communication objectives • Effective writing •			
Brief	Details There are no prerequisites for this course.	1	26	30
brief	This course is ideal for managers, leaders and	1	20	50
	team members that are interested in increasing			
	the effectiveness of their leadership capabilities			
	by enhancing their emotional intelligence.			
	Attendees will learn how emotions influence			
	behavior and decision making, the characteristics			
	_			
	of an emotionally intelligent leader and how to use emotional intelligence to increase personal			
	effectiveness and situational awareness. Students			
	will also be practicing applying these ideas			
	through scenario-based classroom exercises and			
las ana in a Das du stinitu	brainstorm ways to improve their own emotional	2		45
Improving Productivity	intelligence.	3	1	15
	This course is ideal for managers, leaders and			
	team members that are interested in increasing			
	the effectiveness of their leadership capabilities			
	by enhancing their emotional intelligence.			
	Attendees will learn how emotions influence			
	behavior and decision making, the characteristics			
	of an emotionally intelligent leader and how to			
	use emotional intelligence to increase personal			
	effectiveness and situational awareness. Students			
	will also be practicing applying these ideas			
	through scenario-based classroom exercises and			
	brainstorm ways to improve their own emotional			
Improving Productivity	intelligence.	3	16	20

	This course is ideal for managers, leaders and team members that are interested in increasing the effectiveness of their leadership capabilities by enhancing their emotional intelligence. Attendees will learn how emotions influence behavior and decision making, the characteristics of an emotionally intelligent leader and how to use emotional intelligence to increase personal effectiveness and situational awareness. Students will also be practicing applying these ideas through scenario-based classroom exercises and			
Improving Productivity	brainstorm ways to improve their own emotional intelligence.	3	21	25
	This course is ideal for managers, leaders and team members that are interested in increasing the effectiveness of their leadership capabilities by enhancing their emotional intelligence. Attendees will learn how emotions influence behavior and decision making, the characteristics of an emotionally intelligent leader and how to use emotional intelligence to increase personal effectiveness and situational awareness. Students will also be practicing applying these ideas through scenario-based classroom exercises and			
	brainstorm ways to improve their own emotional			
Improving Productivity	intelligence. This 1-day, instructor-led course will help	3	26	30
	participants develop the skills to apply controlled influence and persuasion. This training will address: • How persuasion differs from manipulation • How to apply techniques of persuasion and influence • Getting persuasive conversations and presentations underway • Using storytelling techniques to extend influence			
Influence and Persuasion	There are no prerequisites for this course.	1	1	15
	This 1-day, instructor-led course will help participants develop the skills to apply controlled influence and persuasion. This training will address: • How persuasion differs from manipulation • How to apply techniques of persuasion and influence • Getting persuasive conversations and presentations underway • Using storytelling techniques to extend influence			
Influence and Persuasion	There are no prerequisites for this course.	1	16	20
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Influence and Persuasion	Using storytelling techniques to extend influence There are no prerequisites for this course.	1	21	25
		-	<u> </u>	25

	This 1-day, instructor-led course will help			
	participants develop the skills to apply controlled			
	influence and persuasion. This training will			
	address: • How persuasion differs from			
	manipulation • How to apply techniques of			
	persuasion and influence • Getting persuasive			
	conversations and presentations underway •			
	Using storytelling techniques to extend influence			
Influence and Persuasion	There are no prerequisites for this course.	1	26	30
	Phoenix TS' 1-day, instructor-led Internet	_		
	Research course will guide participants through			
	the research process and show them how to			
Internet Research	locate, organize and cite reputable material.	1	1	15
	Phoenix TS' 1-day, instructor-led Internet	_		
	Research course will guide participants through			
	the research process and show them how to			
Internet Research	locate, organize and cite reputable material.	1	16	20
	Phoenix TS' 1-day, instructor-led Internet	_		
	Research course will guide participants through			
	the research process and show them how to			
Internet Research	locate, organize and cite reputable material.	1	21	25
	This 2-day, instructor-led course is designed for			23
	teaching managers to refine their interview skills			
	and techniques. This training will address: •			
	Finding the right person for the job • Ask the			
	appropriate questions • Recognizing the cost of			
	hiring the wrong person • Developing a job			
	analysis and position profile There are no			
Interviewing Techniques	prerequisites for this course.	2	1	15
	This 2-day, instructor-led course is designed for			
	teaching managers to refine their interview skills			
	and techniques. This training will address: •			
	Finding the right person for the job • Ask the			
	appropriate questions • Recognizing the cost of			
	hiring the wrong person • Developing a job			
	analysis and position profile There are no			
Interviewing Techniques	prerequisites for this course.	2	16	20
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	appropriate questions • Recognizing the cost of			
	hiring the wrong person • Developing a job			
	analysis and position profile There are no			
Interviewing Techniques	prerequisites for this course.	2	21	25
	This 2-day, instructor-led course is designed for	_		
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	appropriate questions • Recognizing the cost of			
	hiring the wrong person • Developing a job			
	analysis and position profile There are no			
Interviewing Techniques	prerequisites for this course.	2	26	30
			-	·

Introduction to Project Management	Phoenix TS' 2-day, instructor-led Introduction to Project Management course is designed to provide the foundational knowledge and tools a beginning project manager needs to succeed in his or her new role.	1	1	15
Introduction to Project Management	Phoenix TS' 2-day, instructor-led Introduction to Project Management course is designed to provide the foundational knowledge and tools a beginning project manager needs to succeed in his or her new role.	1	16	20
Introduction to Project Management	Phoenix TS' 2-day, instructor-led Introduction to Project Management course is designed to provide the foundational knowledge and tools a beginning project manager needs to succeed in his or her new role.	1	16	20
	This 3-day ITIL Leader Digital and IT Strategy course is designed to take practitioners and organizations on a digital strategy journey. Its iterative, eight-step model moves from "vision" through to "actions" and is about creating sustainable, digital momentum; this fulfils the enterprise's evolution into a digital enterprise and enables business value co-creation. The guidance also highlights four key capabilities to develop a holistic, digital capability framework: digital leadership, managing innovation and emerging technologies, risk management and structuring a			
ITIL Leader Digital and IT Strategy	digital enterprise. This courses includes (1) one300-730 SVPN exam voucher.This 3-day ITIL Leader Digital and IT Strategycourse is designed to take practitioners andorganizations on a digital strategy journey. Itsiterative, eight-step model moves from "vision"through to "actions" and is about creatingsustainable, digital momentum; this fulfils theenterprise's evolution into a digital enterprise andenables business value co-creation. The guidancealso highlights four key capabilities to develop aholistic, digital capability framework: digitalleadership, managing innovation and emergingtechnologies, risk management and structuring a	3	1	15
ITIL Leader Digital and IT Strategy	digital enterprise. This courses includes (1) one 300-730 SVPN exam voucher.	3	16	20

	This 3-day ITIL Leader Digital and IT Strategy			
	course is designed to take practitioners and			
	organizations on a digital strategy journey. Its			
	iterative, eight-step model moves from "vision"			
	through to "actions" and is about creating			
	sustainable, digital momentum; this fulfils the			
	enterprise's evolution into a digital enterprise and			
	enables business value co-creation. The guidance			
	also highlights four key capabilities to develop a			
	holistic, digital capability framework: digital			
	leadership, managing innovation and emerging			
	technologies, risk management and structuring a			
ITIL Leader Digital and IT	digital enterprise. This courses includes (1) one			
Strategy	300-730 SVPN exam voucher.	3	21	25
	The 3-day ITIL Specialist Create, Deliver and			
	Support course covers the integration of a			
	number of proven areas of what we might know			
	as 'IT' areas of work – from design, to build and			
	test, launch, run and support of products and			
	services. These areas are all central elements in			
	development and operations of technology			
	systems and services that may be familiar.			
	However often these areas have not been built,			
ITIL Specialist Create, Deliver	run and integrated as seamlessly as needed to			
and Support	fully deliver optimum value.	3	1	15
	The 3-day ITIL Specialist Create, Deliver and			
	Support course covers the integration of a			
	number of proven areas of what we might know			
	as 'IT' areas of work – from design, to build and			
	test, launch, run and support of products and			
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	development and operations of technology			
	systems and services that may be familiar.			
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ITIL Specialist Create, Deliver	run and integrated as seamlessly as needed to			
and Support	fully deliver optimum value.	3	16	20
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	Support course covers the integration of a			
	number of proven areas of what we might know			
	as 'IT' areas of work – from design, to build and			
	test, launch, run and support of products and			
	services. These areas are all central elements in			
	development and operations of technology			
	systems and services that may be familiar.			
	However often these areas have not been built,			
ITIL Specialist Create, Deliver	run and integrated as seamlessly as needed to			
and Support	fully deliver optimum value.	3	21	25
	Phoenix TS' 3-day, instructor-led Job Analysis and			
	Assessment Development course is intended for			
	HR practitioners as well as supervisors and			
	managers involved in the recruitment and			
Job Analysis and Assessment	placement process or otherwise assess job			
Development	candidates.	3	1	15

1	Phoenix TS' 3-day, instructor-led Job Analysis and	1		
	Assessment Development course is intended for			
	HR practitioners as well as supervisors and			
	managers involved in the recruitment and			
Job Analysis and Assessment	placement process or otherwise assess job			
Development	candidates.	3	16	20
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	Assessment Development course is intended for			
	HR practitioners as well as supervisors and			
	managers involved in the recruitment and			
Job Analysis and Assessment	placement process or otherwise assess job			
Development	candidates.	3	21	25
	Phoenix TS' 2-day, instructor-led Knowledge			
	Management workshop will introduce			
	participants to knowledge management tips,			
Knowledge Management	techniques, and proven processes.	2	16	20
	Phoenix TS' 2-day, instructor-led Knowledge			
	Management workshop will introduce			
	participants to knowledge management tips,			
Knowledge Management	techniques, and proven processes.	2	1	15
	Phoenix TS' 2-day, instructor-led Knowledge			
	Management workshop will introduce			
	participants to knowledge management tips,			
Knowledge Management	techniques, and proven processes.	2	21	25
	This 2-day, instructor-led course is designed to	2	21	25
	teach the techniques to build the confidence it			
	-			
	takes to lead. This training will address: •			
	Evolution of Leadership • Situational Leadership •			
	Personal Inventory • Modeling the way • Inspiring			
	a shared vision • Enabling others to act There are			45
Leadership and Influence	no prerequisites for this course.	2	1	15
	This 2-day, instructor-led course is designed to			
	teach the techniques to build the confidence it			
	takes to lead. This training will address: •			
	Evolution of Leadership • Situational Leadership •			
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Leadership and Influence	no prerequisites for this course.	2	16	20
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Leadership and Influence	no prerequisites for this course.	2	21	25
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	Evolution of Leadership • Situational Leadership •			
	Personal Inventory • Modeling the way • Inspiring			
	a shared vision • Enabling others to act There are			
Leadership and Influence	no prerequisites for this course.	2	26	30
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1	This leadership training course discusses the	1		
	common traits and behaviors of effective leaders.			
	This course explores leadership from various			
	perspectives and allows students to arrive at their			
	own personal interpretation of leadership.			
	Student will assess their leadership skills, accept feedback from classmates and will develop a			
	selfdevelopment action plan. This course is			
	designed for team leaders, supervisors, managers			
	and anyone else wishing to enhance their			
Leadership Skills	leadership skills.	3	1	15
	This leadership training course discusses the	5	1	15
	common traits and behaviors of effective leaders.			
	This course explores leadership from various			
	perspectives and allows students to arrive at their			
	own personal interpretation of leadership. Student will assess their leadership skills, accept			
	feedback from classmates and will develop a			
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	designed for team leaders, supervisors, managers			
	and anyone else wishing to enhance their			
Leadership Skills	leadership skills.	3	16	20
		5	10	20
	This leadership training course discusses the common traits and behaviors of effective leaders.			
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Leadership Skills	leadership skills.	3	21	25
	This leadership training course discusses the	5	21	25
	common traits and behaviors of effective leaders.			
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	own personal interpretation of leadership.			
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	feedback from classmates and will develop a			
	selfdevelopment action plan. This course is			
	designed for team leaders, supervisors, managers			
	and anyone else wishing to enhance their			
Leadership Skills	leadership skills.	3	26	30
I	Phoenix TS' 3-day, instructor-led Leading Project	-		
	Teams course will walk participants through the			
	nuts and bolts of project management, from			
	setting priorities to controlling expenses and			
	reporting on the results. They may still have to			
	cope with the unexpected, but they'll be better			
Leading Project Teams	prepared.	3	1	15
	The sheet ways			

	Phoenix TS' 3-day, instructor-led Leading Project Teams course will walk participants through the nuts and bolts of project management, from setting priorities to controlling expenses and			
	reporting on the results. They may still have to			
	cope with the unexpected, but they'll be better	2	10	20
Leading Project Teams	prepared.	3	16	20
	Phoenix TS' 3-day, instructor-led Leading Project			
	Teams course will walk participants through the nuts and bolts of project management, from			
	setting priorities to controlling expenses and			
	reporting on the results. They may still have to			
	cope with the unexpected, but they'll be better			
Leading Project Teams	prepared.	3	21	25
	This 3-day, instructor-led course teaches a data-	5	21	25
	driven approach for eliminating defects and waste			
	in business processes. This training teaches			
	students how to: • Introduction to Six Sigma •			
	Tools required to deploy Six Sigma There are no			
Lean Process and Six Sigma	prerequisites for this course.	3	1	15
	This 3-day, instructor-led course teaches a data-			
	driven approach for eliminating defects and waste			
	in business processes. This training teaches			
	students how to: • Introduction to Six Sigma •			
	Tools required to deploy Six Sigma There are no			
Lean Process and Six Sigma	prerequisites for this course.	3	16	20
	This 3-day, instructor-led course teaches a data-			
	driven approach for eliminating defects and waste			
	in business processes. This training teaches			
	students how to: • Introduction to Six Sigma •			
	Tools required to deploy Six Sigma There are no			
Lean Process and Six Sigma	prerequisites for this course.	3	21	25
	This 3-day, instructor-led course teaches a data-			
	driven approach for eliminating defects and waste			
	in business processes. This training teaches			
	students how to: • Introduction to Six Sigma •			
	Tools required to deploy Six Sigma There are no			
Lean Process and Six Sigma	prerequisites for this course.	3	26	30
	Phoenix TS' 1-day, instructor-led Management by			
	Objective course teaches a clear and simple			
	explanation of management by objectives.			
	Participants will learn to manage themselves and			
	their coworkers in a way that will keep			
	themselves and everyone they work with			
Management by Objective	enthusiastic and motivated while producing excellent results.	1	1	15
Management by Objective		1	1	15
	Phoenix TS' 1-day, instructor-led Management by			
	Objective course teaches a clear and simple			
	explanation of management by objectives. Participants will learn to manage themselves and			
	their coworkers in a way that will keep			
Management by Objective	themselves and everyone they work with	1	16	20
management by Objective	Themselves and everyone they work with	1	10	20

	enthusiastic and motivated while producing excellent results.			
	Phoenix TS' 1-day, instructor-led Management by Objective course teaches a clear and simple			
	explanation of management by objectives.			
	Participants will learn to manage themselves and			
	their coworkers in a way that will keep			
	themselves and everyone they work with			
	enthusiastic and motivated while producing			25
Management by Objective	excellent results.	1	21	25
	Phoenix TS' 1-day, instructor-led Managing a			
	Virtual Environment course will provide participants with the tools needed to create a			
	successful virtual work environment. With a			
	virtual team you have the normal issues of a			
	localized team, with the additional challenges of			
	distance and cultural differences. Virtual Team			
	Building And Management will give you			
	participants the knowledge to work with these			
Managing a Virtual	challenges and succeed in a growing global			
Environment	workforce.	1	1	15
	Phoenix TS' 1-day, instructor-led Managing a			
	Virtual Environment course will provide			
	participants with the tools needed to create a			
	successful virtual work environment. With a			
	virtual team you have the normal issues of a			
	localized team, with the additional challenges of			
	distance and cultural differences. Virtual Team			
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Managing a Virtual	challenges and succeed in a growing global			
Environment	workforce.	1	16	20
	Phoenix TS' 1-day, instructor-led Managing a			
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	participants with the tools needed to create a			
	successful virtual work environment. With a			
	virtual team you have the normal issues of a			
	localized team, with the additional challenges of			
	distance and cultural differences. Virtual Team			
	Building And Management will give you			
	participants the knowledge to work with these			
Managing a Virtual	challenges and succeed in a growing global	1	71	25
Environment	workforce.	1	21	25
	Phoenix TS' 1-day, instructor-led Managing Difficult Conversations course will help managers			
Managing Difficult	and supervisors lead their teams through difficult			
Conversations	conversations.	1	1	15
	contensations.	I	L 1	15

	Phoenix TS' 1-day, instructor-led Managing			
	Difficult Conversations course will help managers			
Managing Difficult	and supervisors lead their teams through difficult			
Conversations	conversations.	1	16	20
	Phoenix TS' 1-day, instructor-led Managing			
	Difficult Conversations course will help managers			
Managing Difficult	and supervisors lead their teams through difficult			
Conversations	conversations.	1	21	25
	Phoenix TS' 2-day, instructor-led Managing			
	Stakeholder Expectations and Relationships			
	course is designed to provide the aspiring			
	manager with the foundational knowledge and			
	techniques to manage stakeholders. Additionally,			
Managing Stakeholder	this course will equip project managers with a			
Expectations and	that they can begin implementing immediately			
Relationships	following the course.	2	1	15
	Phoenix TS' 2-day, instructor-led Managing			
	Stakeholder Expectations and Relationships			
	course is designed to provide the aspiring			
	manager with the foundational knowledge and			
	techniques to manage stakeholders. Additionally,			
Managing Stakeholder	this course will equip project managers with a			
Expectations and	that they can begin implementing immediately			
Relationships	following the course.	2	16	20
Relationships	Phoenix TS' 2-day, instructor-led Managing		10	20
	Stakeholder Expectations and Relationships			
	course is designed to provide the aspiring			
	manager with the foundational knowledge and			
	techniques to manage stakeholders. Additionally,			
Managing Stakeholder	this course will equip project managers with a			
Expectations and	that they can begin implementing immediately			
Relationships	following the course.	2	21	25
Relationships		2	21	25
	Phoenix TS' 1-day, instructor-led Managing Stress in the Workplace course explores the causes of			
Managing Stress in the	such stress and suggests general and specific			
Workplace	stress management strategies that people can use every day.	1	1	15
Workplace	Phoenix TS' 1-day, instructor-led Managing Stress	1	1	15
	in the Workplace course explores the causes of			
	such stress and suggests general and specific			
Managing Stross in the				
Managing Stress in the	stress management strategies that people can use	1	16	20
Workplace	every day.	1	16	20
	Phoenix TS' 1-day, instructor-led Managing Stress			
	in the Workplace course explores the causes of			
Managing Strass in the	such stress and suggests general and specific			
Managing Stress in the	stress management strategies that people can use		24	25
Workplace	every day.	1	21	25
	Phoenix TS' 1-day, instructor-led Mastering the			
	Interview course will teach job seekers about the			
	interview process and what to do before, during		_	. –
Mastering the Interview	and after the interview.	1	1	15

	Phoenix TS' 1-day, instructor-led Mastering the			
	Interview course will teach job seekers about the			
	interview process and what to do before, during			
Mastering the Interview	and after the interview.	1	16	20
	Phoenix TS' 1-day, instructor-led Mastering the	-	10	
	Interview course will teach job seekers about the			
	interview process and what to do before, during			
Mastering the Interview	and after the interview.	1	21	25
	Phoenix TS' 1-day, instructor-led Mentoring and		21	25
	Coaching course focuses on how to better coach			
	your employees to higher performance. Coaching			
	and Mentoring helps demonstrate the process of			
Mentoring and Coaching	relationship building and setting goals.	1	1	15
	Phoenix TS' 1-day, instructor-led Mentoring and		<b>1</b>	15
	Coaching course focuses on how to better coach			
	your employees to higher performance. Coaching			
	and Mentoring helps demonstrate the process of			
Mentoring and Coaching	relationship building and setting goals.	1	16	20
	Phoenix TS' 1-day, instructor-led Mentoring and	1	10	20
	Coaching course focuses on how to better coach			
	your employees to higher performance. Coaching			
Mantaring and Casabing	and Mentoring helps demonstrate the process of	1	21	25
Mentoring and Coaching	relationship building and setting goals.	1	21	25
	This 2-day, instructor-led course is designed for			
	professionals wishing to improve their retirement			
	outlook and develop a realistic retirement plan.			
	This course will provide students with knowledge			
	to: • Prepare a retirement readiness index and a			
	financial plan based on their retirement income			
	needs • Navigate through the tax-deferred Thrift-			
	Savings Plan (TSP) retirement savings and			
	investment account and the Federal Employees			
	Retirement System (FERS) defined benefit			
	contributory account • Optimize their			
	contributions to each of these accounts • Develop			
	a thorough understanding of how civil service			
	annuity and Social Security benefits are calculated			
	and how health and life insurance benefits carry			
Mid-Career Retirement	over into retirement. There are no prerequisites			
Planning	for this course.	2	1	15
	This 2-day, instructor-led course is designed for			
	professionals wishing to improve their retirement			
	outlook and develop a realistic retirement plan.			
	This course will provide students with knowledge			
	to: • Prepare a retirement readiness index and a			
	financial plan based on their retirement income			
	needs • Navigate through the tax-deferred Thrift-			
	Savings Plan (TSP) retirement savings and			
	investment account and the Federal Employees			
	Retirement System (FERS) defined benefit			
	contributory account • Optimize their			
Mid-Career Retirement	contributions to each of these accounts • Develop			
Planning	a thorough understanding of how civil service	2	16	20
GQ		-	10	20

	annuity and Social Security benefits are calculated and how health and life insurance benefits carry over into retirement. There are no prerequisites for this course.			
Mid-Career Retirement Planning	This 2-day, instructor-led course is designed for professionals wishing to improve their retirement outlook and develop a realistic retirement plan. This course will provide students with knowledge to: • Prepare a retirement readiness index and a financial plan based on their retirement income needs • Navigate through the tax-deferred Thrift- Savings Plan (TSP) retirement savings and investment account and the Federal Employees Retirement System (FERS) defined benefit contributory account • Optimize their contributions to each of these accounts • Develop a thorough understanding of how civil service annuity and Social Security benefits are calculated and how health and life insurance benefits carry over into retirement. There are no prerequisites for this course.	2	21	25
Mid-Career Retirement	This 2-day, instructor-led course is designed for professionals wishing to improve their retirement outlook and develop a realistic retirement plan. This course will provide students with knowledge to: • Prepare a retirement readiness index and a financial plan based on their retirement income needs • Navigate through the tax-deferred Thrift- Savings Plan (TSP) retirement savings and investment account and the Federal Employees Retirement System (FERS) defined benefit contributory account • Optimize their contributions to each of these accounts • Develop a thorough understanding of how civil service annuity and Social Security benefits are calculated and how health and life insurance benefits carry over into retirement. There are no prerequisites	2		
Planning	for this course.	2	26	30
Multigenerational	Phoenix TS' 1-day, instructor-led Multigenerational Workforce course examines the history and reality of the generation gap, especially for recruiters and succession planning. In it, we will explore whether defining the actual			
Workforce	limits of each generation is most important, or	1	1	15

	whether the merits of people within the context of employment is the bigger issue.			
Multigenerational	Phoenix TS' 1-day, instructor-led Multigenerational Workforce course examines the history and reality of the generation gap, especially for recruiters and succession planning. In it, we will explore whether defining the actual limits of each generation is most important, or whether the merits of people within the context			
Workforce	of employment is the bigger issue.	1	16	20
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Workforce	of employment is the bigger issue.	1	21	25
	This 1-day, instructor-led course teaches participants about the essential elements of negotiation. This training will address: • Preparation, delivery and techniques to develop their communication skills • Creating sustainable agreements with others There are no			
Negotiating for Results	prerequisites for this course.	1	1	15
	This 1-day, instructor-led course teaches participants about the essential elements of negotiation. This training will address: • Preparation, delivery and techniques to develop their communication skills • Creating sustainable agreements with others There are no			
Negotiating for Results	prerequisites for this course.	1	16	20
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Negotiating for Results	prerequisites for this course.	1	21	25
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Negotiating for Results	prerequisites for this course.	1	26	30

	This 2-day, instructor-led course will help			
	participants successfully recognize and navigate			
	office politics. This training will address: •			
	Creating and maintaining better relationships •			
	Communicating and working with your peers and			
	colleagues • Being better team members to be			
	more successful and productive There are no			
Office Politics	prerequisites for this course.	2	1	15
	This 2-day, instructor-led course will help			
	participants successfully recognize and navigate			
	office politics. This training will address: •			
	Creating and maintaining better relationships •			
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	colleagues • Being better team members to be			
	more successful and productive There are no			
Office Politics	prerequisites for this course.	2	16	20
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	participants successfully recognize and navigate			
	office politics. This training will address: •			
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	colleagues • Being better team members to be			
	more successful and productive There are no			
Office Politics	·	2	21	25
Office Politics	prerequisites for this course.	2	21	25
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	participants successfully recognize and navigate			
	office politics. This training will address: •			
	Creating and maintaining better relationships •			
	Communicating and working with your peers and			
	colleagues • Being better team members to be			
	more successful and productive There are no			
Office Politics	prerequisites for this course.	2	26	30
	This 1-day, instructor-led course will help leaders			
	to manage for optimum performance. This			
	training will address: • How to contribute to			
	motivating work environments • How to			
	understand the role of goal setting in			
	performance management • How to use ideal			
	tools to help employees set and achieve goals •			
	How to apply a three-phase model that will help			
	prepare employees for peak performance There			
Performance Management	are no prerequisites for this course.	1	1	15
	This 1-day, instructor-led course will help leaders			
	to manage for optimum performance. This			
	training will address: • How to contribute to			
	motivating work environments • How to			
	understand the role of goal setting in			
	performance management • How to use ideal			
	tools to help employees set and achieve goals •			
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Performance Management	are no prerequisites for this course.	1	16	20
		· -	10	

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Performance Management	are no prerequisites for this course.	1	21	25
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	to manage for optimum performance. This			
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	understand the role of goal setting in			
	performance management • How to use ideal			
	tools to help employees set and achieve goals •			
	How to apply a three-phase model that will help			
	prepare employees for peak performance There		26	
Performance Management	are no prerequisites for this course.	1	26	30
	The desire to improve one's self is what sets			
	successful employees apart from unsuccessful			
	ones. However, this type of growth doesn't occur over night, it takes a true commitment. Self-			
	improvement is a continual process that helps			
	individuals reach their full potential. Students will			
	learn about the foundations of selfimprovement			
	as well as the self- improvement process. This			
Personal Development and	training course is relevant regardless of industry			
Self Improvement	and job role.	2	1	15
	The desire to improve one's self is what sets	_		
	successful employees apart from unsuccessful			
	ones. However, this type of growth doesn't occur			
	over night, it takes a true commitment. Self-			
	improvement is a continual process that helps			
	individuals reach their full potential. Students will			
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	as well as the self- improvement process. This			
Personal Development and	training course is relevant regardless of industry			
Self Improvement	and job role.	2	16	20
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	improvement is a continual process that helps			
	individuals reach their full potential. Students will			
	learn about the foundations of selfimprovement			
Demonal Development -	as well as the self- improvement process. This			
Personal Development and	training course is relevant regardless of industry		24	25
Self Improvement	and job role.	2	21	25

	The desire to improve one's self is what sets successful employees apart from unsuccessful ones. However, this type of growth doesn't occur over night, it takes a true commitment. Self- improvement is a continual process that helps individuals reach their full potential. Students will learn about the foundations of selfimprovement as well as the self- improvement process. This			
Personal Development and	training course is relevant regardless of industry			
Self Improvement	and job role.	2	26	30
	This 2-day, instructor-led course shows participants how to organize their lives and find productive time. This training teaches students how to: • Establish routines • Set goals • Create an efficient environment • Use time-honored			
	planning tools to increase productivity There are			
Personal Productivity	no prerequisites for this course.	2	1	15
	This 2-day, instructor-led course shows participants how to organize their lives and find productive time. This training teaches students how to: • Establish routines • Set goals • Create an efficient environment • Use time-honored			
Personal Productivity	planning tools to increase productivity There are no prerequisites for this course.	2	16	20
	This 2-day, instructor-led course shows participants how to organize their lives and find productive time. This training teaches students how to: • Establish routines • Set goals • Create an efficient environment • Use time-honored planning tools to increase productivity There are		10	
Personal Productivity	no prerequisites for this course.	2	21	25
	This 2-day, instructor-led course shows participants how to organize their lives and find productive time. This training teaches students how to: • Establish routines • Set goals • Create an efficient environment • Use time-honored planning tools to increase productivity There are			
Personal Productivity	no prerequisites for this course.	2	26	30
Planning, Programming	This training course is for individuals responsible for financial, program and resource management that would benefit from learning more about the development of budgets within the Department of Defense (DoD). Students will learn about the roles and relationships involved in the PPBE process, the services program and budget submissions, the congressional enactment process and its effect on PPBE and the basic			
Budgeting & Execution	elements of DoD budget execution.	3	1	15
		-	_	

Planning, Programming	This training course is for individuals responsible for financial, program and resource management that would benefit from learning more about the development of budgets within the Department of Defense (DoD). Students will learn about the roles and relationships involved in the PPBE process, the services program and budget submissions, the congressional enactment process and its effect on PPBE and the basic elements of DoD budget execution.	3	16	20
Budgeting & Execution	This training course is for individuals responsible	5	10	20
	for financial, program and resource management that would benefit from learning more about the development of budgets within the Department of Defense (DoD). Students will learn about the roles and relationships involved in the PPBE process, the services program and budget submissions, the congressional enactment			
Planning, Programming	process and its effect on PPBE and the basic			
Budgeting & Execution	elements of DoD budget execution.	3	21	25
	This training course is for individuals responsible for financial, program and resource management that would benefit from learning more about the development of budgets within the Department of Defense (DoD). Students will learn about the roles and relationships involved in the PPBE process, the services program and budget submissions, the congressional enactment			
Planning, Programming	process and its effect on PPBE and the basic			
Position Classification for Supervisors and	elements of DoD budget execution.Phoenix TS' 2-day, instructor-led PositionClassification for Supervisors and AdministrativeStaff course will introduce the federal positionclassification process. At the conclusion of thisclass, participants will be able to do the following:Describe the legal basis, structure, and primarytools of the General Schedule system, Explain andapply procedures used to classify federalpositions using the Factor Evaluation System,Apply the FES factors to position descriptionsExplain and apply procedures used to classifynarrative system positions, Understand and applyprocedures used to classify leader andsupervisory positions and Describe the FLSA and	3	26	30
Administrative Staff	its requirements.	2	1	15
	its requirements.	۷	Ĩ	13

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	Phoenix TS' 2-day, instructor-led Position			
	Classification for Supervisors and Administrative			
	Staff course will introduce the federal position			
	classification process. At the conclusion of this			
	class, participants will be able to do the following:			
	Describe the legal basis, structure, and primary			
	tools of the General Schedule system, Explain and			
	apply procedures used to classify federal			
	positions using the Factor Evaluation System,			
	Apply the FES factors to position descriptions			
	Explain and apply procedures used to classify			
	narrative system positions, Understand and apply			
Position Classification for	procedures used to classify leader and			
Supervisors and	supervisory positions and Describe the FLSA and			
Administrative Staff	its requirements.	2	16	20
	Phoenix TS' 2-day, instructor-led Position			
	Classification for Supervisors and Administrative			
	Staff course will introduce the federal position			
	classification process. At the conclusion of this			
	class, participants will be able to do the following:			
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	tools of the General Schedule system, Explain and			
	apply procedures used to classify federal			
	positions using the Factor Evaluation System,			
	Apply the FES factors to position descriptions			
	Explain and apply procedures used to classify			
	narrative system positions, Understand and apply			
Position Classification for	procedures used to classify leader and			
Supervisors and	supervisory positions and Describe the FLSA and			
Administrative Staff	its requirements.	2	21	25
	The Pre-Retirement Planning course covers the			
	following topics: - Make informed decisions about			
	retirement - Civil Service Retirement System			
	(CSRS) - Federal Employee Retirement System			
	(FERS) - How Social Security benefits are			
	calculated? - How health and life insurance			
	benefits carry over into retirement - Medicare			
	and Thrift Savings Plan (TSP) withdrawal options -			
Pre-retirement Planning	Financial, estate, and "life" planning	2	1	15
	The Pre-Retirement Planning course covers the			
	following topics: - Make informed decisions about			
	retirement - Civil Service Retirement System			
	(CSRS) - Federal Employee Retirement System			
	(FERS) - How Social Security benefits are			
	calculated? - How health and life insurance			
	benefits carry over into retirement - Medicare			
	and Thrift Savings Plan (TSP) withdrawal options -			
Pre-retirement Planning	Financial, estate, and "life" planning	2	16	20
		_	=0	_5

	The Pre-Retirement Planning course covers the following topics: - Make informed decisions about retirement - Civil Service Retirement System (CSRS) - Federal Employee Retirement System (FERS) - How Social Security benefits are calculated? - How health and life insurance benefits carry over into retirement - Medicare			
	and Thrift Savings Plan (TSP) withdrawal options -			
Pre-retirement Planning	Financial, estate, and "life" planning	2	21	25
	The Pre-Retirement Planning course covers the			
	following topics: - Make informed decisions about			
	retirement - Civil Service Retirement System			
	(CSRS) - Federal Employee Retirement System			
	(FERS) - How Social Security benefits are			
	calculated? - How health and life insurance			
	benefits carry over into retirement - Medicare			
	and Thrift Savings Plan (TSP) withdrawal options -			
Pre-retirement Planning	Financial, estate, and "life" planning	2	26	30
	Phoenix TS' 3-day, instructor-led Problem			
	Decomposition course will give participants an			
	overview of the entire creative problem-solving			
	process, as well as key problem-solving tools that			
	they can use every day. Skills such as			
	brainstorming, information gathering, analyzing			
	data, and identifying resources will be covered			
	throughout the workshop. At the conclusion of			
Problem Decomposition	this course, participants will be able to:	3	1	15
	Phoenix TS' 3-day, instructor-led Problem			
	Decomposition course will give participants an			
	overview of the entire creative problem-solving			
	process, as well as key problem-solving tools that			
	they can use every day. Skills such as			
	brainstorming, information gathering, analyzing			
	data, and identifying resources will be covered			
	throughout the workshop. At the conclusion of			
Problem Decomposition	this course, participants will be able to:	3	16	20
	Phoenix TS' 3-day, instructor-led Problem			
	Decomposition course will give participants an			
	overview of the entire creative problem-solving			
	process, as well as key problem-solving tools that			
	they can use every day. Skills such as			
	brainstorming, information gathering, analyzing			
	data, and identifying resources will be covered			
	throughout the workshop. At the conclusion of			
Problem Decomposition	this course, participants will be able to:	3	21	25
	Phoenix TS' 1-day, instructor-led Professional			
	Empathy instructor-led course teaches essential			
	EQ skills to students, including topics such as how			
	emotional health and physical health are related;			
	techniques for using emotional intelligence in the			
	workplace; how to understand different emotions			
Professional Empathy	and manage them; how to create a personal	1	1	15
i i orcosionai Emparity	and manage mem, now to create a personal	<u>ــــــــــــــــــــــــــــــــــــ</u>	L L	10

	vision statement; and how to validate emotions in others.			
	Phoenix TS' 1-day, instructor-led Professional			
	Empathy instructor-led course teaches essential			
	EQ skills to students, including topics such as how			
	emotional health and physical health are related; techniques for using emotional intelligence in the			
	workplace; how to understand different emotions			
	and manage them; how to create a personal			
	vision statement; and how to validate emotions in			
Professional Empathy	others.	1	16	20
	Phoenix TS' 1-day, instructor-led Professional			
	Empathy instructor-led course teaches essential			
	EQ skills to students, including topics such as how			
	emotional health and physical health are related;			
	techniques for using emotional intelligence in the			
	workplace; how to understand different emotions			
	and manage them; how to create a personal			
Professional Empathy	vision statement; and how to validate emotions in others.	1	21	25
	The Introduction to Project Management course	1	21	25
	addresses the role of the project management course			
	responsibilities evolve and Project Managers with			
	great skills grow in demand. This training dives			
	into the core fundamentals of project			
Project Management Basics	management such as:	1	1	15
	The Introduction to Project Management course			
	addresses the role of the project manager as the			
	responsibilities evolve and Project Managers with			
	great skills grow in demand. This training dives			
	into the core fundamentals of project			
Project Management Basics	management such as:	1	16	20
	The Introduction to Project Management course			
	addresses the role of the project manager as the responsibilities evolve and Project Managers with			
	great skills grow in demand. This training dives			
	into the core fundamentals of project			
Project Management Basics	management such as:	1	21	25
, , , , , , , , , , , , , , , , , , , ,	Phoenix TS' 2-day, instructor-led Project			
	Management Combo course focuses on both			
	traditional project management and hybrid agile			
Project Management Combo	methodologies.	2	1	15
	Phoenix TS' 2-day, instructor-led Project			
	Management Combo course focuses on both			
Ductorshift	traditional project management and hybrid agile	-		
Project Management Combo	methodologies.	2	16	20

I	Phaonix TS' 2 day instructor lad Project			
	Phoenix TS' 2-day, instructor-led Project			
	Management Combo course focuses on both			
	traditional project management and hybrid agile	2	24	25
Project Management Combo	methodologies.	2	21	25
	Phoenix TS' 2-day, instructor-led Project			
	Management Essentials for Non-Project Managers			
	course is for non-project managers in need of			
	solid foundation in project management			
	techniques and those who may just want to			
	sharpen their skills. Administrative and support			
Project Management	personnel assigned to work or manage project			
Essentials for Non-Project	teams would also benefit from this training			
Managers	course.	2	1	15
	Phoenix TS' 2-day, instructor-led Project			
	Management Essentials for Non-Project Managers			
	course is for non-project managers in need of			
	solid foundation in project management			
	techniques and those who may just want to			
	sharpen their skills. Administrative and support			
Project Management	personnel assigned to work or manage project			
Essentials for Non-Project	teams would also benefit from this training			
Managers	course.	2	16	20
	Phoenix TS' 2-day, instructor-led Project			
	Management Essentials for Non-Project Managers			
	course is for non-project managers in need of			
	solid foundation in project management			
	techniques and those who may just want to			
	sharpen their skills. Administrative and support			
Project Management	personnel assigned to work or manage project			
Essentials for Non-Project	teams would also benefit from this training			
Managers	course.	2	21	25
- Managers	Phoenix TS' 4-day, instructor-led Project			
	Management for IT Professionals course teaches			
	students to successfully manage IT projects. The			
	course walks students through each step of the			
Project Management for IT	project management process, covering critical			
Professionals	strategies for on-time and within-budget projects.	4	1	15
FIORESSIONAIS	Phoenix TS' 4-day, instructor-led Project	4	T	15
	Management for IT Professionals course teaches			
	students to successfully manage IT projects. The			
	course walks students through each step of the			
Project Management for IT	project management process, covering critical		4.5	22
Professionals	strategies for on-time and within-budget projects.	4	16	20
	Phoenix TS' 4-day, instructor-led Project			
	Management for IT Professionals course teaches			
	students to successfully manage IT projects. The			
	course walks students through each step of the			
Project Management for IT	project management process, covering critical	_		
Professionals	strategies for on-time and within-budget projects.	4	21	25

			1	i i
	Phoenix TS' 4-day, instructor-led Project			
	Management for the IT Professional course			
	teaches students to successfully manage IT			
	projects. The course walks students through each			
	step of the project management process, covering			
Project Management for the	critical strategies for on-time and within-budget			
IT Professional	projects.	4	1	15
	Phoenix TS' 4-day, instructor-led Project			
	Management for the IT Professional course			
	teaches students to successfully manage IT			
	projects. The course walks students through each			
	step of the project management process, covering			
Project Management for the	critical strategies for on-time and within-budget			
IT Professional	projects.	4	16	20
	Phoenix TS' 4-day, instructor-led Project			
	Management for the IT Professional course			
	teaches students to successfully manage IT			
	projects. The course walks students through each			
	step of the project management process, covering			
Project Management for the	critical strategies for on-time and within-budget			
IT Professional	projects.	4	21	25
	Students will learn basic project management		21	25
	techniques like time management and controlling			
	costs. This course also covers more advanced			
	topics like project features and attributes, budget			
	and estimates, the project management process			
	and the responsibilities of a project manager.			
	Classroom exercises include defining scope,			
	developing a project charter, creating a work			
	breakdown structure, identifying time			
	management components, developing a			
	schedule, utilizing analysis techniques and			
	resource allocation. This course is for office			
	professionals in need of solid foundation in			
	project management techniques and those who			
	may just want to sharpen their skills.			
	Administrative and support personnel assigned to			
	work or manage project teams would also benefit			
	from this training Students will learn basic project			
	management techniques like time management			
	and controlling costs. This course also covers			
	more advanced topics like project features and			
	attributes, budget and estimates, the project			
	management process and the responsibilities of a			
	project manager. Classroom exercises include			
	defining scope, developing a project charter,			
	creating a work breakdown structure, identifying			
	time management components, developing a			
	schedule, utilizing analysis techniques and			
	resource allocation. This course is for office			
	professionals in need of solid foundation in			
	project management techniques and those who			
Project Management for the	may just want to sharpen their skills.			
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	work or manage project teams would also benefit from this training course			
	Students will learn basic project management			
	techniques like time management and controlling costs. This course also covers more advanced			
	topics like project features and attributes, budget and estimates, the project management process and the responsibilities of a project manager.			
	Classroom exercises include defining scope, developing a project charter, creating a work			
	breakdown structure, identifying time management components, developing a			
	schedule, utilizing analysis techniques and resource allocation. This course is for office professionals in need of solid foundation in			
	project management techniques and those who may just want to sharpen their skills.			
	Administrative and support personnel assigned to work or manage project teams would also benefit			
	from this training Students will learn basic project management techniques like time management			
	and controlling costs. This course also covers more advanced topics like project features and attributes, budget and estimates, the project			
	management process and the responsibilities of a project manager. Classroom exercises include			
Project Management for the	defining scope, developing a project charter, creating a work breakdown structure, identifying			
Office Professional	time management components, developing a	2	16	20

	schedule, utilizing analysis techniques and resource allocation. This course is for office professionals in need of solid foundation in project management techniques and those who may just want to sharpen their skills. Administrative and support personnel assigned to work or manage project teams would also benefit from this training course			
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Project Management for the Office Professional	and controlling costs. This course also covers more advanced topics like project features and attributes, budget and estimates, the project management process and the responsibilities of a project manager. Classroom exercises include defining scope, developing a project charter, creating a work breakdown structure, identifying time management components, developing a	2	21	25

	schedule, utilizing analysis techniques and resource allocation. This course is for office professionals in need of solid foundation in project management techniques and those who may just want to sharpen their skills. Administrative and support personnel assigned to work or manage project teams would also benefit from this training course			
Project Management for the Office Professional	techniques like time management and controlling costs. This course also covers more advanced topics like project features and attributes, budget and estimates, the project management process and the responsibilities of a project manager. Classroom exercises include defining scope, developing a project charter, creating a work breakdown structure, identifying time management components, developing a schedule, utilizing analysis techniques and resource allocation. This course is for office professionals in need of solid foundation in project management techniques and those who may just want to sharpen their skills. Administrative and support personnel assigned to work or manage project teams would also benefit from this training Students will learn basic project management techniques like time management and controlling costs. This course also covers more advanced topics like project features and attributes, budget and estimates, the project management process and the responsibilities of a project manager. Classroom exercises include defining scope, developing a project charter, creating a work breakdown structure, identifying time management components, developing a	2	26	30

	schedule, utilizing analysis techniques and resource allocation. This course is for office professionals in need of solid foundation in project management techniques and those who may just want to sharpen their skills. Administrative and support personnel assigned to work or manage project teams would also benefit from this training course			
	Phoenix TS' 3-day, instructor-led Project Management Principles course will walk			
	participants through the nuts and bolts of project			
	management, from setting priorities to			
	controlling expenses and reporting on the results.			
Project Management	They may still have to cope with the unexpected,	3	1	15
Principles	but they'll be better prepared. Phoenix TS' 3-day, instructor-led Project	5	1	15
	Management Principles course will walk			
	participants through the nuts and bolts of project			
	management, from setting priorities to			
	controlling expenses and reporting on the results.			
Project Management	They may still have to cope with the unexpected,			
Principles	but they'll be better prepared.	3	16	20
	Phoenix TS' 3-day, instructor-led Project			
	Management Principles course will walk			
	participants through the nuts and bolts of project			
	management, from setting priorities to controlling expenses and reporting on the results.			
Project Management	They may still have to cope with the unexpected,			
Principles	but they'll be better prepared.	3	21	25
		5	<u> </u>	25

1	Phoenix TS' 2-day, instructor-led Project	I	I	
	Managers For Non-Project Managers course is for			
	non-project managers in need of solid foundation			
	in project management techniques and those			
	who may just want to sharpen their skills.			
	Administrative and support personnel assigned to			
	work or manage project teams would also benefit			45
	from this training course.	2	1	15
	Phoenix TS' 2-day, instructor-led Project			
	Managers For Non-Project Managers course is for			
	non-project managers in need of solid foundation			
	in project management techniques and those			
	who may just want to sharpen their skills.			
	Administrative and support personnel assigned to			
Project Managers For Non-	work or manage project teams would also benefit			
Project Managers	from this training course.	2	16	20
	Phoenix TS' 2-day, instructor-led Project			
	Managers For Non-Project Managers course is for			
	non-project managers in need of solid foundation			
	in project management techniques and those			
	who may just want to sharpen their skills.			
	Administrative and support personnel assigned to			
	work or manage project teams would also benefit			
	from this training course.	2	21	25
	This 3-day, instructor-led course teaches an	_		
	applications-oriented understanding of issues you			
	must confront. This training teaches students how			
	to: • Strategies for dealing effectively with team			
	members • Managing and facilitating project			
	meetings • Techniques for dealing with			
	contractors • Guidelines for setting up a project	2	1	15
	office There are no prerequisites for this course.	3	1	15
	This 3-day, instructor-led course teaches an			
	applications-oriented understanding of issues you			
	must confront. This training teaches students how			
	to: • Strategies for dealing effectively with team			
	members • Managing and facilitating project			
	meetings • Techniques for dealing with			
	contractors • Guidelines for setting up a project			
	office There are no prerequisites for this course.	3	16	20
	This 3-day, instructor-led course teaches an			
	applications-oriented understanding of issues you			
	must confront. This training teaches students how			
	to: • Strategies for dealing effectively with team			
	members • Managing and facilitating project			
			1	
1	meetings • Techniques for dealing with			
	meetings • Techniques for dealing with contractors • Guidelines for setting up a project			

I	This 2 days in structure lad assume to a share an	1	l	1
	This 3-day, instructor-led course teaches an			
	applications-oriented understanding of issues you			
	must confront. This training teaches students how			
	to: • Strategies for dealing effectively with team			
	members • Managing and facilitating project			
	meetings • Techniques for dealing with			
Project Planning, Scheduling	contractors • Guidelines for setting up a project			
and Control	office There are no prerequisites for this course.	3	26	30
	Phoenix TS' 3-day, instructor-led Project Risk			
	Management course prepares the student to take			
	on or improve the risk management specialist role			
	on his or her organization's project teams. The			
	course teaches basic project management skills			
	and improves the student's expertise in			
Project Risk Management	minimizing risk to employers.	3	1	15
	Phoenix TS' 3-day, instructor-led Project Risk			
	Management course prepares the student to take			
	on or improve the risk management specialist role			
	on his or her organization's project teams. The			
	course teaches basic project management skills			
	and improves the student's expertise in			
Project Risk Management	minimizing risk to employers.	3	16	20
	Phoenix TS' 3-day, instructor-led Project Risk			
	Management course prepares the student to take			
	on or improve the risk management specialist role			
	on his or her organization's project teams. The			
	course teaches basic project management skills			
	and improves the student's expertise in			
Project Risk Management	minimizing risk to employers.	3	21	25
	Phoenix TS' 3-day, instructor-led Requirements			
	Management for Project Managers course is			
	designed to provide project managers and			
	business analysts with the terms and concepts of			
	requirements management. Additionally, this			
	course will equip beginners with a requirements			
Requirements Management	gathering toolkit that they can begin			
for Project Managers	implementing immediately following the course.	3	1	15
	Phoenix TS' 3-day, instructor-led Requirements			
	Management for Project Managers course is			
	designed to provide project managers and			
	business analysts with the terms and concepts of			
	requirements management. Additionally, this			
	course will equip beginners with a requirements			
Requirements Management	gathering toolkit that they can begin			
for Project Managers	implementing immediately following the course.	3	16	20
	Phoenix TS' 3-day, instructor-led Requirements			
	Management for Project Managers course is			
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	business analysts with the terms and concepts of			
	requirements management. Additionally, this			
	course will equip beginners with a requirements			
Requirements Management	gathering toolkit that they can begin			
for Project Managers	implementing immediately following the course.	3	21	25
ioi i ojectivianagero	implementing initialities following the course.	5	<u> </u>	25

	Phoenix TS' 1-day, instructor-led Resilience course			
	is designed to give participants the tools they			
	need to identify workplace stressors, end self-			
	deprecating talk, build communicative workplace			
	structures, and calmly deal with change. As a			
	result, participants will be able to calmly handle			
	daily upsets, have better relationships with			
	coworkers and clients, and find greater happiness			
Resilience	and satisfaction in day-to-day work life	1	1	15
	Phoenix TS' 1-day, instructor-led Resilience course			
	is designed to give participants the tools they			
	need to identify workplace stressors, end self-			
	deprecating talk, build communicative workplace			
	structures, and calmly deal with change. As a			
	result, participants will be able to calmly handle			
	daily upsets, have better relationships with			
	coworkers and clients, and find greater happiness			
Resilience	and satisfaction in day-to-day work life	1	16	20
	Phoenix TS' 1-day, instructor-led Resilience course			
	is designed to give participants the tools they			
	need to identify workplace stressors, end self-			
	deprecating talk, build communicative workplace			
	structures, and calmly deal with change. As a			
	result, participants will be able to calmly handle			
	daily upsets, have better relationships with			
	coworkers and clients, and find greater happiness			
Resilience	and satisfaction in day-to-day work life	1	21	25
	Phoenix TS' 1-day, instructor-led Speed Reading			
	course will teach participants how to read quickly			
Speed Reading	while still retaining knowledge	1	1	15
	Phoenix TS' 1-day, instructor-led Speed Reading			
	course will teach participants how to read quickly			
Speed Reading	while still retaining knowledge	1	16	20
	Phoenix TS' 1-day, instructor-led Speed Reading			
	course will teach participants how to read quickly			
Speed Reading	while still retaining knowledge	1	21	25
	Phoenix TS' 1-day, instructor-led Stress			
	Management course explores the causes of such			
	stress and suggests general and specific stress			
	management strategies that people can use every			
Stress Management	day.	1	1	15
	Phoenix TS' 1-day, instructor-led Stress			
	Management course explores the causes of such			
	stress and suggests general and specific stress			
	management strategies that people can use every			
Stress Management	day.	1	16	20
	Phoenix TS' 1-day, instructor-led Stress			
	Management course explores the causes of such			
	stress and suggests general and specific stress			
	management strategies that people can use every			
Stress Management	day.	1	21	25

Team Building	Phoenix TS' 2-day, instructor-led Team Building course is for any employee who wishes to explore the different aspects of a team, as well as ways that they can become a top-notch team performer. This training will address: The benefits of team building, Type of team building, Creating team chemistry, Improving team strength Engagement and collaboration activities, Building a great team identity, Social gathering, Common team building mistakes, A team building plan, Evaluations and improvements Phoenix TS' 2-day, instructor-led Team Building course is for any employee who wishes to explore the different aspects of a team, as well as ways that they can become a top-notch team performer. This training will address: The benefits of team building, Type of team building, Creating team chemistry, Improving team strength Engagement and collaboration activities, Building a great team identity, Social gathering, Common team building mistakes. A team building, Creating	2	1	15
Team Building	team building mistakes, A team building plan, Evaluations and improvements Phoenix TS' 2-day, instructor-led Team Building course is for any employee who wishes to explore the different aspects of a team, as well as ways that they can become a top-notch team performer. This training will address: The benefits of team building, Type of team building, Creating team chemistry, Improving team strength Engagement and collaboration activities, Building a great team identity, Social gathering, Common team building mistakes, A team building plan,	2	16	20
Team Building	Evaluations and improvements Phoenix TS' 1-day, instructor-led Teamwork for Non-Supervisors course teaches participants the importance of teamwork. Teamwork is essential in any successful enterprise. To have an effective team, an organization must be comprised of individuals who pride themselves on being great team players. Many of us consider ourselves to be team players, but are we really? Do we know	2	21	25
Teamwork for Non- Supervisors	what that takes; and what managers consider to be the qualities that make a person a team player. Phoenix TS' 1-day, instructor-led Teamwork for Non-Supervisors course teaches participants the importance of teamwork. Teamwork is essential in any successful enterprise. To have an effective team, an organization must be comprised of individuals who pride themselves on being great team players. Many of us consider ourselves to be team players, but are we really? Do we know	1	1	15
Teamwork for Non- Supervisors	what that takes; and what managers consider to be the qualities that make a person a team player.	1	16	20

Teamwork for Non-	Phoenix TS' 1-day, instructor-led Teamwork for Non-Supervisors course teaches participants the importance of teamwork. Teamwork is essential in any successful enterprise. To have an effective team, an organization must be comprised of individuals who pride themselves on being great team players. Many of us consider ourselves to be team players, but are we really? Do we know what that takes; and what managers consider to			
Supervisors	be the qualities that make a person a team player. Phoenix TS' 1-day, instructor-led Teamwork course teaches participants the importance of teamwork. Teamwork is essential in any successful enterprise. To have an effective team, an organization must be comprised of individuals who pride themselves on being great team players. Many of us consider ourselves to be team players, but are we really? Do we know what that takes; and what managers consider to be the	1	21	25
Teamwork	qualities that make a person a team player. Phoenix TS' 1-day, instructor-led Teamwork course teaches participants the importance of teamwork. Teamwork is essential in any successful enterprise. To have an effective team, an organization must be comprised of individuals who pride themselves on being great team players. Many of us consider ourselves to be team players, but are we really? Do we know what that takes; and what managers consider to be the	1	1	15
Teamwork	qualities that make a person a team player. Phoenix TS' 1-day, instructor-led Teamwork course teaches participants the importance of teamwork. Teamwork is essential in any successful enterprise. To have an effective team, an organization must be comprised of individuals who pride themselves on being great team players. Many of us consider ourselves to be team players, but are we really? Do we know what that	1	16	20
Teamwork	takes; and what managers consider to be the qualities that make a person a team player. This 2-day, instructor-led course teaches participants to write clear concise business documents. This training course covers: • Proposals • Reports • Manuals • Letters There are	1	21	25
Technical Writing	no prerequisites for this course. This 2-day, instructor-led course teaches participants to write clear concise business documents. This training course covers: • Proposals • Reports • Manuals • Letters There are	3	1	15
Technical Writing	no prerequisites for this course. This 2-day, instructor-led course teaches participants to write clear concise business	3	16	20
Technical Writing	documents. This training course covers: •	3	21	25

	Proposals • Reports • Manuals • Letters There are no prerequisites for this course.			
	This 2-day, instructor-led course teaches			
	participants to write clear concise business			
	documents. This training course covers: •			
Technical Writing	Proposals • Reports • Manuals • Letters There are no prerequisites for this course.	3	26	30
	Phoenix TS' 1-day, instructor-led	5	20	50
	Telecommunications Overview course is an			
	introductory telecommunications course that			
Telecommunications	reviews methods of data transmission via various			
Overview	sources.	1	1	15
	Phoenix TS' 1-day, instructor-led			
	Telecommunications Overview course is an			
	introductory telecommunications course that			
Telecommunications	reviews methods of data transmission via various			
Overview	sources.	1	16	20
	Phoenix TS' 1-day, instructor-led			
	Telecommunications Overview course is an			
	introductory telecommunications course that			
Telecommunications	reviews methods of data transmission via various			
Overview	sources.	1	21	25
	Phoenix TS' 2-day, instructor-led The Supervisory			
	Role course is for people who are new supervisors			
	or who are interested in a supervisory position, as			
The Supervisory Role	well as those who are team leads or part-time supervisors without a great deal of authority.	2	1	15
The supervisory Role	Phoenix TS' 2-day, instructor-led The Supervisory	Z	I	15
	Role course is for people who are new supervisors			
	or who are interested in a supervisory position, as			
	well as those who are team leads or part-time			
The Supervisory Role	supervisors without a great deal of authority.	2	16	20
. ,	Phoenix TS' 2-day, instructor-led The Supervisory			
	Role course is for people who are new supervisors			
	or who are interested in a supervisory position, as			
	well as those who are team leads or part-time			
The Supervisory Role	supervisors without a great deal of authority.	2	21	25
	This 1-day, instructor-led course will help			
	participants develop skills to organize themselves			
	and their workspace for peak efficiency. This			
	training will address:  • Organization  • Value of			
	goals and how to achieve them • Creating actions			
	plans to get things done • Delegating properly	1	1	15
Time Management	There are no prerequisites for this course.	1	1	15
	This 1-day, instructor-led course will help participants develop skills to organize themselves			
	and their workspace for peak efficiency. This			
	training will address: • Organization • Value of			
	goals and how to achieve them • Creating actions			
	plans to get things done • Delegating properly			
Time Management	There are no prerequisites for this course.	1	16	20
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	This 1-day, instructor-led course will help participants develop skills to organize themselves and their workspace for peak efficiency. This training will address: • Organization • Value of goals and how to achieve them • Creating actions plans to get things done • Delegating properly			
Time Management	There are no prerequisites for this course. This 1-day, instructor-led course will help participants develop skills to organize themselves and their workspace for peak efficiency. This training will address: • Organization • Value of goals and how to achieve them • Creating actions plans to get things done • Delegating properly	1	21	25
Time Management Transitioning Back to the	There are no prerequisites for this course. Phoenix TS' 1-day, instructor-led Transitioning Back to the Office course will help employees understand how to prepare to return to work after a period of absence. Participants will learn how to navigate job searches, revamp their resumes and adjust to the ever changing work	1	26	30
Office Transitioning Back to the	environments Phoenix TS' 1-day, instructor-led Transitioning Back to the Office course will help employees understand how to prepare to return to work after a period of absence. Participants will learn how to navigate job searches, revamp their resumes and adjust to the ever changing work	1	1	15
Office	environments Phoenix TS' 1-day, instructor-led Transitioning Back to the Office course will help employees understand how to prepare to return to work after a period of absence. Participants will learn how to navigate job searches, revamp their	1	16	20
Transitioning Back to the Office	resumes and adjust to the ever changing work environments Phoenix TS's 3 -day Understanding Federal Budget Formulation course will provide students with a thorough understanding of the budget formulation process. This course is ideal for budget analysts and financial resource professionals who compile data and information in order to make educated decisions regarding future programs, funding, or budget strategies. This course will instruct students on the best practices for: - Locating the major sources of budget formulation - Formulating a unit budget - Determining unit budget requirements - Writing budget justifications - Budgeting capital assets - Preparing and integrating a performance	1	21	25
Understanding Federal Budget Formulation	budget into the formulation process - Preparing a program assessment	3	1	15

Understanding Federal	<ul> <li>Phoenix TS's 3 -day Understanding Federal Budget</li> <li>Formulation course will provide students with a thorough understanding of the budget</li> <li>formulation process. This course is ideal for</li> <li>budget analysts and financial resource</li> <li>professionals who compile data and information</li> <li>in order to make educated decisions regarding</li> <li>future programs, funding, or budget strategies.</li> <li>This course will instruct students on the best</li> <li>practices for: - Locating the major sources of</li> <li>budget formulation - Formulating a unit budget</li> <li>Determining unit budget requirements</li> <li>Writing budget justifications - Budgeting capital</li> <li>assets - Preparing and integrating a performance</li> <li>budget into the formulation process - Preparing a</li> </ul>	3	16	20
Budget Formulation	<ul> <li>program assessment</li> <li>Phoenix TS's 3 -day Understanding Federal Budget</li> <li>Formulation course will provide students with a thorough understanding of the budget</li> <li>formulation process. This course is ideal for</li> <li>budget analysts and financial resource</li> <li>professionals who compile data and information</li> <li>in order to make educated decisions regarding</li> <li>future programs, funding, or budget strategies.</li> <li>This course will instruct students on the best</li> <li>practices for: - Locating the major sources of</li> <li>budget formulation - Formulating a unit budget</li> <li>Determining unit budget requirements</li> <li>Writing budget justifications - Budgeting capital</li> <li>assets - Preparing and integrating a performance</li> </ul>	3	16	20
Understanding Federal Budget Formulation Understanding Federal	<ul> <li>budget into the formulation process - Preparing a program assessment</li> <li>thorough understanding of the budget</li> <li>formulation process. This course is ideal for</li> <li>budget analysts and financial resource</li> <li>professionals who compile data and information</li> <li>in order to make educated decisions regarding</li> <li>future programs, funding, or budget strategies.</li> <li>This course will instruct students on the best</li> <li>practices for: - Locating the major sources of</li> <li>budget formulation - Formulating a unit budget -</li> <li>Determining unit budget requirements - Writing</li> <li>budget justifications - Budgeting capital assets -</li> <li>Preparing and integrating a performance budget</li> </ul>	3	21	25
Budget Formulation	program assessment	3	1	15

	thorough understanding of the budget formulation process. This course is ideal for budget analysts and financial resource professionals who compile data and information in order to make educated decisions regarding future programs, funding, or budget strategies. This course will instruct students on the best practices for: - Locating the major sources of budget formulation - Formulating a unit budget - Determining unit budget requirements - Writing budget justifications - Budgeting capital assets - Preparing and integrating a performance budget			
Understanding Federal				
Understanding Federal	into the formulation process - Preparing a	2	10	20
Budget Formulation	program assessment	3	16	20
	thorough understanding of the budget			
	formulation process. This course is ideal for			
	budget analysts and financial resource			
	professionals who compile data and information			
	in order to make educated decisions regarding			
	future programs, funding, or budget strategies.			
	This course will instruct students on the best			
	practices for: - Locating the major sources of			
	budget formulation - Formulating a unit budget -			
	Determining unit budget requirements - Writing			
	budget justifications - Budgeting capital assets -			
Understanding Eddoral	Preparing and integrating a performance budget			
Understanding Federal	into the formulation process - Preparing a	2	21	25
Budget Formulation	program assessment	3	21	25
	thorough understanding of the budget			
	formulation process. This course is ideal for			
	budget analysts and financial resource			
	professionals who compile data and information			
	in order to make educated decisions regarding			
	future programs, funding, or budget strategies. This course will instruct students on the best			
	practices for: - Locating the major sources of budget formulation - Formulating a unit budget -			
	Determining unit budget requirements - Writing budget justifications - Budgeting capital assets -			
	Preparing and integrating a performance budget			
Understanding Federal	into the formulation process - Preparing a			
Budget Formulation	program assessment	3	26	30
Budget i officiation	Phoenix TS' 1-day, instructor-led Virtual	5	20	50
	Environment course will provide participants with			
	the tools needed to create a successful virtual			
Virtual Environment	work environment	1	1	15
virtual Environment	Phoenix TS' 1-day, instructor-led Virtual	1	1	15
	Environment course will provide participants with			
	the tools needed to create a successful virtual			
Virtual Environment	work environment	1	16	20
	Phoenix TS' 1-day, instructor-led Virtual	Ŧ	10	20
	Environment course will provide participants with			
	the tools needed to create a successful virtual			
Virtual Environment	work environment	1	21	25
	work churchinent	Ŧ	21	20

Work Ethic and Productivity	Phoenix TS' 2-day Work Ethic and Productivity (Improving Productivity) instructor-led course will show participants how to organize their lives and find those hidden moments. Participants will learn how to establish routines, set goals, create an efficient environment, and use time-honored planning and organizational tools to maximize their personal productivity. Phoenix TS' 2-day Work Ethic and Productivity (Improving Productivity) instructor-led course will show participants how to organize their lives and find those hidden moments. Participants will learn how to establish routines, set goals, create an efficient environment, and use time-honored planning and organizational tools to maximize	2	1	15
Work Ethic and Productivity	their personal productivity. Phoenix TS' 2-day Work Ethic and Productivity (Improving Productivity) instructor-led course will show participants how to organize their lives and find those hidden moments. Participants will learn how to establish routines, set goals, create an efficient environment, and use time-honored planning and organizational tools to maximize	2	16	20
Work Ethic and Productivity	their personal productivity. Phoenix TS' 2-day, instructor-led Writing Federal Position Descriptions course covers the following topics: The basic principles of position planning The do's and don'ts in writing position descriptions Supervisory responsibilities in writing PDs The components of General Schedule non-supervisory and supervisory position descriptions The factors necessary for writing General Schedule nonsupervisory and supervisory position descriptions Complete and accurate General Schedule nonsupervisory and supervisory position descriptions The components of FWS non-supervisory and supervisory position descriptions The factors necessary for writing FWS nonsupervisory and supervisory position descriptions Complete and	2	21	25
Writing Federal Position Descriptions	accurate Federal Wage System non-supervisory and supervisory position descriptions	2	1	15

Writing Federal Position Descriptions	Phoenix TS' 2-day, instructor-led Writing Federal Position Descriptions course covers the following topics: The basic principles of position planning The do's and don'ts in writing position descriptions Supervisory responsibilities in writing PDs The components of General Schedule non-supervisory and supervisory position descriptions The factors necessary for writing General Schedule nonsupervisory and supervisory position descriptions Complete and accurate General Schedule nonsupervisory and supervisory position descriptions The components of FWS non-supervisory and supervisory position descriptions The factors necessary for writing FWS nonsupervisory and supervisory position descriptions Complete and accurate Federal Wage System non-supervisory and supervisory position descriptions Phoenix TS' 2-day, instructor-led Writing Federal Position Descriptions course covers the following topics: The basic principles of position planning The do's and don'ts in writing position descriptions Supervisory responsibilities in writing PDs The components of General Schedule non-supervisory and supervisory and supervisory position descriptions Complete and accurate General Schedule nonsupervisory and supervisory position descriptions the factors necessary for writing General Schedule nonsupervisory position descriptions The factors necessary for writing General Schedule nonsupervisory and supervisory position descriptions The factors necessary for writing FWS non-supervisory and supervisory position descriptions The components of FWS non-supervisory and supervisory position descriptions The factors necessary for writing FWS nonsupervisory and supervisory position descriptions The factors necessary for writing FWS nonsupervisory and supervisory position descriptions The factors necessary for writing FWS nonsupervisory and supervisory position descriptions The factors necessary for writing FWS nonsupervisory and supervisory position descriptions The factors	2	16	20
Writing Federal Position Descriptions	accurate Federal Wage System non-supervisory and supervisory position descriptions In business writing, the language is concrete, the point of view is clear, and the points are well expressed. Good writing is hard work, and even the best writers get discouraged. However, with practice you can feel more confident about your	2	21	25
Writing for Business and Government	own writing. This workshop will give participants the tools to become better writers. In business writing, the language is concrete, the point of view is clear, and the points are well expressed. Good writing is hard work, and even the best writers get discouraged. However, with practice you can feel more confident about your	2	1	15
Writing for Business and Government	own writing. This workshop will give participants the tools to become better writers.	2	16	20

Writing for Business and Government	In business writing, the language is concrete, the point of view is clear, and the points are well expressed. Good writing is hard work, and even the best writers get discouraged. However, with practice you can feel more confident about your own writing. This workshop will give participants the tools to become better writers. In business writing, the language is concrete, the point of view is clear, and the points are well expressed. Good writing is hard work, and even	2	21	25
Writing for Business and Government	the best writers get discouraged. However, with practice you can feel more confident about your own writing. This workshop will give participants the tools to become better writers. Phoenix TS' 2-day, instructor-led Writing for	2	26	30
Writing for Government & Business/ Critical Thinking	Government & Business/Critical Thinking course gives participants the tools they need to become better writers. Phoenix TS' 2-day, instructor-led Writing for	2	1	15
Writing for Government & Business/ Critical Thinking	Government & Business/Critical Thinking course gives participants the tools they need to become better writers.	2	16	20
Writing for Government &	Phoenix TS' 2-day, instructor-led Writing for Government & Business/Critical Thinking course gives participants the tools they need to become better writers.	2	21	25
Business/ Critical Thinking	This 1-day, instructor-led course is designed to teach managers to write job descriptions that make hiring, planning and evaluations easier. This training will address: • Creating good job descriptions • Hiring qualified employees • Avoiding legal traps There are no prerequisites for	2	21	23
Writing Job Descriptions	this course. This 1-day, instructor-led course is designed to teach managers to write job descriptions that make hiring, planning and evaluations easier. This training will address: • Creating good job descriptions • Hiring qualified employees • Avoiding legal traps There are no prerequisites for	1	1	15
Writing Job Descriptions	this course. This 1-day, instructor-led course is designed to teach managers to write job descriptions that make hiring, planning and evaluations easier. This training will address: • Creating good job descriptions • Hiring qualified employees • Avoiding legal traps There are no prerequisites for	1	16	20
Writing Job Descriptions	this course. This 1-day, instructor-led course is designed to teach managers to write job descriptions that make hiring, planning and evaluations easier. This training will address: • Creating good job descriptions • Hiring qualified employees • Avoiding legal traps There are no prerequisites for	1	21	25
Writing Job Descriptions	this course.	1	26	30